

MEETING

ENVIRONMENT COMMITTEE

DATE AND TIME

WEDNESDAY 11TH JANUARY, 2017

AT 7.00 PM

VENUE

HENDON TOWN HALL, THE BURROUGHS, LONDON NW4 4BQ

TO: MEMBERS OF ENVIRONMENT COMMITTEE (Quorum 3)

Chairman: Councillor Dean Cohen BSc (Hons)

Vice Chairman: Councillor Brian Salinger

John Hart

Dr Devra Kay

Alan Schneiderman

Alison Cornelius

Alon Or-bach

Peter Zinkin

Graham Old

Agnes Slocombe

Adam Langleben

Substitute Members

Sury Khatri

Lisa Rutter

Nagus Narenthira

Stephen Sowerby

Tim Roberts

Laurie Williams

In line with the Constitution's Public Participation and Engagement Rules, requests to submit public questions or comments must be submitted by 10AM on the third working day before the date of the committee meeting. Therefore, the deadline for this meeting is Friday 6 January 10AM. Requests must be submitted to paul.frost@barnet.gov.uk

You are requested to attend the above meeting for which an agenda is attached.

Andrew Charlwood – Head of Governance

Governance Services contact: Paul Frost 020 8359 2205 paul.frost@barnet.gov.uk

Media Relations contact: Sue Cocker 020 8359 7039

ASSURANCE GROUP

ORDER OF BUSINESS

Item No	Title of Report	Pages
1.	Minutes of the previous meeting	5 - 12
2.	Absence of Members	
3.	Declarations of Members' Disclosable Pecuniary Interests and Non-Pecuniary Interests	
4.	Report of the Monitoring Officer (if any)	
5.	Public Questions and Comments (if any)	
6.	Members' Items	13 - 16
7.	Moving Traffic Contraventions	17 - 30
8.	2016-17 Highway Network Recovery Planned Maintenance Programme, LIP and Section 106 Qtr 3 Update	31 - 52
9.	Regulatory Services Operations- 201516	53 - 68
10.	Community Management of Bowling Greens	69 - 80
11.	Draft Playing Pitch Strategy	81 - 210
12.	Addressing limited burial capacity at Hendon Cemetery and Crematorium (HCC)	
13.	Committee Forward Work Programme	211 - 214
14.	Any Other Items that the Chairman Decides are Urgent	

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Decisions of the Environment Committee

8 November 2016

Members Present:-

AGENDA ITEM 1

Councillor Dean Cohen (Chairman)
Councillor Brian Salinger (Vice-Chairman)

Councillor John Hart	Councillor Agnes Slocombe
Councillor Alison Cornelius	Councillor Peter Zinkin
Councillor Graham Old	Councillor Adam Langleben
Councillor Alan Schneiderman	

1. MINUTES OF THE PREVIOUS MEETING

The Environment Committee agreed an amendment to the minutes of the meeting held on 29 September 2016. Councillor Schneiderman moved that within the second resolution of item 6 in relation to the Member's Item in his name 'Blind and Partially Sighted Bowling Club' that the Committee actually agreed that the instruction to Officers was that an equities impact assessment would be conducted at the appropriate time.

Having considered the above which was unanimously supported the Environment Committee approved the minutes of the meeting held on 29 September 2016 which were duly signed.

2. ABSENCE OF MEMBERS

An apology of absence was received from Councillor Devra Kay.

3. DECLARATIONS OF MEMBERS' DISCLOSABLE PECUNIARY INTERESTS AND NON-PECUNIARY INTERESTS

A non-pecuniary interest was made by Councillor Alon Or-bach who stated that he lives on Church Park. Councillor Or-bach took part in the consideration and decision making process.

A non-pecuniary interest was made by Councillor Adam Langleben. He outlined that he was a trustee of West Hendon Trust and confirmed that Barratt Homes was also a trustee. Councillor Langleben took part in the consideration and decision making process.

4. REPORT OF THE MONITORING OFFICER (IF ANY)

None.

5. PUBLIC QUESTIONS AND COMMENTS (IF ANY)

The Environment Committee noted the details of public questions that had been submitted by residents who were given the opportunity of asking a supplementary question. Mr Josh King and Mrs Mary O'Connor asked supplementary questions and these were verbally responded to.

Mrs Mary O'Connor addressed the Committee and made a public comment in relation to agenda Item 14. Following her comments Members of the Committee were given the opportunity to ask questions to Mrs O'Connor.

6. MEMBERS' ITEMS

Alon Or-bach - Bus Services Bill – Clause 21

Councillor Alon Or-bach introduced the item and requested that the Committee support the intentions of his Member's Item.

Having considered the Member's Item the Environment Committee:

Councillor Alon Or-bach moved support for his Members Items and stated that that the Chairman should write to the Secretary of state, this was seconded by Cllr Alan Schneiderman. This was put to the vote and recorded as follows:

For 3
Against 7

Having given consideration to the Member's Item the Committee:

Resolved

- The Environment Committee noted the report and Member's Item.

Alan Schneiderman – Footway Treatments

Councillor Alan Schneiderman introduced the item and requested that the Committee support the intentions of his Member's Item. He outlined the three points within his item and requested that the Committee consider this.

The Committee heard from East Finchley Ward Member Councillor Arjun Mitta. He outlined his concerns of footway treatments within the Borough and highlighted the effects of this within Beresford Road and Granville Road.

Councillor Zinkin outlined that Members had been consulted fully which Member discussed and therefore the Committee considered the request within the Member's Item.

The Committee noted that they were not able to make a decision in respect this item as the Committee did not have adequate information to make a decision. It was further noted that the Committee had recently agreed the Footway Treatment Policy when it met on Thursday 14th July. Therefore the Commissioning Director for Environment suggested that a report be submitted to the Committee at a future meeting.

Having given consideration to the Member's Item the Committee:

Resolved

The Member's item be noted

That the Commissioning Director for Environment provided report be submitted to the Committee at a future meeting.

The vote was recorded as follows:

7 in favour

3 abstained

Adam Langleben - Orbital rail in Barnet

The Council's Constitution, meeting procedural rules, section 17 outlines that no business at any meeting of a Committee or Sub-Committee shall be transacted after 10 pm and any business transacted after that time shall be null and void. Therefore the Committee agreed to defer this item until and it shall be consider in the event that the Member wishes to resubmit the item.

7. REFERRED ITEMS FROM AREA COMMITTEES

The Committee considered this report which contained two matters that were referred from the Finchley and Golders Green Area Committee when it met on 26 October 2016.

North Finchley Controlled Parking Zone

The Environment Committee considered the Proposed Parking Review of the North Finchley CPZ Councillor. Councillor Peter Zinkin provided the background to this item which Members considered and discussed.

Following the consideration of the item the Environment Committee

Councillor Salinger moved that a consultation takes place however this was not seconded and this motion was therefore lost.

The Chairman moved the vote in favour of the Officers recommendation and also in respect to recommendation 2 that the consultation not take place. The vote was recorded as follows:

For – 4

Against 4

Abstain – 2

The vote was therefore tied and advice was provided by the attending Governance Officer and therefore a second vote was taken. The vote was recorded as follows:

For – 4

Against – 5

Abstain – 1

Following the consideration of the item the Environment Committee

Resolved

- That the Area Committee noted the content of the report in relation to a review of parking in North Finchley CPZ.
- That the Area Committee resolved not to conduct a parking review of the North Finchley CPZ.

Petition for the Committee's Consideration – Granville Road

Mrs Lis Maimaris had the opportunity to present her petition and therefore she spoke in support on the petition found within appendix B of the report. Members asked questions of Ms Maimaris in relation to this item. The Committee considered the reason for the referral which were contained within the report.

Councillor Peter Zinkin moved that delegation be provided to the Commissioning Director for Environment to undertake consultation with Ward Members and residents to review the types of surfacing within the road. This was seconded by the Chairman Councillor Dean Cohen. This received unanimous support from the Committee and therefore:

Resolved

- That delegation be provided to the Commissioning Director for Environment to undertake consultation with Ward Members and residents to review the types of surfacing within the road.
- That the communications associated with the implementation of the current policy that were raised within the petition be noted.

The Chairman, Cllr Dean Cohen invited the Chief Executive of the Barnet Group, Troy Henshall to make a representation. He provided a verbal update in regards to the management of the street scene service.

The Chairman thanked Mr Troy Henshall for providing the update. The Committee having heard the verbal update resolved:

- That the Committee noted the update provided by Chief Executive of the Barnet Group, Troy Henshall

8. BARNET GROUP STREET SCENE - VERBAL UPDATE

The Chairman, Councillor Dean Cohen invited Mr John Barry from Transport for London who provided an update on the Barnet Network Development. Mr Barry gave an overview of the services within Barnet. Members of the Committee were given opportunity to ask questions and the following points were noted:

- Finchley Memorial Hospital
- The frequency of service
- East/West Links
- North/South Links
- The 13 and 82 bus service

Mr Barry confirmed that the points raised by Members would be responded to via Officers of the Council.

That the Committee noted the update provided by Mr Barry and requested that he attends a future meeting.

9. BUSINESS PLANNING

The Commissioning Director for Environment introduced the item and the intentions of the report.

Following the consideration of the item the Committee:

Resolved

That the Environment Committee approved the refreshed revenue saving programme in Appendix A and noted that the report would be referred to Policy and Resources Committee for consideration.

The vote was recorded as follows

For – 6
Against 4

10. STREETSCENE ENFORCEMENT

The Commissioning Director for Environment introduced the item and the intentions of the report.

Following the consideration of the item the Committee unanimously resolved:

- That the Environment Committee noted the Streetscene enforcement update in Appendix 1
- That the Environment Committee approved to increase the new Fly Tipping FPN to £400 or £300 if paid within 10 days, in line with the recommendation by London Councils

11. FEES AND CHARGES

The Commissioning Director for Environment introduced the item and the intentions of the report.

The Committee considered the report and in particular the charge for burials within Barnet and the fee for residents. Members noted that consideration be given to the calcification of this.

The Commissioning Director noted that he would consider the impact of 7 seater vehicles. In addition to this he noted that consideration would be given to C1- C4 and therefore a report will be presented to the Committee at a future meeting for this to be determined.

Following the consideration of the item the committee unanimously agreed that:

- C1-4 is considered again by the Committee at a future meeting. (Jamie – I recommend that you do this via Chairman's urgent item – this will mean that you don't have to write another report and the outcome will be the same)

- P4 will be considered by the Commissioning Director for Environment accommodate larger vehicles

The vote was recorded as follows

For – 6
Abstained – 4

12. HIGHWAYS WORK QUARTER 2 UPDATE

The Commissioning Director for Environment introduced the item and the intentions of the report.

Following the consideration of the item the Committee unanimously resolved:

- That the Environment Committee noted the list of carriageway and footway planned maintenance schemes completed in the second quarter of the financial year as shown in Appendix A.
- That the Environment Committee noted the list of Section 106 schemes completed in the second quarter of the financial year as shown in Appendix B
- That the Environment Committee noted the list of Local Implementation Plan (LIP) funded schemes completed in the second quarter of the financial year, shown in Appendix C, and approved the amendments to the programme as set out in Section 1.4.

13. COMMUTED MAINTENANCE PAYMENTS FOR HIGHWAYS

The Highways Director for Re introduced the item and outlined the policy for the collection of commuted maintenance payment.

Following the consideration of the item the Committee unanimously resolved:

- That the Environment Committee approved to replace the 2006 policy with the best practice guidance documents “Commuted sums for maintaining infrastructure assets” (County Surveyors Society (now known as ADEPT), 2009) and “Commuted Sums for the relief of maintenance and reconstruction of bridges” by ADEPT January 2016 as revised or amended from time to time.

14. GREEN SPACES - CAPITAL BID UPDATE

The Highways director introduced the item and outlined the progress with the implementation of the Council’s Parks and Open Spaces Strategy.

Following the consideration of the item the committee unanimously agreed:

- That the Environment Committee supported and endorsed the proposed capital investment programme to support the delivery of the Parks and Open Spaces Strategy and recommended it to Policy and Resources Committee for inclusion within the Council’s capital programme, as explained in paragraph 5.2.5 of the report.

- That the Environment Committee recognised and supported the priority for investment/improvement assigned to the categories of sites at paragraph 1.3 to this report.
- That the Environment Committee noted that work has commenced on the development of a Natural Capital Account for Barnet which will be reported to a future meeting of the Committee.
- That the Environment Committee noted that work has commenced on the development of a Playing Pitch Strategy which will be reported to the 10 January 2017 meeting of the Committee.

15. ANNUAL PARKING - 201516

The Highways Director for Re introduced the item and outlined the parking activity which had taken place during the financial year. He added that the report also provided the Committee with information on blue badges, designated disabled bays, taxi cards and freedom passes.

The Committee requested further information in respect to Parking Sensors Technology.

Following the consideration of the item the committee unanimously agreed and resolved:

- That the Environment Committee approved the 2015/16 Annual Parking report
- That the Environment Committee noted that once the 2015/16 Annual Parking report has been designed it will be published on the Council's website
- That a report will be submitted at a future meeting to outline the Parking sensors Technology (Jamie – can you confirm this approach)

The vote was recorded at

6 - for

4 - against

16. COMMITTEE FORWARD WORK PROGRAMME

Having considered the report the Environment Committee:

Resolved:

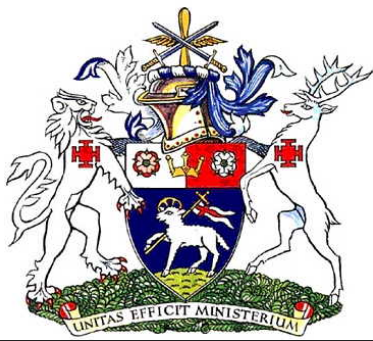
That the Environment Committee noted the work programme

17. ANY OTHER ITEMS THAT THE CHAIRMAN DECIDES ARE URGENT

There were no urgent matters.

The meeting finished at 10.00 pm

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Environment Committee

11 January 2017

<p>Title</p>	<p>Member's Item</p> <p>Alon Or-bach - Pavement and road gritting</p> <p>Alan Schneiderman - Road Safety in Friary Road N12</p> <p>Adam Langleben - Orbital rail in Barnet</p>
<p>Report of</p>	<p>Head of Governance</p>
<p>Wards</p>	<p>All</p>
<p>Status</p>	<p>Public</p>
<p>Enclosures</p>	<p>None</p>
<p>Officer Contact Details</p>	<p>Paul Frost, Governance Service Team Leader Email: Paul.Frost@Barnet.gov.uk Tel: 020 8359 2205</p>

Summary

The report informs the Environment Committee of a Member's Item and requests instructions from the Committee.

Recommendations

1. That the Environment Committee's instructions in relation to this Member's item are requested.

1. WHY THIS REPORT IS NEEDED

- 1.1 Members of the Committee have requested that the items tabled below are submitted to the Environment Committee for considering and determination. The Environment Committee are requested to provide instructions to Officers of the Council as recommended.

Name of Councillor	Member's Item
Cllr Alon Or-bach	<p>Pavement and road gritting</p> <p>I request that the Environment Committee is updated with the Council's policy on the gritting of pavements and roads across the Borough.</p>
Alan Schneiderman	<p>Road Safety in Friary Road N12</p> <p>Local residents and Woodhouse ward councillors are concerned about the number of accidents (both recorded and unrecorded) and near-misses in Friary Road caused by dangerous drivers exceeding the speed limit. This needs to be dealt with promptly in order to avoid serious injuries or loss of life.</p> <p>Given the seriousness of the road safety problems in Friary Road and that residents have now been waiting over three years for action to be taken, I request the Environment Committee commissions officers to come up with a road safety scheme for Friary Road in time for this to form part of the 2017-18 highways improvement programme.</p>
Adam Langleben	<p>Orbital Rail in Barnet</p> <p>Barnet has no orbital public transport routes apart from buses.</p> <p>Given the problem of congestion and pollution caused by the number of vehicles on our roads, the forecast growth in the local population, the increase in daily vehicle movements as a result of a re-developed Brent Cross (up to 29,000 according to the Brent Cross Cricklewood Coalition), the need to improve connectivity between Brent Cross Shopping Centre, Brent Cross Tube Station and Thameslink, and the impact all of this has on the local economy and residents health, I request that the Environment Committee considers what the options are for orbital rail in Barnet.</p> <p>In particular, I request that the lack of orbital rail routes in the borough is referred by the Committee to the Transport Strategy Project Board and Elected Member Working Group, for them to investigate possible solutions.</p>

2. REASONS FOR RECOMMENDATIONS

- 2.1 No recommendations have been made. The Committee are therefore requested to give consideration and provide instruction.

3. ALTERNATIVE OPTIONS CONSIDERED AND NOT RECOMMENDED

- 3.1 Not applicable.

4. POST DECISION IMPLEMENTATION

- 4.1 Post decision implementation will depend on the decision taken by the Committee.

5. IMPLICATIONS OF DECISION

5.1 Corporate Priorities and Performance

- 5.1.1 As and when issues raised through a Member's Item are progressed, they will need to be evaluated against the Corporate Plan and other relevant policies.

5.2 Resources (Finance & Value for Money, Procurement, Staffing, IT, Property, Sustainability)

- 5.2.1 None in the context of this report.

5.3 Legal and Constitutional References

- 5.3.1 The Council's Constitution (Meeting Procedure Rules, Section 6) states that a Member, including appointed substitute Members of a Committee may have one item only on an agenda that he/she serves. Members' items must be within the term of reference of the decision making body which will consider the item.

5.4 Risk Management

- 5.4.1 None in the context of this report.

5.5 Equalities and Diversity

- 5.5.1 Members' Items allow Members of a Committee to bring a wide range of issues to the attention of a Committee in accordance with the Council's Constitution. All of these issues must be considered for their equalities and diversity implications.

5.6 Consultation and Engagement

- 5.6.1 None in the context of this report.

6. BACKGROUND PAPERS

- 6.1 None.

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	<h2>Environment Committee</h2> <h3>11th JANUARY 2017</h3>
<p>Title</p>	<p>Moving Traffic Contraventions</p>
<p>Report of</p>	<p>Commissioning Director – Environment</p>
<p>Wards</p>	<p>All</p>
<p>Status</p>	<p>Public</p>
<p>Enclosures</p>	<p>Appendix 1 - Additional Moving Traffic Contraventions Site Locations for Implementation in 2016 Appendix 2 – Locations where CCTV Traffic Enforcement Cameras have been installed</p>
<p>Officer Contact Details</p>	<p>Paul Millard, Project Manager, Commercial Services, 0208 359 2230 paul.millard@barnet.gov.uk Jamie Cooke, Strategic Lead - Effective Borough Travel 020 8359 2275, Jamie.cooke@barnet.gov.uk</p>

<h3>Summary</h3>
<p>The June 2015 Environment Committee agreed to seek the necessary approvals from London Councils Transport Environment Committee (TEC) to commence Moving Traffic Contravention Enforcement in Barnet from 1st January 2016. In September 2015 the Environment Committee also agreed locations borough wide where Traffic Enforcement Cameras would be deployed. This report seeks approval for additional locations listed in Appendix 1 where CCTV enforcement can be carried out.</p> <p>This report also provides an update on the deployment of Traffic Enforcement Cameras in the borough together with analysis of the number of PCNs' issued and an understanding of the resulting impact on compliance and behaviour change.</p>

Recommendations
1. That the Environment Committee notes the contents of this report.
2. That the Environment Committee approves the 13 additional sites (Phase 3) for Traffic Enforcement in 2017 detailed in Appendix 1 of this report.
3. That the Environment Committee approves the siting of Moving Traffic Contravention Enforcement cameras at all schools and traffic junctions so that consideration may be given to siting Moving Traffic Contravention Enforcement cameras at any school or traffic junction in the future without the need to keep returning for Committee approval.
4. That authority is delegated to the Commissioning Director Environment to approve the deployment of future CCTV Traffic Enforcement Cameras to any newly designed schemes (schools or other locations).

1. WHY THIS REPORT IS NEEDED

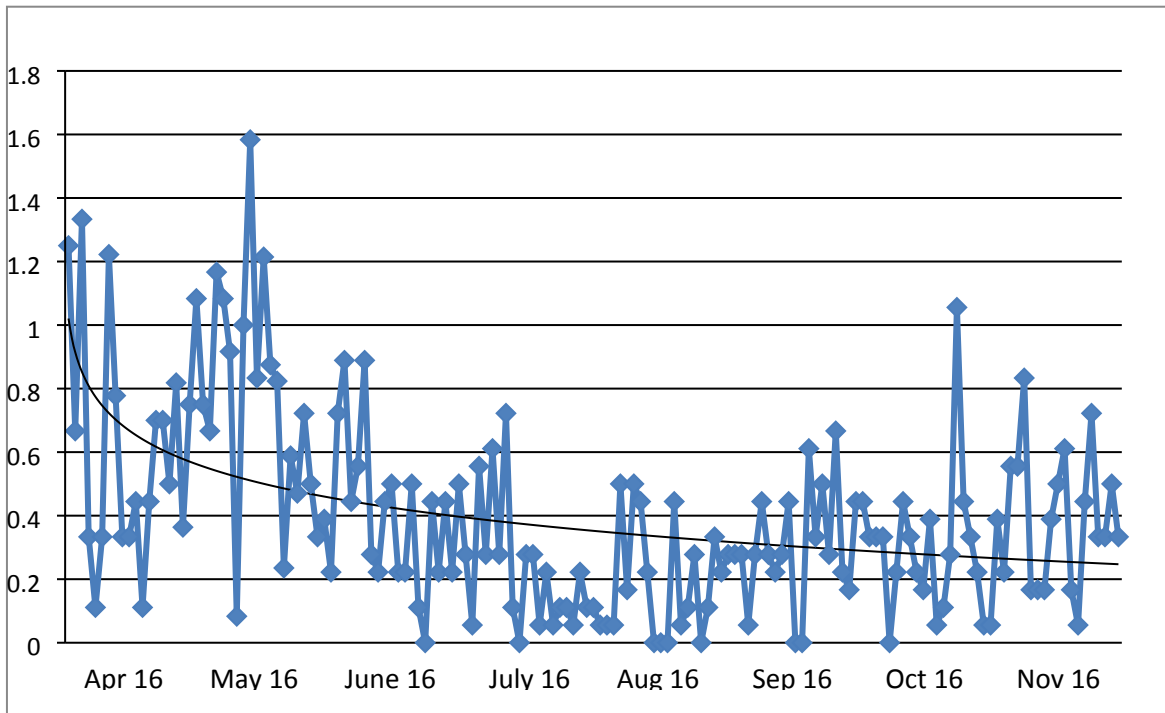
- 1.1 Since April 2016 the Council has enforced moving traffic contraventions at Schools and some traffic locations across the borough using static CCTV Cameras. This paper updates the committee on progress.
- 1.2 The Council was granted the powers to use CCTV to enforce Moving Traffic Contraventions (MTC) from the London Councils' Technical Environment Committee. These powers can be used to enforce traffic regulation violations at any location without any further approval needed from London Councils.
- 1.3 At the time the CCTV enforcement scheme was introduced, the Parking Client Team came under the Commercial Services organisational structure and as such the delegation of authority was given the then Commercial Services Director.
- 1.4 Since then, the Parking Client Team has transferred to the organisational structure managed by the Commissioning Director for Environment and the committee should note the transfer of delegation of authority that goes with this transfer.
- 1.5 In September 2015 the Environment Committee approved a list containing locations across the borough where CCTV enforcement, including enforcement of School Keep Clear markings, banned turns and yellow box junctions, could take place. Since then, additional locations have been identified that would benefit from CCTV enforcement cameras. These are listed in Appendix 1.
- 1.6 As new traffic schemes are developed in the future some of these locations may need CCTV enforcement to ensure compliance to traffic regulations. This report recommends that authority is delegated to the Commissioning Director Environment to approve the deployment of CCTV Traffic Enforcement Cameras to any newly designed schemes.

- 1.7 **CCTV Enforcement Implementation Update (Phase 1&2).** During 2016, 63 CCTV cameras will have been installed to enforce the following: (Locations are listed in Appendix 2):
- School Keep Clear restrictions at 30 schools
 - Yellow Box contravention at 8 locations
 - Banned turns at 6 locations
 - No Entry at 1 location
- 1.8 **The process for when a CCTV camera has been installed.** When a camera has been installed at any location the process is as follows:
- The Council issues a warning notice, by post, to contravening motorists for a period of 28 days (compared to the London Council guidelines which state a minimum of 14 days).
 - The Camera is then turned off for 4 days to allow for the last warning notice to be received by the motorist
 - The camera is then switched back on and actual Penalty Charge Notices (PCNs) are sent by post to the registered owner of the offending vehicle.
- 1.9 **Penalty Charge Notices (PCN's) and Compliance.** Since the scheme has been introduced the number of PCNs (not including warning notices) issued at all locations are shown below and are broken down by contravention type. The data shown below covers the period April 2016 to November 2016:

Contravention Type	PCNs Issued
Yellow Box Junctions	21,017
Performing a Banned Turn	10,801
Stop in a restrictive area outside a school	1,566
Failing to drive in the direction shown	595
Failing to comply with a no entry	155
Total Contraventions	34,134

- 1.10 **Schools compliance and making roads safer.** One of the main aims of the Parking Policy which led to the council introducing CCTV enforcement cameras was to make roads safer. The evidence shows the scheme is proving a success outside schools where compliance has been steadily improving. Schools show an increase in compliance from approximately 1 PCN per day to around 0.3 per day (an average of all schools) or a 67% increase in compliance over the period April 2016 to November 2016.
- 1.11 Table 1 below show the average number of PCNs per day for schools CCTV enforcement.

Table 1 Compliance at School Keep Clear's

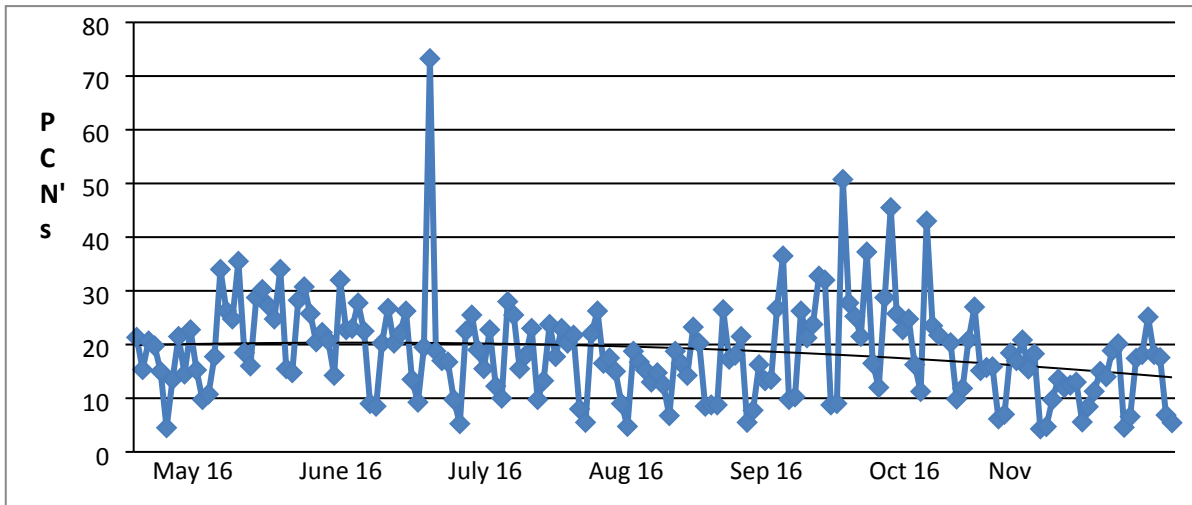


- 1.12 **Camera redeployment** was a key part of the approval of investment for the scheme. It was agreed that CCTV cameras would be redeployed from one school site to another once it was deemed a site was complaint. This was a minimum requirement in the procurement of the cameras so as to ensure we keep as many roads as possible outside schools safe for the investment available.

- 1.13 **The criterion for redeploying** a CCTV enforcement camera to another school location is triggered when one school averages less than 1 PCN per week, then it is deemed compliant. This ensures value for money on the equipment purchased as it is relocated to another school in the borough.

- 1.14 **Compliance at box junctions** has moved from, on average, 20 PCN's per site per day to 15 PCNs per site per day as shown in the table 2 below:

Table 2 Compliance at Yellow Box Junctions



- 1.15 In line with the Councils' transparency agenda all of the PCN data is uploaded onto the open data portal www.open.barnet.org.uk
- 1.16 An analysis of the vehicle owner details from PCN's Issued shows that about one third of contravening motorists are Barnet Residents and two thirds are non-Barnet residents.
- 1.17 The Committee should note that the annual parking report will now include a detailed analysis of MTC enforcement activities and financial information for each year moving forward.

2. REASONS FOR RECOMMENDATIONS

- 2.1 This report seeks approval to deploy CCTV Traffic Enforcement Cameras in 2017 at locations which were not previously identified and approved and where there is a history of traffic violations.
- 2.2 The committee should note that the responsibility for the exercise of the Civil Enforcement Powers granted to the Commercial and Customer Service Director by the June 2015 Environment Committee has now transferred to the Commissioning Director Environment as a result of a change in organisational structure in Barnet.
- 2.3 The additional locations listed in Appendix 1 of this report have been identified through member requests, resident requests and officers.
- 2.4 To ensure an efficient roll out of further schools or traffic locations in future years by officers the Committee is asked to approve the siting of Moving Traffic Contravention Enforcement cameras at all schools and traffic junctions so that consideration may be given to the siting Moving Traffic Contravention Enforcement cameras at any school or traffic junction in the future without the need to keep returning for Committee approval.

3. ALTERNATIVE OPTIONS CONSIDERED AND NOT RECOMMENDED

3.1 None as a result of this report.

4. POST DECISION IMPLEMENTATION

4.1 Following approval of the additional locations the sites listed will be put on the project plan for implementation during 2017. It is feasible that these sites can be operational by the end of March 2017.

5. IMPLICATIONS OF DECISION

5.1 Corporate Priorities and Performance

5.1.1 The Council will work with local, regional and national partners, will strive to ensure that Barnet is the place:

- Of opportunity, where people can further their quality of life
- Where people are helped to help themselves
- Where responsibility is shared, fairly
- Where services are delivered efficiently to get value for money for the taxpayer

5.1.2 The introduction of Moving Traffic Contraventions across the borough will assist with making roads safer and improving traffic flow and will provide value for money for the tax payer as the scheme will be self-funding for which any surplus will be reinvested in to traffic development and management. This will also protect the tax payer by ensuring that the general fund does not have to subsidise costs towards parking and traffic management.

6 Resources (Finance & Value for Money, Procurement, Staffing, IT, Property, Sustainability)

6.1 The additional sites listed in Appendix 1 will be resourced and funded from the existing £1.7m CCTV Project budget (this is made up of £1.3m capital budget plus £400k earmarked from the Special Parking Account reserve). This budget has provided additional value for money to the Council as the additional locations for Phase 3 can be funded from the current Project budget initially allocated for phase 1 and 2 only.

6.2 The Parking Enforcement Contract will be used for the reviewing the CCTV images and issuing Penalty Charge Notices (PCN's). The management of the statutory process (which follows the issuing of a PCN) will be administered by Barnet Council's Parking Client Team.

6.3 There are no staffing implications to this report. The additional sites can be purchased through the existing CCTV enforcement contract with our partner Open View.

7 Legal and Constitutional References

- 7.1 The London Local Authorities and Transport for London Act 2003 introduced provisions for civil enforcement of certain moving traffic contraventions by decriminalising the offences, these powers have already been granted to the Council transferred from the Police.
- 7.2 The London Councils Transport and Environment Committee have already granted the scheme in London and its approval for London Borough of Barnet to commence MTC enforcement.
- 7.3 **Legislation governing the enforcement of traffic regulations using CCTV includes**
- Road Traffic Regulation Act 1984
 - Road Traffic Offenders Act 1988
 - Road Traffic Act 1991
 - London Local Authorities Act 1996
 - The Road Traffic Offenders (Additional Offences and Prescribed Devices) Order 1997
 - London Local Authorities Act 2000
 - London Local Authorities and Transport for London Act 2003
 - Traffic Management Act 2004
 - The Civil Enforcement of Parking Contraventions (England) General Regulations 2007
 - The Civil Enforcement of Parking Contraventions (England) Representations and Appeals Regulations 2007
 - The Civil Enforcement of Parking Contraventions (Approved Devices) (England) Order 2007
- 7.4 **Legislation governing the operation of CCTV systems includes:**
- The data Protection Act 1998
 - The Human Rights Act 1998
 - The Regulation of Investigatory Powers Act 2000
 - The Freedom of Information Act 2000
- 7.5 Together these Acts allow a London Local Authority to install structures and CCTV equipment on or near a highway for the detection of contraventions of Traffic Regulation Orders and to use the information provided by them, to serve a Penalty Charge Notice (PCN) on the registered keeper of a vehicle which contravenes the Traffic Regulations.
- 7.6 All relevant Traffic Regulation Orders must be made available on request.
- 7.7 Records of the keepers of vehicles that contravene traffic regulation orders will be obtained in accordance with the Driver and Vehicle Licensing Agency (DVLA) enquiry procedure rules and data obtained will be kept confidential in accordance with the Data Protection Act 1998
- 7.8 It is a requirement that the Council should issue warning notices during the

first two weeks of enforcement to allow adjustments in behaviour.

7.9 Responsibility for functions states that the Environment Committee includes specific responsibilities for:

- Street Scene including pavements and all classes of roads
- Parking Provision and Enforcement
- Road Safety
- Street Lighting
- Refuse and Recycling
- Transport and Traffic Management including agreement of London Transport Strategy – Local implementation Plan
- Street Cleaning
- Waste Minimisation
- Waterways
- Allotments
- Parks and Open Spaces
- Fleet management
- Trees
- Trading Standards
- Cemetery and Crematorium and Mortuary
- Environmental Health Services (Excluding private sector housing)
- Flood Risk Management (Scrutiny aspect)

8 Risk Management

- 8.1 A key benefit in using CCTV for enforcement of parking restrictions is that it will take any potential confrontation out of enforcing certain prohibitions, unlike using Civil Enforcement Officers who are often faced with verbal and physical abuse when issuing Penalty Charge Notices.
- 8.2 All data that is collected in regard to CCTV and enforcement processing will be processed fairly and lawfully and the operators of the systems deployed will ensure that appropriate security measures shall be taken against unauthorised access to, alteration, disclosure or destruction of, personal data and against accidental loss or destruction of personal data.
- 8.3 An essential and integral part of any CCTV system is a Code of Practice, which sets out the objectives of the system and the rules by which it will be operated. This Code of Practice ensures that issues such as privacy, integrity and fairness are properly dealt with. It sets a minimum standard which must be adhered to by all those authorities in London enforcing traffic regulations using CCTV cameras to ensure public confidence in the scheme.
- 8.4 The Code of Practice is designed to operate within the framework of the relevant pieces of legislation as identified in this report and to complement the Statutory and Operational Guidance produced by the Department of Transport.
- 8.5 The London Councils Transport and Environment Committee support this Code of Practice and CCTV monitoring scheme, which it regulates.

Permission to operate the scheme will be granted only to London local authorities, which commit to and take responsibility for its fair, legal and widespread implementation and its maintenance, review and improvement as appropriate within this Code of Practice.

- 8.6 It is a requirement that the Council should issue warning notices during the first two weeks of enforcement to allow adjustments in behaviour.

9. Equalities and Diversity

- 9.1 The 2010 Equality Act outlines the provisions of the Public Sector Equality duty which requires public authorities to have due regard to the need to

- eliminate unlawful discrimination, harassment and victimisation and other conduct prohibited by the Act
- advance equality of opportunity between persons who share a relevant protected characteristic and persons who do not share it
- foster good relations between persons who share a relevant protected characteristic and persons who do not share it

- 9.1 The relevant protected characteristics are age, race, disability, gender reassignment, pregnancy and maternity, religion or belief, sex and sexual orientation. The duty also covers marriage and civil partnership, but to a limited extent. A full Equalities Impact Assessment will be carried out if the scheme is successful in proceeding.

- 9.2 Enforcement action will only be undertaken when sufficient evidence has been gathered to confirm that a contravention has occurred. All recipients of a Penalty Charge Notice have the right to make representations to the issuing authority and all representations received by the authority must be considered and a response issued. Should the representation lead to a rejection by the authority the registered keeper of the vehicle has the option to appeal to the Parking and Traffic Appeals Service PATAS and have their appeal considered by an independent adjudicator.

10. Consultation and Engagement

- 10.1 The Parking Policy consultation included the proposal to introduce CCTV enforcement for moving traffic contraventions and this was well received by those who responded to the consultation.

- 10.2 It is a requirement of the London Councils scheme that the Council should undertake a publicity campaign to inform the public of the start date for enforcement and to explain the objectives underlying the scheme.

- 10.3 It is a further requirement that the Council should issue warning notices during the first two weeks of enforcement to allow adjustments in behaviour.

11. BACKGROUND PAPERS

- 11.1 PARKING POLICY ENVIRONMENT COMMITTEE NOVEMBER 18 2014**
 - 11.2 MOVING TRAFFIC CONTRAVENTIONS ENVIRONMENT COMMITTEE
24 SEPTEMBER 2015**
 - 11.3 MOVING TRAFFIC CONTRAVENTIONS ENVIRONMENT COMMITTEE
JUNE 2015 REPORT**
-

Appendix 1 – Additional MTC Site Locations for Implementation in 2017

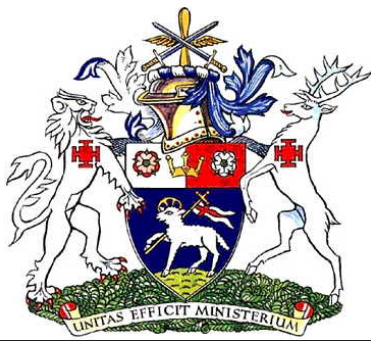
Location	Ward	Enforcement Type	Reason
Brunswick Avenue	Brunswick Park	Weight Restriction	Residents have complained about the increase in lorries using this road as a short cut since the council waste depot changes.
Silkstream Road, HA8.	Burnt Oak	No entry	Residents have complained regarding the number of vehicles contravening the no entry.
Brunswick Grove	Brunswick Park	Weight Restriction	Residents have complained about the increase in lorries using this road as a short cut since the council waste depot changes.
Torrington Park Friary Close	Coppetts	Bus Gate	The width restriction at this location is highly abused. The introduction of cameras should increase compliance and stop large vehicle using the road.
Nether Street Junction/ Argyle Road	West Finchley	Width Restriction	The double width restriction at this location has created a chicane where larger vehicles dangerously drive on the wrong side of the road to avoid the restricted areas. As these restrictions also span a cross-road the potential for vehicles entering being involved in head
Finchley Rd / Golders Green Rd	Childs Hill/Golders Green	Box junction	The rationale for this location is to stop cars stopping in the box junction causing traffic congestion and keep traffic moving.
Finchley Rd / Golders Green Rd (bus station)	Childs Hill/Golders Green	Box junction	The rationale for this location is to stop cars stopping in the box junction causing traffic congestion and keep traffic moving.
Finchley Road/Bridge Lane	Golders Green	Box junction	The rationale for this location is to stop cars stopping in the box junction causing traffic congestion and keep traffic moving.
Finchley Road/ Temple Fortune Lane	Garden Suburb	Box junction	The rationale for this location is to stop cars stopping in the box junction causing traffic

Appendix 1 – Additional MTC Site Locations for Implementation in 2017

			congestion and keep traffic moving.
Fairlawn Avenue / High Road	East Finchley	No Entry	Residents have complained regarding the number of vehicles contravening the no entry.
St Georges road into Temple Gardens	Golders Green	no entry	Residents have complained regarding the number of vehicles contravening the no entry.
Station Road – Garden City	Edgware	Box junction	The rationale for this location is to stop cars stopping in the box junction causing traffic congestion and keep traffic moving.
Cotswold Gardens	Golders Green	NO Entry	Request from residents to stop vehicles entering into Cotswold Gardens no entry.

Appendix 2 – Locations where CCTV Traffic Enforcement Cameras Have Been Installed		
Location	Ward	Enforcement Type
Deansbrook School, Church Close/ Hale Drive	Hale	School Keep Clear
ST Agnes School	Childs Hill	School Keep Clear
Garden Suburb Jr/Inf School	Garden Suburb	School Keep Clear
Ayesha Community School	West Hendon	School Keep Clear
Manorside Primary School	West Finchley/Woodhouse	School Keep Clear
St Margaret's Nursery	East Barnet	School Keep Clear
Lyonsdown School	Oakleigh	School Keep Clear
Whitings Hill Primary School	Underhill	School Keep Clear
Fairway School & Northway School	Hale	School Keep Clear
St James Catholic High School	Colindale	School Keep Clear
Colindale Primary School	Colindale	School Keep Clear
Wessex Gardens Primary School	Childs Hill/Golders Green	School Keep Clear
Brookland Infant and /Junior Schools	Garden Suburb	School Keep Clear
Parkfield Primary School	West Hendon	School Keep Clear
St Mary's And St John's C of E Primary School	Hendon	School Keep Clear
St Joseph's RC Schools	Hendon	School Keep Clear
Christ's College	Finchley Church End	School Keep Clear
Tudor Primary School	West Finchley	School Keep Clear
St Pauls CofE Primary School	Brunswick Park	School Keep Clear
Holly Park School	Coppetts	School Keep Clear
Summerside Primary School	Woodhouse	School Keep Clear
Our Lady of Lourdes RC School	Woodhouse	School Keep Clear
Woodbridge Primary School	Totteridge	School Keep Clear
Queenswell Schools	Totteridge	School Keep Clear
Ashmole Academy	Brunswick Park	School Keep Clear
East Barnet School	EAST BARNET	School Keep Clear
Monken Hadley C ofE Primary School	High Barnet	School Keep Clear
St Catherine's RC Primary School	Underhill	School Keep Clear
Garden Suburb Jr/Inf School	Garden Suburb	School Keep Clear
Osidge Primary School	East Barnet/Brunswick Park	School Keep Clear
West Hendon Broadway / Perryfield way	West Hendon	Yellow Box Junction
West Hendon / Cool Oak Lane	West Hendon	Yellow Box Junction
West Hendon Broadway / Station Road	West Hendon	Yellow Box Junction
Cricklewood Broadway / Kara Way	Childs Hill	Yellow Box Junction
Station Raod (Edgware) / Entrance Broadwalk Shopping Centre	Edgware	Yellow Box Junction
A5 Cricklewood Broadway / Depot Approach	Childs Hill	Yellow Box Junction
Station Road / Garden City	Edgware	Yellow Box Junction
Edgware Rd / Rookery Way / Kingsbury Road The Hyde	Hendon	Yellow Box Junction
High Street / St Albans Rd	High Barnet	Yellow Box Junction
High Street / Wood Street Barnet	High Barnet/Underhill	Yellow Box Junction
High Road / Avenue Road / Ravensdale Avenue	Woodhouse	Yellow Box Junction

Appendix 2 (cont) – Locations where CCTV Traffic Enforcement Cameras Have Been Installed		
Myddleton Park	Oakleigh	Banned Turn
Cricklewood Lane / Oak Grove	Childs Hill	Banned Turn
Rodborough Road / Finchley Road	Childs Hill	Banned Turn
Finchley Road /Rodborough Road	Childs Hill	Banned Turn
The Grove / Ballards Lane	West Finchley/Woodhouse	Banned Turn
Ravensdale Avenue / High Road (Supermarket entrance)	Woodhouse	Banned Turn
Tilling Road	Golders Green	Banned Turn
Cricklewood Lane / Superstore	Childs Hill	Banned Turn
Oak Grove/ Cricklewood Lane / Superstore	Childs Hill	No Entry



Environment Committee

11 January 2017

Title	2016-17 Highway Network Recovery Planned Maintenance Programme, LIP and Section 106 Qtr 3 Update
Report of	Commissioning Director for Environment
Wards	All
Status	Public
Urgent	No
Key	No
Enclosures	Appendix A: Q3 List of Planned Maintenance Schemes Appendix B: Q3 List of Section 106 Schemes Appendix C: Q3 List of LIP Schemes
Officer Contact Details	Jamie Blake, Jamie.blake@barnet.gov.uk

Summary

This report updates the Committee on progress during the 3rd Quarter of delivery of the 2016-17 Network Recovery Plan (NRP) Highways Planned Maintenance work programme at a total investment of £10m. It also reports on progress on the Local Implementation Plan (LIP) and Section 106 schemes at the end of Quarter 3.

Recommendations

1. That the Environment Committee notes the list of carriageway and footway planned maintenance schemes completed in the third quarter of the financial year, shown in Appendix A.
2. That the Environment Committee notes the list of Section 106 schemes completed and in progress in the third quarter of the financial year, shown in Appendix B.
3. That the Environment Committee notes the list of Local Implementation Plan (LIP) funded schemes completed and in progress in the third quarter of the financial year, shown in Appendix C, and approves the up-dated programme shown in Appendix C.

1. WHY THIS REPORT IS NEEDED

- 1.1 This report is needed to provide members of the Committee with an update on the progress of the delivery of the 2016-2017 Network Recovery Plan Highway Planned Maintenance work programme along with progress on LIP and Section 106 schemes at the end of quarter 3. Appendix A shows the progress on the delivery of year 2 of the Highway Network Recovery Planned Maintenance schemes.
- 1.2 The 11th January 2016 Environment Committee report on the Highways Planned Maintenance Programme was presented by the Commissioning Director for Environment. The Committee agreed the list of roads for each treatment and the paragraphs below provide an update on the schemes completed during the first quarter of the year.
- (i) Principal Road Resurfacing Programme. A total of 6 schemes are in this year's programme with a budget of £1,319K funded from the 2016/17 LIP allocation for Principal Road Maintenance. All 6 schemes have now been completed, the last being the A502 Golders Green Road. As all schemes came under budget Council officers have requested approval from TfL to resurface part of the A504 The Burroughs, in Hendon, using the remaining budget. Subject to TfL approval, this scheme is planned to be implemented before the end of the financial year in quarter 4.
 - (ii) Network Recovery Road Resurfacing Programme comprises 42 carriageway schemes with a budget of £2,993k funded from Year 2 of the Network Recovery Plan. All 42 carriageway resurfacing schemes have been completed at the end of quarter 3. Appendix A lists those completed and in progress up to the end of quarter 3.
 - (iii) Network Recovery Micro Asphalt Programme. There are 23 micro asphalt schemes in this year's programme with a budget of £467k funded from Year 2 of the Network Recovery Plan. All 23 schemes have been completed at the end of quarter 3.
 - (iv) Network Recovery Surface Dressing Programme. There are no surface dressing schemes programmed for Year 2 of the Network Recovery Programme.
 - (v) Network Recovery Footway Relay Programme. This programme is ongoing throughout the year and those schemes commenced in quarter 4 of Year 1 were carried over and completed in quarter 1 of Year 2. There are 44 footway schemes in this year's programme with a budget of £4,537k of which 7 schemes were completed in quarter 1 and a further 14 completed to programme in quarter 2. A further 11 schemes have been completed in quarter 3 making a total of 32 schemes completed by the end of quarter 3. All 44 schemes are programmed for completion this financial year with Appendix A listing those completed and underway up to the end of quarter 3.

- (vi) Network Recovery Roadmarking Programme. Following refresh completion in Year 1 of all the zebra crossings and signalised crossings, the first 2 quarters of Year 2 has seen the refresh of white roadmarkings on the principal and main road corridors of the network throughout the borough with a budget allocation of £100k. In quarter 3 road marking renewal concentrated on one off requests from residents and Member or in response to highway safety inspections.
- (vii) Network Recovery Structures and Bridges Programme. A review of the 41 structures commenced in Year 1 of which 31 of those structures have been assessed and passed the 40 ton assessment, 2 have reduced capacity and the remaining structures are being assessed in Year 2. Some of these have access difficulties to inspect the structures and two of these require inspection by specialist divers which is being programmed for quarter 4. The Deansbrook Road Bridge has failed its assessment and a design is being progressed to reconstruct the deck of the bridge. Load Assessments for the remaining bridges in Year 2 has started on 4 bridges and the need for load assessment of the remainder is currently being reviewed; The routine maintenance programme of bridges for the Year 2 has been completed and the General and Principal Inspections (GI's & PI's) are planned for quarter 4. Repair works to address defects have started and will continue throughout the year.
- (viii) Network Recovery Drainage Programme. Ditch works in Lawrence Street and Wild Hatch have been completed in quarter 1 of Year 2. Following on from work undertaken in Year 1 a more detailed survey of Decoy Brook has been carried out and a computer model has been prepared to identify and recommend measures to reduce flooding in the Decoy Brook catchment area. The draft design of another project, Mill Hill, has been approved by the EA and we are currently liaising with other stakeholders such as TfL, and Thames Water before finalising the design. The rest of the Council's Critical Drainage Areas (CDA's) have been investigated and 10 areas have been identified as the first ones to carry out Flood Risk Studies, some of which started in quarter 3.
- (ix) Network Recovery Programme for Other works. Other works include for a survey of all the Vehicle Restraint Systems (VRS) in the borough and condition assessments comprising Footway Management Survey (FMS) of footways and Coarse Visual Inspection (CVI) of carriageways throughout the borough, the latter two have been completed in quarter 3. The results of the condition assessments will prioritise a list of schemes for consultation as part of the Year 3 programme. The condition assessments and the preparation of Year 3 programme is now under way and this is planned to be reported to the March 2017 Environment Committee.
- (x) Remedial works on Year 1 Network Recovery Programme. Some of the remedial works, mainly sweeping, have been completed in quarter 1 and quarter 2. Following these repairs, on both surface dressing and micro asphalt schemes a number of roads were identified as having scrubbing or scuff marks and "fattening up" of the bitumen in places.

Independent testing of both materials has been carried out and the subcontractors are carrying out their own testing for comparison before any action is recommended. Meetings have taken place with the LoHAC Contractor and their subcontractors to confirm the cause of these defects and whether both materials conform to the required specification. None of the defects have a safety implication and both the micro asphalt and surface dressing treatments have a 24 month defect period before acceptance. An independent assessment of all of the surface dressing and micro asphalt sites from Year 1 is proposed in quarter 4 to assess condition and remedial requirements prior to the end of the defect period.

1.3 Appendix B shows the progress on the following Section 106 schemes:-

- ETZ Chaim School – school keep clear, parking review, dropped kerbs and pedestrian refuge
- Wren Academy – zebra crossing
- Archers Academy – zebra crossing
- Menorah Foundation – zebra crossing
- Monkfrith School – zebra Crossing
- North London Grammar School – feasibility of pedestrian improvements

1.4 Appendix C shows the progress on the Local Implementation Plan (LIP) 2016-17 funded projects to the value of £3,413k and outlines the current proposed programme, which has some changes.

2. REASONS FOR RECOMMENDATION

2.1 The Environment Committee is requested to note progress of the 2016-2017 Network Recovery Plan Highway Planned Maintenance programme along with progress on LIP 2016 -17 and Section 106 schemes at the end of quarter 3.

3. ALTERNATIVE OPTIONS CONSIDERED AND NOT RECOMMENDED

This section does not apply to this report.

4. POST DECISION IMPLEMENTATION

The agreed programme will continue to be implemented.

5. IMPLICATIONS OF DECISION

5.1 Corporate Priorities and Performance

5.1.1 The proposed planned maintenance programme will contribute directly to two

of the three Corporate Objectives by:

- Promoting responsible growth, development and success across the borough;
- Improving the satisfaction of residents and businesses within the London Borough of Barnet as a place to live, work and study.

5.1.2 The proposals here will particularly help to address the Corporate Plan delivery objectives of “a clean and attractive environment, with well-maintained roads and pavements, flowing traffic” and “a responsible approach to regeneration, with thousands of new homes built” by helping residents to feel confident moving around their local area on foot, and in a vehicle and contribute to reduced congestion.

5.1.3 The proposed planned maintenance programme will also contribute to the Council’s Health and Wellbeing Strategy by making Barnet a great place to live and enable the residents to keep well and independent. The individual proposals also help address road traffic casualties which will also have an impact on Health and Wellbeing.

5.1.4 The Highway network is the Council’s most valuable asset and is vital to the economic, social and environmental wellbeing of the Borough as well as the general image perception. They provide access for business and communities, as well as contribute to the area’s local character and the resident’s equality of life. Highways really do matter to people and often public opinion surveys continually highlight dissatisfaction with the condition of local roads and the way they are managed. Public pressure can often result in short term fixes such as potholes for example, rather than properly planned and implemented longer term solutions. The proposed 2016/17 Programme aims to stop short term repairs that provide poor value for money and often undermine the structural integrity of the asset.

5.2 **Resources (Finance & Value for Money, Procurement, Staffing, IT, Property, Sustainability)**

5.2.1 The £10m of the 2016/17 highways maintenance programme is being funded as part of the overall £50 million of additional investment over 5 years. There is a current 2016/17 approved Network Recovery Plan budget of £12.9m, of which £10m is projected to be spent in 2016/17. Additionally, there is a 2016/17 £2m footway budget, which is projected to be spent in full.

5.2.2 The Network Recovery Plan planned maintenance programme as informed by the Operational Network Hierarchy will support optimum value for money from expenditure for LBB Highway Maintenance Managed Budgets.

- cost effective whole life costs (over 20 years) through maintenance treatments suited to the road/footway conditions, in particular instances of footway parking and vehicle overrun.
- cost effective use of preventative treatments that seal the surface and fill in early stage defects to prevent further reactive repairs at a later date.
- a positive transformation from costly and disruptive reactive

- reducing LBB financial risk of insurance claim incidences.

5.2.3 Core funding for the implementation of the LIP is provided by TfL through programmes of funding including a “Corridors, Neighbourhoods and Supporting Measures” programme for addressing a range of transport issues and funding for “Principal Roads”. The Annual Spending Submission provides the means by which proposals are submitted and agreed by TfL. The approved allocation of £3,413k for “Corridors, Neighbourhoods and Supporting Measures” and £1,319k for “Principal Roads” was incorporated into the 2016/17 budget Policy and Resources Committee recommendations to Council and in agreement with TfL.

5.2.4 The S106 schemes identified in Appendix B are fully funded by external developers.

5.3 **Social Value**

The Public Services (Social Value) Act 2013 requires people who commission public services to think about how they can also secure wider social, economic and environmental benefits. This report does not relate to procurement of services contracts.

5.4 **Legal and Constitutional References**

5.4.1 Highway Maintenance is a statutory duty under the Highways and Traffic Management Acts.

5.4.2 The Traffic Management Act 2004 places obligations on authorities to ensure the expeditious movement of traffic on their road network. Authorities are required to make arrangements as they consider appropriate for planning and carrying out the action to be taken in performing the duty.

5.4.3 The Council’s Constitution (Responsibly for Functions, Annex A) gives the Environment Committee certain responsibilities related to the street scene including pavements and all classes of roads, parking provision and enforcement, and transport and traffic management including agreement of the London Transport Strategy Local Implementation Plan.

5.5 **Risk Management**

5.5.1 The Operational Network Hierarchy that is being used to formulate the Network Recovery Plan programme is a key element of the risk management approach.

5.6 **Equalities and Diversity**

5.6.1 Street design should be inclusive, providing for all people regardless of age or ability. There is a general duty for public authorities to promote equality under the 2010 Equality Act. There is also a specific obligation for those who design,

manage and maintain buildings and public spaces to ensure that disabled people play a full part in benefiting from, and shaping, an inclusive built environment.

Designers will be required to refer to Inclusive Mobility, The Principles of Inclusive Design and Guidance on the Use of Tactile Paving Surfaces (1999) in order to ensure that the designs are inclusive.

- 5.6.2 The 2010 Equality Act outlines the provisions of the Public Sector Equalities Duty which requires Public Bodies to have due regard to the need to:
1. eliminate unlawful discrimination, harassment and victimisation and other conduct prohibited by the Equality Act 2010
 2. advance equality of opportunity between people from different groups
 3. foster good relations between people from different groups

The broad purpose of this duty is to integrate considerations of equality into day to day business and keep them under review in decision making, the design of policies and the delivery of services. As part of the consultation development a separate stakeholder management plan is being developed to ensure that equalities issues are incorporated into the policy development, consultation and implementation.

5.7 Consultation and Engagement

- 5.7.1 The Network Recovery Planned Maintenance programme is subject to suitable advanced and ongoing communications with local members and residents in roads or footways affected by the works.
- 5.7.2 The current planned maintenance programme is included on the LBB website.
- 5.7.3 Public Consultation is undertaken on individual schemes with the S106 and LIP programme on a scheme by scheme basis and details of the proposals are outlined on the council's website.

5.8 Insight

- 5.8.1 This section of the report does not apply to this report.

6. BACKGROUND PAPERS

- 6.1 Environment Committee 11 January 2016 Highways Planned Maintenance Programme 2016-17.
- 6.2 Environment Committee 15 July 2015, 10 November 2015, 11 January 2016 and 12 May 2016 Highway Network Recovery Planned Maintenance Programme and LIP and Section 106 2015-16 Qtr.1, Qtr 2, Qtr 3 and Qtr 4 Updates.
- 6.3 Environment Committee 29 September 2016 Highway Network Recovery Planned Maintenance Programme and LIP and Section 106 Update Qtr.1

6.4 Environment Committee 8 November 2016 Highway Network Recovery
Planned Maintenance Programme and LIP and Section 106 Update Qtr.2.

Environment Committee 11th January 2017:

Appendix A – Highway Network Recovery Plan – List of Planned Maintenance Schemes 2016-17 Q1-Q3

WORK COMPLETED - PRINCIPAL ROAD CARRIAGEWAY RESURFACING
C692 TfL A10 CAT HILL
C690 TfL A5 THE HYDE
C694 TfL A5 HIGH STREET
C693 TfL A598 FINCHLEY
C696 TfL A502 GOLDERS GREEN ROAD

WORK COMPLETED: NETWORK RECOVERY CARRIAGEWAY RESURFACING
C718 EAST BARNET ROAD
C717 CAT HILL
C674 SYCAMORE CLOSE
C671 TEMPLE AVENUE
C669 LAUREL VIEW
C683 WEST HEATH ROAD
C680 KARA WAY
C672 CLAREMONT ROAD
C588 THE VALE
C711 THE VALE

C505 ROTHERWICK ROAD
C594 TILLING ROAD
C713 TILLING ROAD
C689c GRAHAME PARK WAY
C383 WATLING AVENUE
C076 BROADFIELDS AVENUE
C402 HOLDERS HILL ROAD
C489 RENTERS AVENUE ROUNDABOUT
C670 WOOTTON GROVE
C337b LICHFIELD GROVE
C676a PAGE STREET
C686 HAMPDEN WAY
C676b PAGE STREET
C587 BELL LANE
C699 BRIDGE LANE
C682 WOODCROFT AVENUE
C449 BURTONHOLE LANE
C675 MOSS HALL GROVE
C103 ALEXANDRA GROVE
C116 ARGYLE ROAD
C710 SUSSEX RING

C719 STATION APPROACH
C532 SINCLAIR GROVE
C089 CHANCTONBURY WAY
C685 POTTERS LANE
C684 MEADWAY
C681 CEDAR LAWN AVENUE
C580 THE GROVE
C723 OAKLANDS ROAD N20

WORK COMPLETED: NETWORK RECOVERY CARRIAGEWAY MICROASPHALT RESURFACING
C537 SOUTH ROAD
C176 EAST ROAD
C524 SHEAVESHILL AVENUE
C341 LINDEN ROAD
C021 ARMITAGE ROAD
C216 FULLER STREET
C720 NURSERY WALK
C563 SUNNINGFIELDS CRESCENT
C564 SUNNINGFIELDS ROAD
C722a SUNNY GARDENS ROAD
C263 HALLIWICK ROAD

C236 GORDON ROAD
C471 PULHAM AVENUE 1 TO 34
C004 ABBOTS GARDENS
C126 CLIFTON ROAD
C405 NETHER STREET
C010 ALAN DRIVE
C074 BRITANNIA ROAD
C529 SHURLAND AVENUE
C609 UPLANDS ROAD
C363 MANOR DRIVE
C395 MOUNT PLEASANT
C620 WARDELL CLOSE

WORK COMPLETED : BOROUGH ROAD FOOTWAY RELAY		
F007 BAWTRY ROAD	OAKLEIGH	
F016b CHURCH HILL ROAD	BRUNSWICK PARK	
F016a CHURCH HILL ROAD	EAST BARNET	
F206 MANOR WAY	COLINDALE	
F106 DERSINGHAM ROAD	CHILDS HILL	
F312 GRESHAM GARDENS	CHILDS HILL	
F205 ORCHARD GATE	COLINDALE	
F282 FOOTPATH 101	HALE	
F178 RODBOROUGH ROAD	RODBOROUGH ROAD	
F097 HARMAN DRIVE	CHILDS HILL	
F194 WEST HEATH AVENUE	CHILDS HILL	
F170 WEST HEATH ROAD	CHILDS HILL	
F252 LICHFIELD ROAD	CHILDS HILL	
F183 HIGH ROAD N12	WOODHOUSE	
F105 COLNEY HATCH LANE	COPPETTS	
F209 HOCROFT AVENUE	CHILDS HILL	
F096 CHILDS WAY	GARDEN SUBURB	
F195 NETHER STREET	WEST FINCHLEY	
F190 FRIERN BARNET LANE	COPPETTS	
F121 SOUTHOVER	TOTTERIDGE	
F165 BELL LANE	HENDON	
F279 LANGLEY PARK	HALE	
F155 WINDSOR ROAD	FINCHLEY CHURCH ROAD	
F342 THE DRIVE	GOLDERS GREEN	
F360 KITCHENER ROAD	EAST FINCHLEY	
F308 GOLDERS GREEN ROAD	GOLDERS GREEN	
F120 LINKSIDE	TOTTERIDGE	
F082 FINCHLEY ROAD CHTC	CHILDS HILL	
F280 HAMPDEN WAY	BRUNSWICK PARK	
F118 BERESFORD ROAD	EAST FINCHLEY	
F115 HOLDEN ROAD	TOTTERDIGE/WEST FINCHLEY	
F189 EAST BARNET ROAD	EAST BARNET	

F119 WALMINGTON FOLD	TOTTERIDGE	
F210a HODFORD ROAD	CHILDS HILL	
F083b GOLDERS GREEN ROAD	GOLDERS GREEN	IN PROGRESS
F085 EAST END ROAD	FINCHLEY CHURCH END	IN PROGRESS
F080 REGENTS PARK ROAD	FINCHLEY CHURCH END	IN PROGRESS
F126 REGENTS PARK ROAD	FINCHLEY CHURCH END	IN PROGRESS
F171 CRANBOURNE GARDENS	GOLDERS GREEN	IN PROGRESS
F092 ALEXANDRA GROVE	WEST FINCHLEY	IN PROGRESS
F185 HIGH ROAD	EAST FINCHLEY	IN PROGRESS

Environment Committee 11th January 2017:

Appendix B – Section 106 Schemes 2016-17 Q3

Qtr 3: SECTION 106 WORKS	
<p>ETZ Chaim School</p> <ol style="list-style-type: none"> (1) Implementation of school keep clear (“SKC”) crossing markings, review of on-street parking on neighbouring roads and implementation of additional waiting restrictions that may include the extension of existing controlled parking zone (“CPZ”) together with making or amending the associated existing traffic orders; and (2) Implementation of dropped kerbs and alterations to the existing refuge at the junction of Daws Lane and Wise Lane. 	<p>RSA Stage 1 carried out and on site visit with Street Lighting Department and TfL agreement for relocation of bus stop and removal of the shelter.</p> <p>Objections received which are currently being reviewed under delegated powers.</p> <p>Road Safety Audit Stage 2 completed and DPR on process. On site works need to be programed and coordination with TfL for removal of shelter and resite of bus stop.</p> <p>This scheme will be completed under School Travel schemes (LIP)</p>
<p>S106 Wren Academy</p> <ol style="list-style-type: none"> (1) the introduction of a zebra crossing on Woodhouse Road east of the junction with Crescent Way; (2) the introduction of a pedestrian refuge island on Woodhouse Road west of Hilton Avenue and enhancements to existing pedestrian crossing points on Hilton Avenue; (3) the provision of a right turning lane into the new entrance for the Wren Academy School; (4) the provision of school keep clear markings on the northern side of Woodhouse Road outside the new entrance to the Wren Academy and on Woodhouse Road at the junction with the eastern side of Hilton Avenue; (5) the provision of ‘At any time’ (double yellow lines) waiting restrictions on the northern side of Woodhouse Road west of the junction with Hilton Avenue; (6) the provision of ‘At any time’ (double yellow lines) waiting restrictions on the southern side of Woodhouse Road opposite its junction with Hilton Avenue. (7) Improvements to bus stop accessibility at the westbound bus stop on Woodhouse Road, east of the junction with Crescent Way, which includes raising the kerb height and installing bus stop cage and clearway markings. 	<p>Any comments received during the experimental period will be reviewed to see if the scheme will be removed, amended or made permanent.</p>

<p>S106 Archers Academy</p> <p>(1) The requirement for improved crossing facilities for Archer School was based on the fact that the School will eventually be based on 2 sites with students and staff transferring between them. Alternatives across East End Road.</p> <p>(2) Installations of bollards on the existing pedestrian bridge on Stanley Road.</p>	<p>Zebra Crossing close to Market Place has been completed on site.</p> <p>Objections were received to the second zebra crossing and SCK's which are currently being resolved under delegated powers. A site meeting has taken place which included TfL.</p> <p>On site meeting with Councillors, School, Police and TfL Buses, and resolution of issues raised.</p> <p>On site works will recommence end of January 2017 for outstanding works:</p> <ol style="list-style-type: none"> 1. Introduction of a zebra crossing on East End Road near Stanley Road; 2. The provision of 'At any time' (double yellow lines) waiting restrictions, at East End Road junction with Stanley Road; 3. The provision of 'At any time' (double yellow lines) waiting restrictions at Stanley Road junction with Ashburnham Close; 4. Remove uncontrolled crossing point and refuge island on East End Road, outside no. 182; 5. New Uncontrolled Crossing Point on East End Rd outside no. 195 6. Relocate Bus Stop 37 m to the East. 7. Introduction of "School Keep Clear" No Stopping restrictions in Stanley Road (Monday to Friday from 07:45 to 09:15 and from 15:15 to 17:45). 8. Introduction of "School Keep Clear" No Stopping Restrictions in Eagans Close Road (Monday to Friday from 07:45 to 09:15 and from 15:15 to 17:45).
<p>S106 Menorah Foundation</p> <p>(1) Implementation of School Keep Clear (SKC) markings on Orange Hill Road fronting the proposed new development and access and waiting restrictions on roads in the vicinity of the development (including preparation of a Traffic Management Order) to facilitate the proposed school expansion; and</p> <p>(2) pedestrian crossing facility across Orange Hill</p>	<p>Further discussions are required before the crossing can be progressed.</p> <p>School Objection to the proposed Zebra Crossing that is a requirement of the S106 – (Client Discussions required). On hold until objection solved. Meeting with Re, LBB, School and Ward Cllrs in order to resolve the issues.</p> <p>Meeting dated 7 December 2016 with School and Architect for planning application VS our proposal discussion.</p>

<p>Road.</p>	<p>Original proposal for zebra crossing originated under data provided and included in the Planning Condition which requested a management plan for the use of the playground as a pick-up area, that has been dismissed and finally not built . The zebra crossing will interact with the current pick-up location that is working without issues as per information provided by the school.</p> <p>Revise new planning application, school travel plan, budget and possibility to modify zebra crossing location or decision for no progression via DPR.</p>
<p>S106 Monkfrith School</p> <ul style="list-style-type: none"> • Provision of a Zebra Crossing including £5,000 for the feasibility to facilitate the pedestrian crossing for the increase in number of pupils walking to the school. • Provision of waiting restrictions to mitigate adverse impact on roads in the vicinity of the school as a result of vehicles parking injudiciously, causing obstruction and affecting highway and pedestrian safety. 	<p>Initial meeting undertaken and detailed design is on-going.</p> <p>Detail designs for zebra crossing and new school entrance completed.</p> <p>Waiting for street lighting design and Road Safety Audit (Stage 1/2) report. Decision of retention or removal of the tree (visibility splay of school access VS tree is affected) after RSA output.</p> <p>Consultation carried out with just one objection received; parking related.</p> <p>Works have planned to be on site in the middle of February 2017.</p>
<p>S106 North London Grammar School</p> <ul style="list-style-type: none"> • Feasibility study into the provision of pedestrian improvements on Colindeep Lane and the surrounding vicinity. 	<p>Initial meeting undertaken and feasibility to commence in December 2016.</p> <p>Feasibility design on going.</p> <p>Traffic, speed and pedestrian surveys to be carried out in January 2017.</p>

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Environment Committee 11th January 2017:

Appendix C - LIP Corridors Neighbourhoods & Supporting Measures Schemes 2016-17 Q3

Corridors Neighbourhoods & supporting Measures Schemes	LIP Funding 16/17 (£k)	Progress to end of December 2016
Electric Vehicle Charging Points	50	A strategy review with considerations of alternatives to be undertaken in Q4.
Cycle training	100	Training on- going throughout the year
Parking reviews	100	4 No. review Completed 4 No. review on-going 2 Waiting Restriction on-going
Disabled parking provision	100	On-going as requested on an ad –hoc basis throughout the year with 15 implemented during quarter 3.
20mph Limit/Zone Implementation	200	Deansbrook Infant School (Hale) consultation on preferred design taken place in quarter 3. St Agnes RC School (Childs Hill) consultation on preferred design taken place in quarter 3. Broadfields Primary School (Edgware) final design with schools and awaiting response. Garden Suburb Infant School (Garden Suburb) Design prepared. Consultation with school programmed for January 2017. Northside School, Lodge Lane (West Finchley) Option study commenced. St Joseph's RC Primary School (Hendon) development of design options.
Implement outcomes of cycle route signage review	25	Locations identified and work commenced on the review.
Traffic management and accident reduction	500	A5/Edgware Road –Modelling required to be completed in January 2017. Woodside Park Road/Gainsborough Road. Options rejected by local ward councillors. Preference for road marking scheme only. Wellhouse Lane roundabout and zebra crossing. Consultation and detailed design complete. Scheme due to start on site 9 th January 2017. Stats diversions required.

		<p>Pollard Road detailed design on going following delayed approval of vertical deflection measures.</p> <p>Lidl, A5 Edgware Road - Options study report completed. Traffic modelling of preferred option ongoing to determine impact on buses and operation of junction.</p> <p>The Vale Width Restriction – monitoring being continued.</p> <p>Chesterfield design progressing.</p> <p>Options for additional 5 further schemes commenced.</p>
Cycle routes	400	Bridge designs for Dollis Valley started and Whetstone Stray cycle route designed.
Cycle parking	20	Identification of potential locations for 452 stands identified.
School Travel schemes, Various locations borough wide	500	<p>Goldbeaters Primary School completed.</p> <p>St Catherine's completed.</p> <p>Queenswell School completed.</p> <p>All Saints completed.</p> <p>Sacred Hearts completed.</p> <p>ETZ Chaim (Mill Hill) Consultation and detailed design complete. DPR prepared.</p> <p>The Avenue Detailed design complete. Consultation and DPR raised.</p> <p>Walksafe N14 (Chase Way/Cecil Rd) Study into alternative location presented to local ward councilors and discussions ongoing.</p> <p>Walksafe N14 (Hampden Way) consultation on preferred design.</p> <p>Osidge Lane design progressed and planned to consult in January 2017.</p> <p>Foulds school scheme reduced to road markings, but objections received to proposals.</p> <p>Moss Hall meeting taken place to agree option to be taken forward for detail design.</p>
Local Access and Accessibility Improvements	100	Numerous sites identified to improve accessibility with dropped kerbs. Works programmed to commence 9 th January 2017.
Town Centre proposals - Town centre de-cluttering	50	De-cluttering to be undertaken in Q4.
Town Centre proposals - Chipping Barnet.	100	A1000 banned turn scheme developed and the trial installed in November which continues to be monitored.
Town Centre proposal Finchley Central junction and station approach improvements	100	Final option under development.

Development of proposals/TfL liaison/Monitoring etc	50	On-going discussions and meetings with TfL.
Bus stop accessibility improvements (boroughwide)	50	31 No have been consulted. 21 No issued for implementation. 43 locations now completed. Additional funding provided by TfL.
Travel Planning resources	400	On-going engagement with schools.
Road safety Education, Training and Publicity	200	School road safety program provided to schools and bookings taken.
Cycling/walking promotion	25	"Bike It" personnel in place and actively engaging with schools.
Support for cycling	33	Ongoing
Borough transport modelling	100	Modelling completed on 6 site locations.
CPC Safer Urban Driver Training	1	To be used by DLO for driver training.
North Finchley	60	"Tally Ho" junction scheme design development.
Options appraisal A5/Watling Ave	60	Traffic modelling and options under development
Chipping Barnet - High Street	60	Scheme accelerated. Meetings with Councillors and Town team to discuss committee approved option. Agreed changes submitted prior to Christmas for approval.
New Southgate (Crossrail 2)	9	On hold
Review of lorry restrictions across the borough	20	Brunswick Park Avenue/Road (Brunswick Park) Review commenced with design to correct existing signing. Traffic surveys commissioned
TOTAL BUDGET	£3,413k	

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	<p>Environment Committee 11 January 2017</p>
<p>Title</p>	<p>Regulatory Services Operations-2015/16</p>
<p>Report of</p>	<p>Commissioning Director for Environment</p>
<p>Wards</p>	<p>All</p>
<p>Status</p>	<p>Public</p>
<p>Urgent</p>	<p>No</p>
<p>Key</p>	<p>No</p>
<p>Enclosures</p>	<p>Appendix 1 – Regulatory Services Operations 2015/16</p>
<p>Officer Contact Details</p>	<p>Rick Mason – rick.mason@barnet.gov.uk 020 8359 7865</p>

Summary

This report provides members of the Environment Committee with a summary of the activity undertaken by Regulatory Services (excluding Private Sector Housing) in the financial year 2015/16.

Recommendations

1. That the Environment Committee note the Regulatory Services operations report for 2015/16 in Appendix 1.
2. That the Environment Committee instruct the Commissioning Director for Environment to submit an operations report to the Committee annually for information on activity which also sets out priorities for the coming year.

1. WHY THIS REPORT IS NEEDED

- 1.1 Regulatory Services are responsible for delivering a complex and wide ranging set of activities. These activities are delivered to protect the health, safety and welfare of Barnet residents and visitors to the borough and to ensure that consumers are protected. This report is to provide Members with information about those activities.
- 1.2 Component services comprise Trading Standards and functions within Environmental Health: Scientific Services (pollution control); Noise, including anti-social behaviour and Public Health and Nuisance; and Food and Health & Safety.
- 1.3 Regulatory Services also deliver private sector housing (enforcement and grants) and licensing functions. These activities are under the remit of the Housing Committee and the Licensing Committee respectively and are not included in this report.
- 1.4 The teams are responsible for application and enforcement of a wide range of regulatory legislation to deliver important public health outcomes and contribute to reduced likelihood, frequency and severity of reliance on more acute health services. Officers operate inspection programmes targeted at premises posing the greatest risk and a reactive response service to investigate complaints, outbreaks and accidents involving the many people living, working and visiting Barnet. The service also delivers proactive public health interventions in partnership with the wider public health community and government agencies. At times however, the service is called upon to take immediate action to halt imminent risks to health and in a number of cases officers are involved in serving enforcement notices, the emergency closure of premises, prohibition of dangerous activities and the prosecution of offenders.
- 1.5 It is often the case that Regulatory Services may only be highlighted when things go wrong, such as a food poisoning outbreak, or other major incident. However this does not mean that these services do not play a vitally important part in ensuring residents are kept safe and well. The fact that in 2015/16 there were no significant public health or safety incidents, or outbreaks of infectious disease are testament to the good work that goes on behind the scenes to tackle issues such as the causes of ill health, accidents and rogue trading in the borough.
- 1.6 Regulatory Services do not solely undertake regulatory activity. The approach to achieving desired outcomes involves a combination of providing advice and support to aid compliance, but where this is not effective, or where matters warrant immediate action, then enforcement action is taken.

2. REASONS FOR RECOMMENDATIONS

- 2.1 The content of this report is provided for information and noting.

- 2.2 An annual report of activity will be useful to the Environment Committee to provide members with information about the services and the priorities for the coming year.

3. ALTERNATIVE OPTIONS CONSIDERED AND NOT RECOMMENDED

- 3.1 The Environment Committee may decide not to ask the officers to submit an annual report however, not to report on these activities means that the work of these important services will not be evident to the Committee.

4. POST DECISION IMPLEMENTATION

- 4.1 No implementation is required in respect of the Regulatory Services Operation Report for 2015/16 as this report is for noting.
- 4.2 In respect of the annual report these reports will be brought to future meetings

5. IMPLICATIONS OF DECISION

5.1 Corporate Priorities and Performance

- 5.1.1 The Corporate Plan 2015-2020 is based on the core principles of fairness, responsibility and opportunity to make sure Barnet is a place:
- Of opportunity, where people can further their quality of life
 - Where people are helped to help themselves, recognising that prevention is better than cure
 - Where responsibility is shared, fairly
 - Where services are delivered efficiently to get value for money for the taxpayer
- 5.1.2 Regulatory Services contribute to the Corporate Priorities in the following ways:

Responsible growth and regeneration

- 5.1.3 By providing advice to developers and Planners throughout the planning process to ensure that developments are designed in such a way as to prevent detrimental effects upon the environment, ensure a good quality of residential living accommodation where residents are not exposed to excessive noise or pollution and meet regulatory requirements.

Managing demand for services

- 5.1.4 By working with businesses to ensure the highest levels of compliance means that the risk posed by those businesses is reduced and so the need for regulatory visits is reduced as are the number of reactive visits as a result of complaints (service requests).
- 5.1.5 A safe and healthy environment and safe and compliant businesses will in turn ensure residents are safer and less likely to suffer effects of ill health,

which would otherwise place demands on other services such as the NHS and social services.

- 5.1.6 A responsive and effective pest treatment service will ensure that pests are adequately controlled and eradicated, resulting in less complaints and need for enforcement action.
- 5.1.7 Effective licensing and conditions applied to licences will ensure that licensed premises support the local economy and also operate in a way that does not have an adverse impact on residents, leading to complaints that require investigation.
- 5.1.8 Working with multi-site businesses in Primary Authority relationships ensures that the businesses are in receipt of assured advice that is applied across their estate and so reducing the regulatory burden on the business and both Barnet and other enforcing authorities.

More resilient communities

- 5.1.9 Effective regulatory services help to provide a safer and healthier environment and so build resilience into communities as they need to seek the support of the council to resolve issues that would otherwise affect them.
- 5.1.10 The Joint Health & Wellbeing Strategy 2015-2020 sets out the following aim:

1. Keeping Well

Based upon a strong belief that 'prevention is better than cure', the JHWB Strategy aims to begin at the very earliest opportunity by giving every child in Barnet the best possible start to live a healthy life. It aims to create more opportunities to develop healthy and flourishing neighbourhoods and communities as well as to support people to adopt healthy lifestyles in order to prevent avoidable disease and illness.

5.2 **Resources (Finance & Value for Money, Procurement, Staffing, IT, Property, Sustainability)**

- 5.2.1 Regulatory Services are delivered by Re (Regional Enterprise) Ltd under the Development and Regulatory Services contract and the staff and resources are managed by Re. Performance of the service is monitored through a comprehensive range of key performance indicators and through performance reports submitted to the council under the terms of the contract. These reports provide a wide range of quantitative and qualitative data detailing both operational outputs and the outcomes achieved as well as customer satisfaction data. This report does not seek to exhaustively replicate these reports, instead providing more of an annual summary.

5.3 **Legal and Constitutional References**

- 5.3.1 Council constitution Section 15 - Responsibility for functions states that the Environment Committee includes specific responsibilities for commissioning Environmental Health Services (excluding Private Sector Housing).

5.3.2 It goes on to state that Environmental Health functions, include the regulation of the following:

- Food hygiene, safety and standards, including composition and labelling.
- Infectious Disease Control
- Drinking Water Quality
- Animal Feeding stuffs
- Health and Safety at Work where the Council is the Enforcing Authority
- Animal Health and Welfare
- Business training and advice
- Air Quality
- Contaminated Land
- Pollution Control
- Electromagnetic radiation
- Exhumations
- Statutory Nuisance, including noise, smoke, dust and odours
- Drainage
- Anti-social behaviour
- Pest Control
- Health Promotion in relation to any of the matters included above

5.3.3 Trading Standards functions, include regulation of the following:

- Age Related Sales
- Metrology
- Fair Trading
- Safety
- Quality
- Consumer Protection

5.4 Risk Management

5.4.1 Many of the functions of Regulatory Services are statutory and so the Council must undertake the statutory duties and functions set out in legislation. The Council has contracted the delivery of the services to Re. The services are comprehensively described in the service output specifications that form part of the contract to ensure that the Council's statutory duties are met. Staff delivering statutory functions are jointly employed between Re and London Borough of Barnet and when exercising statutory powers, do so solely as an employee of the Council.

5.5 Equalities and Diversity

5.5.1 The public sector equality duty is set out in s149 of the Equality Act 2010: A public authority must, in the exercise of its functions, have due regard to the need to:

- (a) Eliminate discrimination, harassment, victimisation and any other conduct that is prohibited by or under this Act;

- (b) Advance equality of opportunity between persons who share a relevant protected characteristic and persons who do not share it; and
- (c) Foster good relations between persons who share a relevant protected characteristic and persons who do not share it.

5.5.2 The relevant protected characteristics are:

- Age;
- Disability;
- Gender reassignment;
- Pregnancy and maternity;
- Race;
- Religion or belief;
- Sex; and
- Sexual orientation.

5.5.3 The Corporate Plan 2015-2020 sets the Strategic Equalities Objective, which is: that citizens will be treated equally, with understanding and respect, and will have equal access to quality services which provide value to the tax payer. Changes to policies and services are analysed in order to assess the potential equalities impacts and risks and identify any mitigating action possible before final decisions are made.

5.5.4 Regulatory Services are services which can be accessed by all residents and businesses within the borough. Regulatory sanctions may be more difficult for those on low incomes. Sanctions are only taken against those who break the law and so can be avoided if there is a willingness to comply.

5.6 **Consultation and Engagement**

5.6.1 None in connection with this report.

5.7 **Insight**

5.7.1 Not applicable

6. **BACKGROUND PAPERS**

None



London Borough of Barnet is working with RE (Regional Enterprise) Ltd, a new joint venture between the council and Capita plc.

Appendix 1

Regulatory Services Operations Report April 2015 – March 2016

This report sets out data for key activities performed and principal outcomes achieved by Regulatory Services in the year April 2015 – March 2016.

Regulatory Services activity is wide ranging in scope and activity is determined by a number of factors:

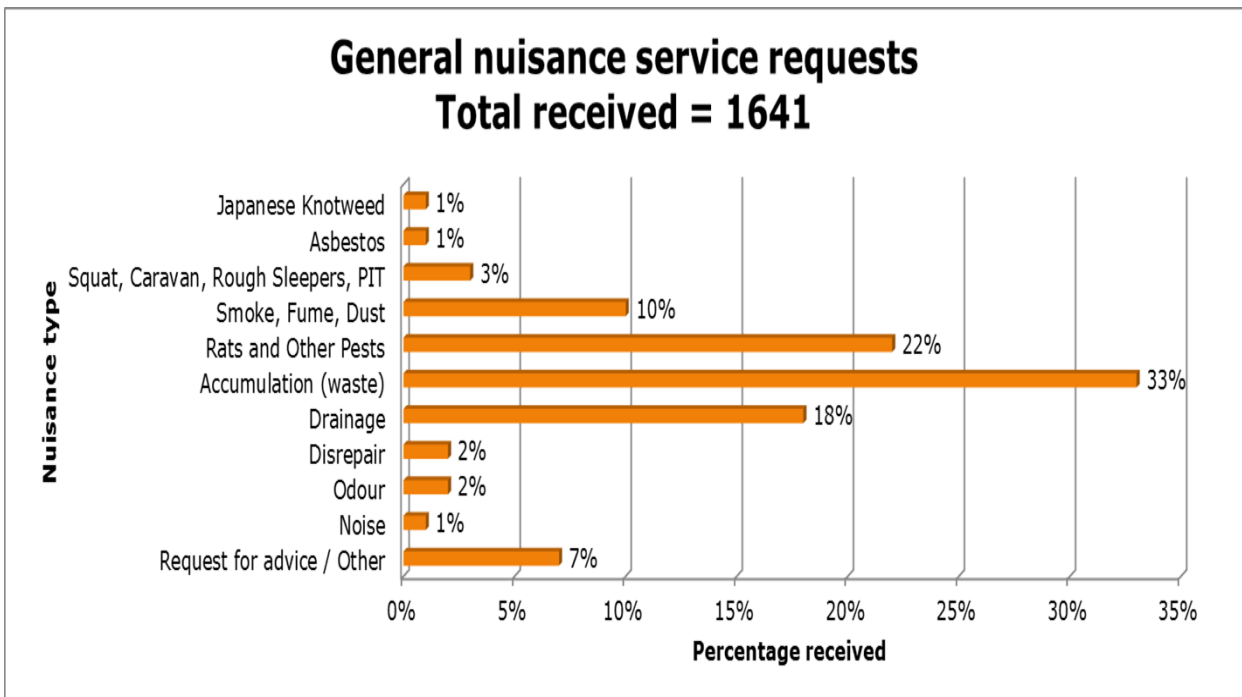
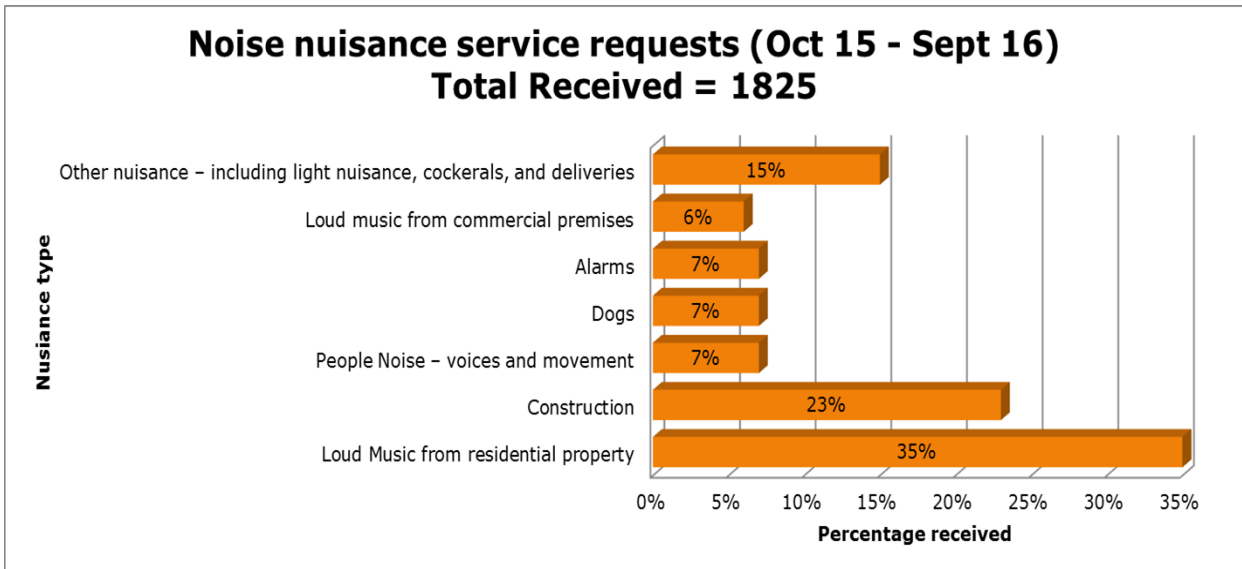
- Statutory duty
- Inspection or intervention programmes based upon national guidance or codes of practice
- Proactive or intelligence led intervention
- Service requests (complaints about someone, somewhere, or something but not about the Council or its services)

Noise, Nuisance & Public Health

The noise & nuisance function is split between the Community Protection (Regulation) team who predominantly handle noise nuisance and anti-social behaviour and the Housing Enforcement team who deal with the majority of other nuisance types. The Scientific Services team also handle some nuisance issues relating to more complex construction site or plant noise (expressed separately).

A total of 3,323 service requests were received and investigated within the year, resulting in a total of 23 enforcement notices served.

Note: The data relating to the breakdown of the noise nuisance cases is not available for the full financial year 15-16. Shown below is the noise nuisance data for a year from October 2015-September 2016 (year-to-date at the original time of writing) which is indicative of the types of call types and volumes received. General nuisance data covers the correct period FY15-16.



In terms of outcomes, the team were able to resolve the majority of issues informally and the remainder with the use of an enforcement notice. There were no prosecutions or work in default conducted during FY15-16.

Anti-social behaviour

There have been 312 cases reported to the Community Protection (Regulation) team. A total of 6 Community Protection Notice warnings were issued. These have been a very successful form of preventative action as none of these have, as yet, been breached and required further action

Trading Standards

1,332 cases have been reported to the trading standards team during the year, leading to investigations into potential offences as shown in the list below.

- Underage sales of fireworks
- Counterfeit clothing
- False claims of membership of trade associations.
- Letting agent malpractice
- Misleading advertising
- Underage sales of alcohol
- Counterfeit tobacco

The trading standards team were 97% effective in their interventions in 15/16 with only 3% of cases where the team investigated the matter resulting in a repeat complaint within 12 months. This is a significant improvement on the year before where 29% of cases were repeat complaints.

Crown Court Prosecution: Letting Agent Fraud

The Trading Standards team continued a lengthy and complex fraud investigation, resulting in the laying of information against a number of defendants during 2015/16. Although the hearing took place after the end of the 2015/16 financial year, it is worth noting that the team secured a successful conviction against Martin Marcus, who ran fraudulent letting agencies. He was convicted at Harrow Crown Court and sentenced to four and a half years imprisonment in June 2016. This case also prompted an operation to tackle rogue letting agents (see below).

Trading Standards Operations/Focus areas

(1) Electrical safety

In January 2016 visits were made to a number of premises in the HA8 area. This area was identified as an electrical safety hotspot. Following our intervention there have been no further complaints received in relation to the specific traders visited.

In general there has been a 16% increase in safety complaints this year. With 20% of all complaints received into the department related to safety. This year half of these safety complaints related to electrical products as compared with 25% the year before. This has been identified as an area to continue to target in 2016/17.

(2) Second hand car dealers

In February 2016 visits were made to a number of premises who had recently received complaints in relation to second hand car sales. Following our intervention there have been reductions in the number of complaints received in relation to the specific traders visited.

Overall there has been a 17% overall increase in complaints in the last year. This has been identified as an area to continue to target in 2016/17.



London Borough of Barnet is working with RE (Regional Enterprise) Ltd, a new joint venture between the council and Capita plc.

(3) Scams and Rogue traders

Barnet was identified as the scam hotspot for London in March 2015. Therefore this was a big focus for the team. Intelligence was utilised and hotspot areas were identified and resources were targeted in this area. In particular a number of talks to vulnerable persons were given by the team. A number of posts were made on social media (twitter, facebook etc.) in relation to avoiding scams.

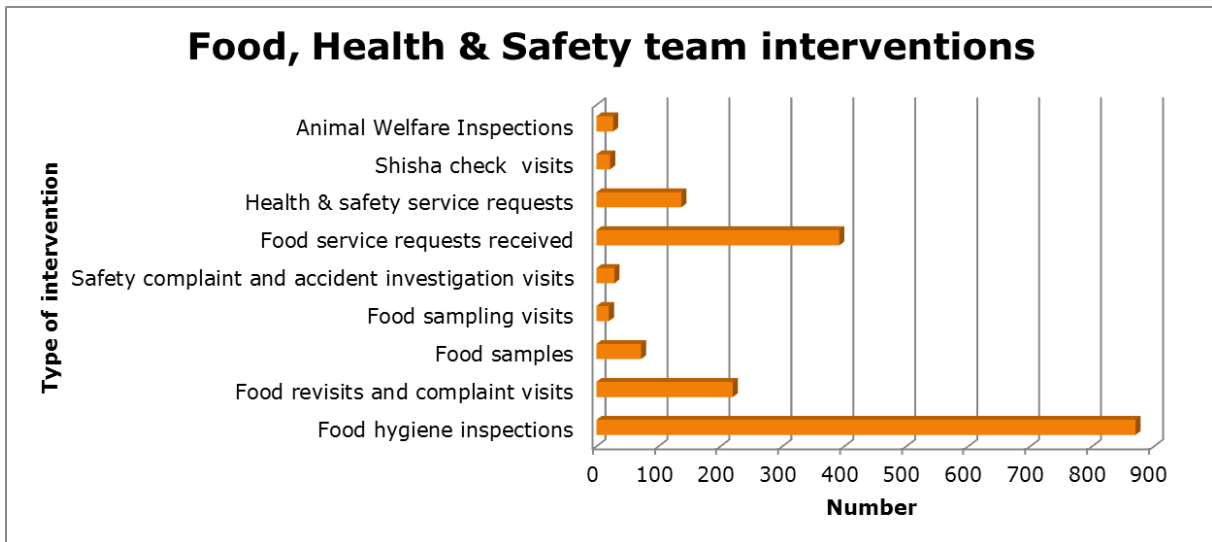
Although there has been an increase of 6% in scam complaint in the last year. Barnet is no longer the scam hotspot for London. There has been a 9% decrease in rogue trader complaints made by Barnet Borough residents in this area this year as compared to last year

(4) Underage sales

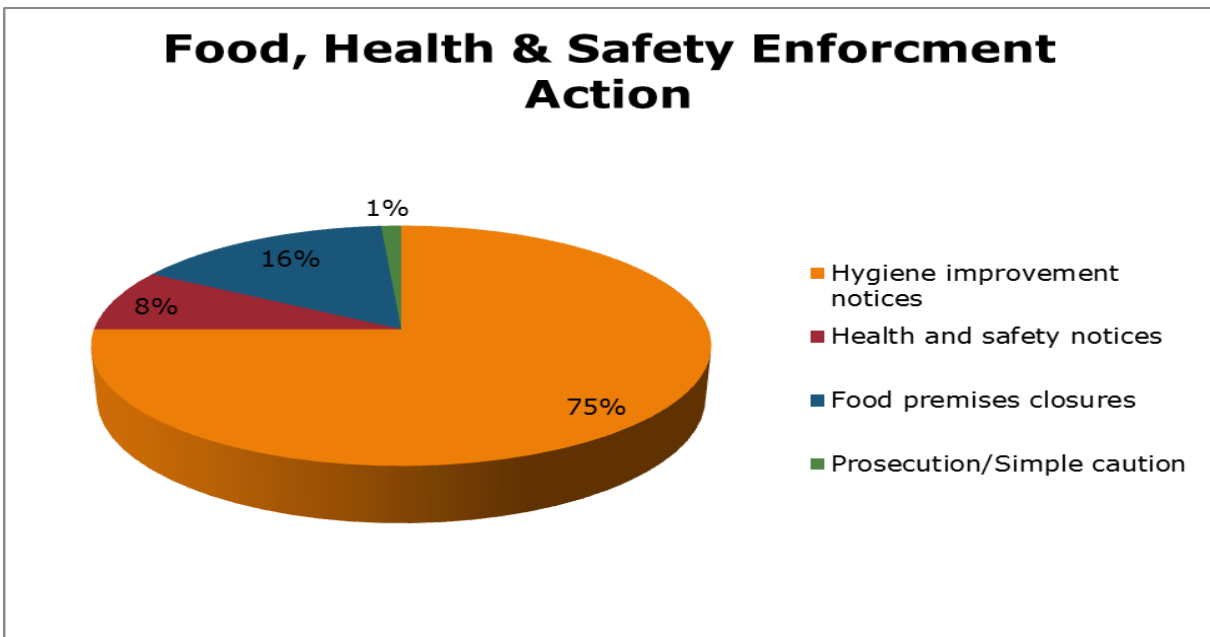
Reducing underage sales of knives, alcohol, cigarettes and fireworks remains a priority for the team. The team worked closely with the police licensing team in relation to this. A number of test purchase operations were undertaken in relation to a 15/16.

Food, Health & Safety

The Food, Health & Safety team perform a range of proactive and reactive interventions within food premises and workplaces. The findings of food inspection are used to populate the national Food Hygiene Rating Scheme (FHRS) which publishes hygiene data online and a sticker should be placed on the door of each establishment.



In the majority of cases, contraventions identified were resolved by informal warning letter however a range of enforcement actions were required in more serious cases.



Under the Food Law Code of Practice, Food Authorities must provide data to the Food Standards Agency on an annual basis as part of the Local Authority Enforcement Monitoring System (LAEMS).

<https://www.food.gov.uk/enforcement/monitoring/laems/mondatabyyear/enforcement-data-2015-16>

Key data submitted to LAEMS is summarised below:

Food Hygiene

Food hygiene interventions deal with issues such as cleanliness, safe handling practice and structure of establishments.

Total number of food establishments in Barnet subject to Food Hygiene intervention: 2,561

Total percentage of rated premises that were broadly compliant with food safety law for food hygiene: 91.58%*

The average for 33 London authorities was 87.86%.

*The term 'broadly compliant' means a premises that scores no more than 10 (reverse scale) for an assessment of hygiene, structure and confidence in management under the Food Law Code of Practice.

Category	Number of establishments	% of premises broadly compliant
Category A	25	8%
Category B	101	36.63%
Category C	554	84.30%
Category D	899	97.78%
Category E	773	99.48%

Total % of Interventions achieved (premises rated A-E**): 65.05%

The average for 33 London authorities was: 75.28%

** Premises rated 'A' are the highest risk premises

Total % of Interventions achieved - premises rated A	Total % of Interventions achieved - premises rated B	Total % of Interventions achieved - premises rated C	Total % of Interventions achieved - premises rated D	Total % of Interventions achieved - premises rated E	Total % of Interventions achieved - premises not yet rated
100.00	99.56	95.80	21.73	11.11	100.00

Although the team completed less than the average number of interventions in London, the level of compliance of food businesses in Barnet is above average. Interventions not carried out related to low risk Category D and E premises, with only 1 Category B and 23 Category C premises not receiving an intervention on time.

A total of 5 establishments were subject to Voluntary Closure agreements.

A total of 8 establishments were subject to Hygiene Emergency Prohibition Notices, which were all confirmed by the Magistrates Court, with Prohibition Orders being issued until the premises were deemed to no longer provide a continuing risk to health.

1 establishment was issued with a Simple Caution in relation to food hygiene offences, with 17 establishments receiving formal Hygiene Improvement Notices and 512 establishments received a written warning. No prosecutions were taken in 2015/16.

Food Standards

Food Standards interventions deal with issues such as food composition, labelling and descriptions, such as those on menus, including allergen information.

420 food standards inspections were undertaken equating to 71.04% of the total percentage of food establishments in Barnet due a food standards intervention. The average for 32 London authorities (Westminster did not provide data) was 66.44%.

Category	% of interventions achieved
A	100%
B	62.80%
C	81.89%
Not yet rated	100%

Intervention (or inspection) frequencies for food hygiene are generally greater than for food standards and so the hygiene intervention programme tends to drive the standards programme, with combined inspections being undertaken wherever possible to reduce the number of visits and burden upon the business.

3 establishments were subject to formal enforcement (seizure, detention or surrender of food) and 12 establishments were subject to formal written warnings. No prosecutions were taken in 2015/16.

Food Sampling

The team undertake sampling of food stuffs, usually as part of a coordinated programme managed either nationally by the FSA, or regionally by the London Food Liaison Group (LFCG) and occasionally as ad-hoc investigative or complaint samples.

72 samples were taken in 2015/16 of which;

- 41 were for microbiological contamination
- 12 other contamination
- 22 composition
- 1 labelling and presentation

The average number of samples across 33 London authorities was 80.9, although 2 authorities took over 400 samples each.



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Health and Safety

A survey of ten warehouses and similar businesses was undertaken to check compliance with safe working at height requirements. Advice was given on the legal duties and best practice to ensure worker safety. In addition the 4 A rated highest risk premises which were due and inspection were inspected. Thirty six reactive visits were carried out to investigate reported accidents and complaints about safety in workplaces. Following these 7 statutory improvement notices and a prohibition notice were served on offending employers, all were complied with.

Public Health Projects

The Food, Health & Safety Team undertook 2 projects in conjunction with the Public Health Team as part of the Environmental Health support for the Health & Wellbeing Strategy.

Healthier Catering Commitment (HCC)

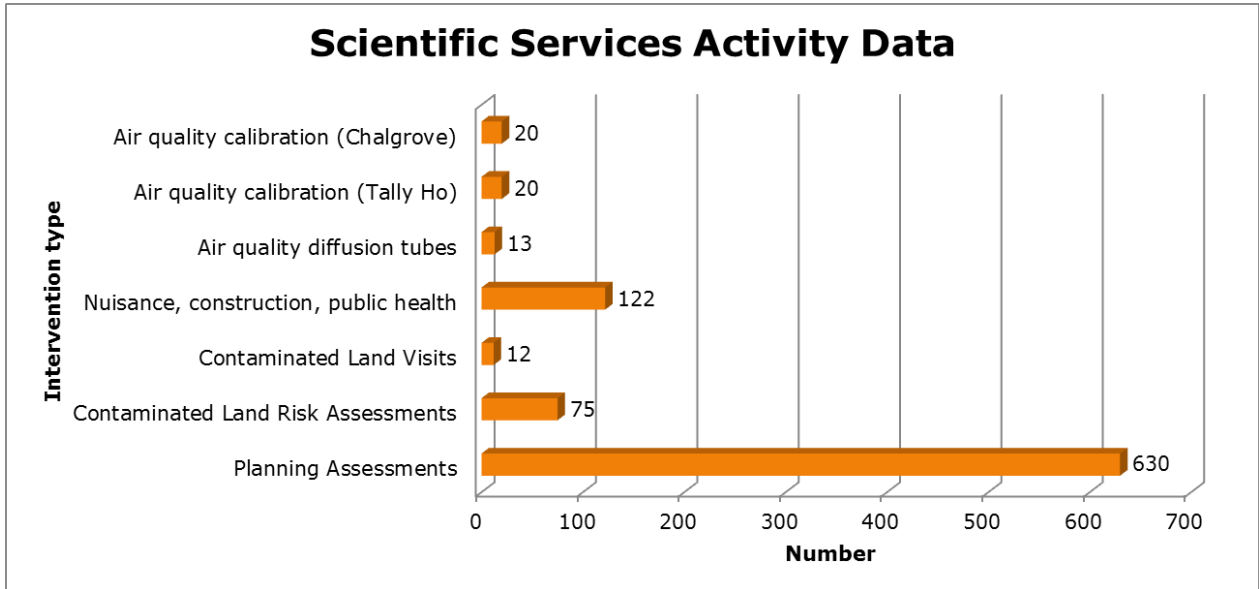
Barnet is a participant in the London HCC scheme, which works with businesses to introduce steps to provide healthier options for their customers. 42 businesses received the award in 2015/16.

Tobacco Control project

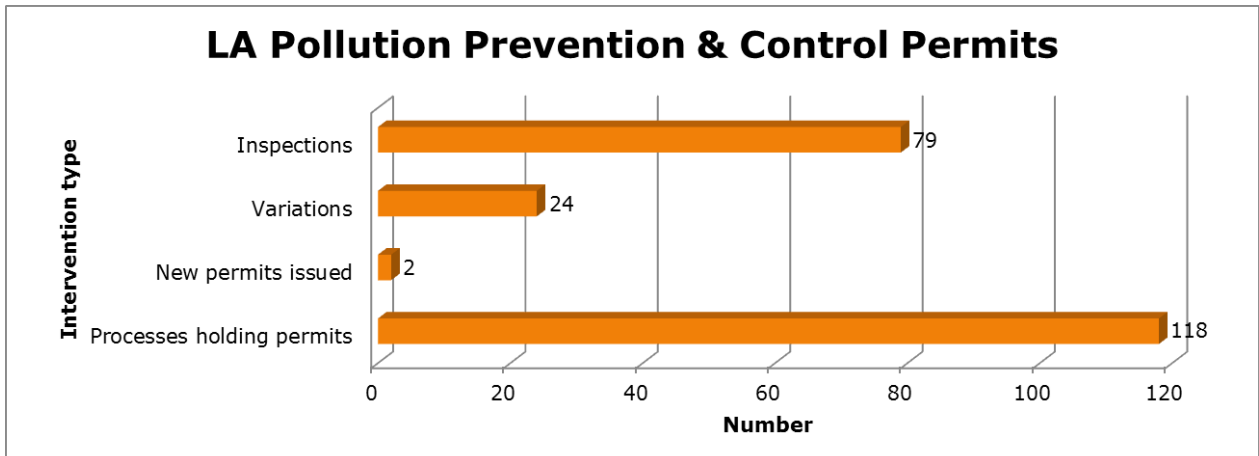
Concentrating on premises serving shisha, the team undertook a programme of interventions to ensure that premises were compliant with smoke free legislation and tobacco legislation. A total of 23 premises were visited of which 18 were non-compliant and of these 6 closed during the year following our interventions. Advice and warning letters were issued on all visits.

Scientific Services

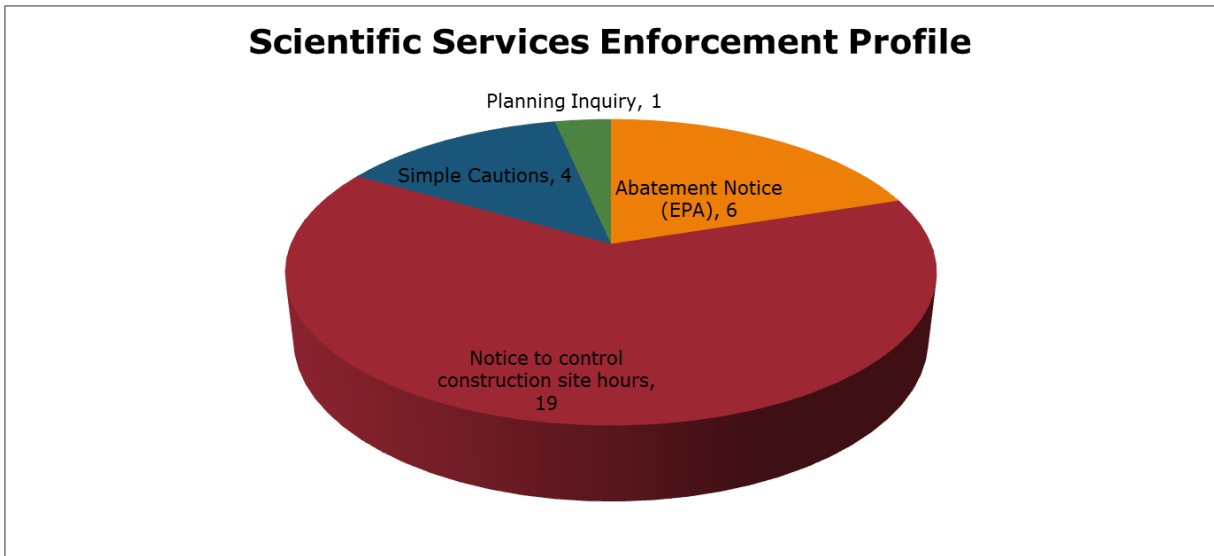
The Scientific Services team are responsible for responding to planning consultations to help ensure the prevention of nuisance, air quality and contaminated land problems from the outset of new developments, reducing the demand on acute nuisance services.



The Scientific Services team are also responsible for issuing and regulating permits for prescribed (polluting) processes such as Dry Cleaners (70), Petrol Stations (24), Waste Oil Burners (13), Cremators (5) and others (6).



Whilst the majority of non-compliance issues are resolved through informal enforcement action, the team resorted to formal enforcement in the more serious cases as shown.



The Scientific Services team produced a 2015 annual status report for air quality monitoring in Barnet which revealed that overall, air quality had improved in Barnet by about 20-30% over the last 10 years. However, monitoring results from locations near busy roads continue to fall outside of National objectives for Nitrogen Dioxide and to a lesser extent Fine Particles (PM10). The team submitted an air quality action plan for 2016-21 to reduce air pollution which was accepted by the GLA and DEFRA leading to the award of “Cleaner Air Borough” status.

The team also delivered the Air quality Champion project to raise awareness of sustainable travel, funded by the Mayors Air quality Fund 1, and won MAQF2 bids to fund a North London Construction dust enforcement officer and to fund a Consolidated Procurement Vehicle delivery feasibility study to reduce the amount of congestion in borough. These projects will lead to substantial improvements in air quality in the borough as 12% of poor air quality is from dust and construction equipment emissions and there are 30% more HGV and LGV’s in Barnet in last 15 years.

The Scientific Services team completed 100% of LAPPC inspections for prescribed processes that emit air pollution such as cement works, dry cleaners and vehicle paint sprayers with a detailed survey submitted to DEFRA. The CIEH noise survey 2015-16 shows that enforcement work in last 10 years has reduced noise complaints in Barnet from 3600 in 2006 to 1825 in 2015-16 – a 44% reduction - whilst the Barnet population has increased significantly. The team have also been working to deliver a review of potentially contaminated sites under the Contaminated Land strategy to reduce potential property blight and protect human health.

	<p>Environment Committee</p> <p>11 January 2017</p>
<p style="text-align: center;">Title</p>	<p>Community Management of Bowling Greens</p>
<p style="text-align: center;">Report of</p>	<p>Commissioning Director for Environment</p>
<p style="text-align: center;">Wards</p>	<p>All</p>
<p style="text-align: center;">Status</p>	<p>Public</p>
<p style="text-align: center;">Urgent</p>	<p>No</p>
<p style="text-align: center;">Key</p>	<p>No</p>
<p style="text-align: center;">Enclosures</p>	<p>None</p>
<p style="text-align: center;">Officer Contact Details</p>	<p>Jenny Warren: Head of Parks, Grounds Maintenance and Street Cleansing: Jenny.Warren@barnet.gov.uk (0208 359 7803) Dennis Holmes: Lead Commissioner Parks and Green Spaces: Dennis.Holmes@barnet.gov.uk (07753 686 111)</p>

Summary

The Council provides and maintains bowling greens and associated pavilions/clubhouse at 7 sites throughout the Borough. These facilities are occupied by a number of bowls clubs with varying membership levels.

Taken together, the bowls facilities are estimated to cost the Council £111k in the current financial year (2016/17). The Medium Term Financial Strategy (MTFS) requires a reduction in the annual cost to the Council of providing the bowls facilities of £100k; fully effective from financial year 2017/2018.

Officers have explored strategies to achieve the required cost saving to the Council whilst assisting the bowls clubs to become financially self sustaining into the future with representatives of the clubs.

This report updates Environment Committee on progress to date and seeks the agreement of the Committee to a way forward.

Recommendations

- 1. The Environment Committee notes progress to date on negotiations with the Bowls clubs relative to the MTFS savings requirement and provides instruction to the Commissioning Director for Environment to continue negotiations with the clubs as set out in 1.19 below; in association with the Council's Estates Team as appropriate**
- 2. The Environment Committee authorise the Commissioning Director: Environment to agree the final terms of the new arrangements with the bowls clubs set out in 1.22 below; or as further settled and agreed by the Council as appropriate.**

1. WHY THIS REPORT IS NEEDED

- 1.1 The past five years have been challenging for all local authorities; the combination of reduced public spending and increasing demand meant that Barnet needed to save £75 million between 2011 and 2015, just over a quarter of its budget. As far as possible, the council sought to meet this challenge through savings to the 'back office' to protect our front-line services. During this time of significant challenge, the council has seen levels of resident satisfaction remain high both in terms of satisfaction with the council as well as with a range of local services. The latest Residents' Perception Survey indicates that 89 per cent of residents are satisfied with Barnet as a place to live and 77 per cent feeling that the council is doing a good job.
- 1.2 In November 2014, the Environment Committee approved a five-year Commissioning Plan, and in March 2015 indicative proposals for achieving savings by 2019/20. The Commissioning Plan and Savings programme set out the strategic priorities, commissioning intentions and indicative budget proposals of the Environment Committee up to 2019/20.
- 1.3 At its 29 September 2016 meeting, the Environment Committee considered a Members Item relative to the Blind and Partially Sighted Bowlers group and resolved:-
 - That the Environment Committee noted the report;
 - That the Environment Committee requested that officers are instructed to consider an equalities impact assessment at the appropriate time;
 - That the Environment Committee noted that Members of the Council can submit an application for Area Committee grant funding;
 - That the Environment Committee recommend that in the event that any report is reported to the Environment Committee, consideration be given to the Member's Item and it be outlined how the Council engaged with the bowling club;

- That the Environment Committee requested that consideration be given to the position of the bowls club in the event that a future report be submitted to the Environment Committee.

- 1.4 Having been put to the vote the Environment Committee unanimously that a report be presented to the next meeting of the Environment Committee outlining progress
- 1.5 In November 2016 the Environment Committee approved an updated package of £6.5 million savings from 2016/17 to 2019/20.
- 1.6 Both the original Medium Term Financial Plan and revised MTFs agreed in November 2016 including savings of £100,000 relating to the management of Bowling Greens.
- 1.7 The Council provides and maintains 10 active bowling greens with pavilions/clubhouse at 7 locations within the Borough:-

Site	No of Greens	Bowls Club	No of members 2016
Friary Park	1	Friary Park BC	21
Mill Hill Park	2	Mill Hill BC	46
Oak Hill Park	1	Oak Hill BC	70
Old Courthouse	2	Barnet BC	30
Victoria Park	2	Finchley Victoria BC	19
Victoria Recreation Ground	1	East Barnet Valley BC	25
West Hendon Playing Fields	1	Hendon BC	30

- 1.8 The cost to the Council of maintaining these facilities is estimated to total £111k during the current financial year.
- 1.9 There are 2 additional active greens; located at Glebelands and Lyttleton Playing Fields which are leased to the Bishopswood Bowls Club on a full repairing basis requiring no subsidy from the Council.
- 1.10 There is a further bowling green located within Childs Hill Park which was decommissioned in 2014 following the loss of the remaining five members.
- 1.11 Participation in bowls has declined over recent years resulting in the clubs competing for members not only with each other but also with non-local authority based clubs but also clubs in other areas. The clubs have sought to

increase their membership levels and also looked at alternative means of raising revenue but with limited success.

- 1.12 The continuing existence of the bowls clubs and bowling greens contributes to the delivery of the health improvement agenda; both physically and psychologically.

Past arrangements

- 1.13 Under past arrangements the bowls clubs pay the Council annual fees on the basis of how many members are present at the club. In return the Council maintains the greens and the pavilion/clubhouse buildings although it should be noted that some of the clubs have invested in the interiors of pavilions/clubhouses and, in some cases, have augmented the Council’s maintenance regimes for the greens.
- 1.14 The clubs raised revenue through membership fees and by holding small scale events within the pavilions/clubhouses. In one case, the club converted the second green on the site to croquet as a means of increasing income. The clubs paid annual fees agreed by the Council; with the Council meeting the deficits not covered by the agreed fees.
- 1.15 In this model, the clubs had little incentives to grow and develop their memberships; resulting in small numbers of members and limited contributions to the costs incurred by the Council.

Progress to date

- 1.16 Officers have engaged with the bowls clubs, including the Blind and Partially Sighted Bowlers group, both as a group and individually to explore strategies which could be implemented to move them to a position that would be financially self-sustaining whilst obviating the need for the ongoing Council subsidy.
- 1.17 Given their starting points and, in many cases, low membership levels the clubs will require assistance to become self-sustaining and reduce the cost of bowling green provision to the Council. Future arrangements will also have to reflect that some pavilions/clubhouses are standalone buildings whilst some are part of larger, multi-occupied buildings.
- 1.18 The following division of responsibilities has formed the basis of discussions with the clubs to date:-

Council responsibilities	Club responsibilities
Structures and exteriors of bowls club pavilion buildings	Interiors of bowls club pavilions
	Maintenance of the greens and immediately adjacent grassed/planted areas

	Utilities costs
	Insurances
	The collection of membership fees and the generation of additional income

- 1.19 It has also been assumed that the clubs will be able to register with HM Revenue and Customs as Community Amateur Sports Clubs; resulting in NNDR relief and, depending on circumstances, some taxation benefits.
- 1.20 The Bowls Clubs are to be exempt from the Community Asset Strategy for an initial period of 5 years as a requirement for rental income would be unachievable in addition to their meeting all the other costs arising from the operation of the bowling greens. The continuing exemption from the Community Asset Strategy should be reviewed after 5 years at which time the clubs will have had the opportunity to increase their income streams.
- 1.21 The Council will undertake reasonable preparatory works to bring the sites to an appropriate condition to be maintained by the clubs. Such works may include shrub and site clearance, installation of check meters to ensure proper charging for utilities and making equipment available.
- 1.22 The outcome of the discussions to date:-

Club(s)/location(s)	Current position/proposal
Oak Hill BC Oak Hill Park	<p>Current: The club has already taken responsibility for all aspects of the operation of the green and stand alone pavilion/clubhouse: including utilities and maintenance of the green and adjacent planted areas. The club is 'holding over' under the Landlord and Tenant Act 1954 provisions against the terms of a 15 year lease entered into in 1994.</p> <p>Proposal: The current arrangements with the club operating independent of the Council continue with a new lease being entered into of a minimum of 25 years duration to ensure eligibility to external funding sources.</p>
Hendon BC West Hendon Playing Fields	<p>Current: The club occupies part of a multipli-occupied building as a direct let from the Council with the Council taking responsibility for all aspects of the pavilion building and the bowling green and associated planted area.</p> <p>Proposal: The club to take responsibility for the interior of the part of the building that it occupies together with the, external spectator area, the bowling green and associated green areas; including the costs of these activities. The Council to retain responsibility for the structure of the building.</p>

	<p>A lease of minimum 25 years duration so as to ensure access by the clubs to external funding sources to be developed and entered into between the two parties.</p>
<p>Finchley Victoria BC and Finchley Victoria Ladies BC Victoria Park</p>	<p>Current: The club occupies the two bowling greens, immediately adjacent planted areas and associated pavilion as a direct let from the Council with the Council taking responsibility for all aspects of the management of the facilities. The club changed the use of the second green from bowls to croquet in 2015 as part of a plan to reduce costs and increase membership income.</p> <p>Proposal: The club to take responsibility for the interior of the pavilion building, the bowling greens and the immediately adjacent planted areas; including the costs of these activities. The Council to retain responsibility for the structure of the building. The second green to continue to be maintained by the club and used for croquet.</p> <p>A lease of minimum 25 years duration so as to ensure access by the clubs to external funding sources to be developed and entered into between the two parties</p>
<p>East Barnet Valley BC Victoria Recreation Ground</p>	<p>Current: The club occupies the bowling green, immediately adjacent planted areas and associated pavilion as a direct let from the Council with the Council taking responsibility for all aspects of the management of the facilities.</p> <p>Proposal: The club to take responsibility for the interior of the pavilion building, the bowling green and the immediately adjacent planted areas that it occupies; including the costs of these activities. The Council to retain responsibility for the structure of the building.</p> <p>A lease of minimum 25 years duration so as to ensure access by the clubs to external funding sources to be developed and entered into between the two parties</p>
<p>Mill Hill BC Mill Hill Park</p>	<p>Current: The club occupies the two bowling greens, immediately adjacent planted areas and part of the multi-occupied pavilion building as a direct let from the Council with the Council taking responsibility for all aspects of the management of the facilities.</p> <p>Proposal: The club to take responsibility for the interior of the part of the pavilion building it occupies, one of the bowling greens, with the second green being decommissioned to save costs, and the immediately adjacent planted areas; including the costs of these activities.</p> <p>The club is in discussion with the Blind and Partially Sighted Bowlers group with a view to continuing to accommodate that group at Mill Hill.</p>

	A lease of 5 years duration or management agreement for the provision of all services from the Council.
Friary Park BC Friary Park Barnet Mens BC and Barnet Womens BC Old Court House	Current: The clubs occupy the pavilion buildings, bowling greens, of which there are two at Old Court House, and the immediately adjacent planted areas as direct lets from the Council with the Council taking responsibility for all costs. Proposal: These clubs have indicated that they are not confident in developing financially sustainable proposals to allow them to remain in their current sites. They have agreed to enter into a conversation around a possible ground share. In this model, should the 2 clubs consolidate at Old Court House, the second bowling green will be decommissioned to reduce costs. Further work is required with these clubs to finalise a proposal for their future operation.

1.23 The above positions have been developed in the recognition that the clubs are unlikely, in the short term, to become fully financially self-sustaining due to their small membership levels and income streams.

1.24 The discussions to date suggest that, taken together, the above proposals could deliver a total annual saving of £80k, against the MTFS requirement of £100k, as follows:-

Proposal	Estimated saving
Oak Hill Park BC	4,152
Hendon BC	10,403
Finchley Victoria BC	16,846
East Barnet Valley BC	7,719
Mill Hill BC	17,024
Friary Park BC	7,942
Barnet BC	17,222
Total	81,308

1.25 Further discussions are required with the clubs to ensure that their business plans are realistic and capable of delivering the saving required by the MTFS. At this stage and to inform the future discussion, Environment Committee is requested to agree the above proposals for change to bowls in Barnet and the estimated savings and to instruct the officers to finalise negotiations with the

clubs with a view to the new arrangements becoming operative on 01 April 2017: with agreement to the final terms being delegated to the Commissioning Director for Environment; except to the extent authority is required from the Assets Regeneration and Growth Committee or those with delegated authority from them.

2. REASONS FOR RECOMMENDATIONS

- 2.1 **Recommendation 1** – It is recommended that the Environment Committee notes progress to date on negotiations with the Bowls clubs relative to the MTFs savings requirement and instructs the officers to continue negotiations with the clubs. This will provide the officers with the framework within which to continue negotiations with the bowls clubs, in tandem with the Council's Estates team as appropriate.

3. ALTERNATIVE OPTIONS CONSIDERED AND NOT RECOMMENDED

- 3.1 Closure of the bowling greens is not recommended as this would result in the cessation of the playing of bowls in the Council's parks and reduce the facilities available to support the Fit and Active Barnet strategy. The proposed renegotiation of arrangements will ensure the continuing availability of bowls in the Council's parks.

3. POST DECISION IMPLEMENTATION

- 4.1 If the Committee is minded to agree the above recommendation, the officers will continue negotiations with the bowls clubs with a view to new arrangements being in place from 01 April 2017.

5 IMPLICATIONS OF DECISION

5.1 Corporate Priorities and Performance

5.1.1 The Council's Corporate Plan outlines that:-

- The Council will develop more innovative ways of maintaining its Parks and Greenspaces; including through greater partnerships with community groups and focus on using parks to to achieve wider public health priorities for the Borough.

5.1.2 The Joint Health and Wellbeing Strategy says:-

- Barnet is now the largest Borough in London by population (367,265 at the end of 2015) and is continuing to grow. The highest rates of population growth are forecast to occur around the planned development works in the west of the Borough; with over 113% growth in Golders Green and 56% in Colindale by 2030;
- Barnet Sport and Physical Activity Needs Assessment (2012) highlighted that whilst health behaviours and outcomes are more favourable in Barnet than in England as a whole, sport and physical

activity rates and the use of outdoor spaces are below the national average;

- A breadth of evidence demonstrates that a more active lifestyle is essential for physical and mental wellbeing. Regular physical activity helps reduce the risk of stroke, type II diabetes, development of dementia, incidences of heart disease, cancers and high blood pressure. Physical activity supports the prevention and management of long term conditions as well as being a component of achieving and maintaining a healthy weight;
- Physical inactivity currently costs the UK economy £7.2 billion. Additional costs are incurred via the wider economy through increased sickness absence, premature death of productive individuals and increased costs for individuals and their carers;
- Within Barnet the health costs of physical inactivity currently amount to £6.7 million. This is approximately £1.9 million per 100,000 of the Borough's population. However, as measured by the Sport England Active People Survey Data (APS9 Quarter 2) 43.8% of the Borough are currently inactive and would like to do more;
- The number of people with mental health conditions is predicted to increase as the population grows. In November 2014, the Health and Wellbeing Board identified prevention of and early intervention in mental health problems as a priority. Mental health is our key priority in year one of the LHWB Strategy with partners coming together to make a positive impact for all of our residents;
- Maximise the potential of improvements to and changes in the management of open spaces where this could support improved mental wellbeing.

5.1 **Resources (Finance & Value for Money, Procurement, Staffing, IT, Property, Sustainability)**

5.2.1 **Finance, Value for Money and Procurement** – **Finance, Value for Money and Procurement** – The Council's MTFs requires a reduction of £100k in the annual revenue cost to the Council arising from bowling greens in its parks. £50k of this was profiled for 2016/17 and a £50k for 2017/18, totalling £100k. The current proposals total £81,308 (per para 1.17); the report seeks (Recommendation 2) delegation to the Commissioning Director Environment to agree the final terms of the new arrangements. Should the savings not total £100k, alternatives will be required.

5.2.2 **Staffing** – None at this time.

5.2.3 **IT** – None at this time

5.2.4 **Sustainability** – Moving the bowls clubs to a financially sustainable delivery model will protect their ongoing availability to Barnet residents

5.3 Legal and Constitutional References

5.3.1 Local authorities have a number of different statutory powers in relation to parks and open spaces

5.3.2 It is recommended that the current leases or contracts with the bowling clubs are checked to determine what amendments are required to them as a result of the proposed changes. If leases or licences are currently in place it is likely that deeds of variation will be needed to reflect the changes once agreed by the parties. If there is no lease or licence in place for the bowling greens or any of them it is recommended that a lease should be granted. A licence is not appropriate unless the use of the green is genuinely shared with other users. Before granting a lease of open space (which for this purpose means land and/or buildings owned by the Council and used by the public for recreation) the Council is required to advertise for two consecutive weeks in a local newspaper and to take account of comments received in response in reaching its decision.

5.3.3 The Council's Constitution (Clause 15A: Responsibility for Functions, Annexe A) sets out the terms of reference for the Environment Committee. This includes:-

- Commissioning parks and open spaces, refuse and recycling, waste minimisation and street cleaning and certain other matters;
- Approve any non-statutory plan or strategy within the remit of the Committee that is not reserved to Full Council or Policy and Resources Committee;
- Approve fees and charges for those areas under the remit of the Committee.

5.3.4 The Council's Constitution (Clause 15A: Responsibility for Functions, Annexe A) sets out the terms of reference for the Assets, Regeneration and Growth Committee (ARG). These include:-

- To consider for approval any non statutory plan or strategy within the remit of the Committee that is not reserved to Full Council or Policy and Resources Committee;
- Asset Management – all matters relating to land and buildings owned, rented or proposed to be acquired or disposed of by the Council;
- Disposals (including leases, licences and deeds of variation) with a value of less than £100,000 can be approved by a Director or Deputy Chief Operating Officer in consultation with the Chairman of the appropriate Committee or certain other officers if less than £25,000 – but this does not apply to disposals at undervalue;
- The grant of any new leases or licences or the variation of existing leases or licences will need to be approved by ARG or through the scheme of delegation mentioned in this paragraph as appropriate.

5.4 Risk Management

- 5.4.1 The management of risk is undertaken on a continual basis and reported as part of the Council's Quarterly Performance regime and considered as part of the Performance and Contract Management Committee quarterly monitoring report.
- 5.4.2 Risks are managed through the project boards and are reviewed and revised at board meetings. The current key risk areas are:-

	Rating Criteria	1: Low	2: Medium	3: High
1.	Total investment required		X	
2.	Potential benefits	X		
3.	Return on investment	X		
4.	Level of risk	X		
5.	Political sensitivity	X		
6.	Fit with corporate objectives	X		
7.	Users/DU's impacted	X		
	Total score		8	

5.5 Equalities and Diversity

- 5.5.1 The Equalities Act, 2010 outlines the provisions of the Public Sector Sector Equalities Duty which requires Public Bodies to have due regard to the need to:-
- Eliminate unlawful discrimination, harassment and victimisation and other conduct prohibited by the Equality Act, 2010;
 - Advance equality of opportunity between people of different groups;
 - Foster good relations between people from different groups.
- 5.5.2 Relevant protected characteristics are:- age, disability, gender reassignment, pregnancy and maternity, race, religion or belief, sex, sexual orientation.
- 5.5.3 Changes to the operation and management of the Council's bowling greens bowling greens will have the potential to impact on all sectors of the community as the facilities are public facilities and accessible to all. The age profile of the membership of the bowls clubs is such that any changes in arrangements agreed will impact mostly on older people. An initial Equalities Impact Assessment (EIA) has been developed for the project. This will be developed and updated to reflect the outcome of the further negotiations with the clubs.

5.6 Consultation and Engagement

- 5.6.1 The initial proposals for the future of the bowling greens described in this report have been developed following discussions and negotiations with the bowls clubs. There will be further discussions with the clubs as the

proposals are developed and finalised.

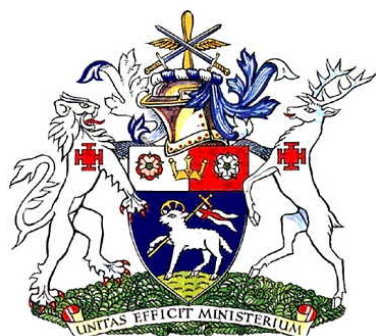
6 BACKGROUND PAPERS

6.1 LBB Medium Tern Financial Strategy

6.2 Open Barnet Data Portal

6.3 Members items at

<http://barnet.moderngov.co.uk/ieListDocuments.aspx?Cid=695&Mid=8590&Ver=4>



Environment Committee

11 January 2017

Title	Playing Pitch Strategy 2017/2022
Report of	Commissioning Director: Environment
Wards	All
Status	Public
Urgent	No
Key	No
Enclosures	Draft Playing Pitch Strategy for Barnet Accessible at Open Barnet
Officer Contact Details	Dennis Holmes: Dennis.Holmes@barnet.gov.uk (07753 686 111)

Summary

The purpose of this report is to update the Committee on the development of the Playing Pitch Strategy (PPS) for Barnet. The purpose of the PPS is to ensure appropriate current and future levels of pitch provision: taking projected population growth into account.

The draft PPS can be accessed via the Open Barnet portal.

The draft has been developed in accordance with Sport England guidelines and with the involvement of the National Governing Bodies of the sports to which it relates: Cricket, Football, Hockey, Rugby Union and Tennis; in addition to Sport England. The draft strategy also takes into account the requirements Gaelic Football in Barnet.

Sports clubs and leagues, together with pitch providers based in the Borough were all involved in the development of the draft strategy; ensuring the capture of the views and opinions of the local sports community on the adequacy of provision of playing pitches in Barnet. It is now proposed that the draft PPS will be subject to a wider public consultation process prior to it being formally adopted by the Council.

The consultation outcome will be reported to the March meeting of the Environment Committee together with any consequential amendments to the draft PPS. The Environment Committee will be requested to formally adopt the updated draft PPS for Barnet.

Recommendations

- 1. That the Environment Committee agrees the draft Playing Pitch Strategy for Barnet goes to public consultation.**
- 2. That the Environment Committee agrees that the draft Playing Pitch Strategy may be put to public consultation.**

1. WHY THIS REPORT IS NEEDED

- 1.1 The development of a Playing Pitch Strategy (PPS) is a key component of the future development of Barnet's parks and open spaces as it quantifies the present and future need for outdoor pitch provision in the Borough. An approved PPS allows proper planning for the delivery and playing of outdoor pitch sport into the future; as well as informing proposals for the development of new parks and open spaces and improvements to existing sites.
- 1.2 The development and ongoing updating of a PPS is also required to inform the Council's Local Plan, specific planning policies and its responses to individual applications for planning consent.
- 1.3 The National Planning Policy Framework (NPPF) requires that planning authorities' Local Plans should meet objectively assessed need and positively seek to meet the development needs of an area. Specifically, planning policies for open spaces and sport and recreation should be based on robust and up to date assessments of the needs for open space, sports and recreation facilities and opportunities for new provision. The information gained from these assessments should be used to determine what open spaces, sports and recreation provision is required which, going forward, will provide evidence for the revision of Barnet's Local Plan in 2017
- 1.4 Sport England is a statutory consultee regarding applications for planning consent that have sports pitch and/or recreational green space implications and will develop its consultation responses in the context of the existence and currency of the Council's PPS.

The PPS process

- 1.5 The draft PPS for Barnet has been developed, by specialist external consultants, in accordance with the current Playing Pitch Strategy Guidance produced by Sport England. A link to the Guidance can be found in the Background Papers.
- 1.6 The Guidance recommends the establishment of a Steering Group to oversee the development of the draft PPS and a collaborative approach with Sport England and relevant National Governing Bodies of Sport. In Barnet's case the development of the draft PPS has been overseen by a Steering Group comprised of representatives from:-

- Sport England;
- England and Wales Cricket Board;
- England Hockey Board;
- Football Association;
- Lawn Tennis Association;
- Rugby Football Union;
- LB Barnet Planning;
- LB Barnet Sport and Physical Activity;
- LB Barnet Environment Commissioning Group;
- LB Barnet Greenspace Delivery Unit;

1.7 The Steering Group followed the staged approach, included within the Guidance, to the development of the PPS for Barnet:-

- A: Prepare and tailor the approach;
- B: Gather information and views on the supply of and demand for provision;
- C: Assess the supply and demand information and views;
- D: Develop the strategy.

The draft PPS process outcome

1.8 The Stage D outcome forms the draft PPS for Barnet and provides:-

- An accurate audit of the supply of pitches and ancillary facilities;
- An accurate audit of the current demand for pitches;
- An understanding of the future demand for playing pitches;
- Detailed views on the adequacy of provision from users and pitch providers;
- An understanding of the situation at all sites available to the community;
- Whether the current study area is adequate to meet both current and future demand;
- The views and opinions of all relevant parties on the adequacy of provision;
- The key issues with the supply and demand for provision in the study area.

1.9 It is a document which sets out a significant number of individual pitch, sport and site specific recommendations which, following adoption by the Council, will constitute a useable strategy document which is owned by all relevant parties and which sets out a clear set of recommendations for playing pitch provision into the future together with a prioritised sport, area and site specific action plan.

1.10 The draft PPS in full can be accessed via Open Barnet. However, on a sport by sport basis, the key emerging strategy issues include:-

1.11 Cricket

- Investment in quality pitches and ancillary facilities at a number of sites to ensure the ongoing sustainability of Cricket in Barnet. Improvements are required to nets facilities, car parking, changing facilities and cricket squares at a variety of sites;
- Current pitch supply together with planned pitch supply meets current and future demand. Improvements to the quality of pitches are required to ensure that sites are used to their full potential; together with capacity building to attract volunteers, including coaches and umpires, to develop cricket participation into the future;
- Continued protection of all secured and unsecured community use and education use cricket pitches across the Borough;
- The Council to work with the ECB and Middlesex Cricket Board to develop participation and capacity building amongst the Barnet communities to ensure sufficient volunteers, coaches and umpires;
- Where possible, apply CIL or Section 106 funding as match funding to bring existing facilities up to the required ECB and Sport England Guidance Standards for playing pitches and changing accommodation.

1.12 Football

- Addressing future playing pitch demand to 2031 for senior adult and junior football and mini soccer to respond to latent and football development demand; together with an increase in population;
- Move away from under 15 11 v 11 youth sides playing on adult size pitches as this is not satisfactory in terms of player development. The Council should action this change in partnership with the Middlesex County Football Association and the local clubs;
- Protect all existing playing fields across Barnet. However, it is recognised that if 3rd generation rubber crumb (3G) pitches are developed areas of playing fields currently laid out as pitches could be used for alternative greenspace or sport and physical activity purposes;
- Introduce Community Use Agreements for all unsecured community use sites;
- The draft PPS supports the Parks and Open Spaces Strategy objective of developing Sports Hubs at 3 locations: Copthall, West Hendon and Barnet Playing Fields so as to provide new facilities, including 3G pitches, in Barnet;
- The Council should consider the strategies (including the Sport England/Football Association Parklife initiative) available to it for the funding of 3G pitches at both the 3 identified Sports Hubs and additional sites;
- Improve the maintenance of existing Council pitches and associated changing accommodation;
- Ensure the sustainability of junior clubs by providing long term security of tenure of playing facilities: allowing junior clubs to grow and develop as well as investing in multi pitch hub sites.

1.13 Gaelic Football

- The replacement of the Cophall Leisure Centre will result in the loss of the Gaelic Football pitch currently located in the site; leading in turn, to a requirement to relocate the Gaelic Football Club. Work has commenced on the relocation in partnership with the club as part of the Leisure Centre project.

1.14 Hockey

- Protect community use of all artificial grass pitches used for Hockey in the Borough;
- Ensure that Community Use Agreements are in place for the use of artificial grass pitches for the playing of hockey in education sites to ensure sufficient capacity in the Borough for current and future training and playing of matches;
- Encourage the ongoing development of junior hockey through school and Hockey club links: working through London Sport satellite programmes and England Hockey teacher training programmes;
- Ensure that renewal funds are in place to maintain the existing facilities for Hockey;
- Encourage and enable Hockey clubs to become self-sufficient;
- Promotion of the Back to Hockey programme by the clubs working with Sport England to increase participation in Hockey; building on the success at the 2016 Olympic Games in Rio;
- Ensure detailed consultation with and between England Hockey, the Football Association and the Rugby Football Union regarding the use of sand dressed and sand filled artificial grass pitches: particularly in the context of any proposed shift from sand filled/dressed to 3G pitches.

1.15 Rugby Union

- The Council to work with the RFU and Barnet based Rugby clubs to ensure appropriate leasing arrangements are in place to contribute to the sustainability of the clubs;
- Consider the possible reconfiguration of a number of football pitches to rugby pitches at a number of sites throughout the Borough;
- The Council to work with the RFU and Barnet based Rugby clubs to support the clubs, where possible, to improve the quality of pitches by improving pitch drainage, clubhouse facilities and floodlighting;
- The Council to work with the RFU to support the development of 3G Rugby compliant World Regulation 22 pitches at a site within the Borough.

1.16 Tennis

- Protection of community use of Tennis courts throughout the Borough;
- The Council and the Lawn Tennis Association to work together to develop strong Local Park and other community tennis venue

partnerships to deliver inclusive and sustainable Tennis provision for all;

- Consider further development of facilities with 3 or more courts;
- Upgrade 1 and 2 court sites according to latent demand.

Public consultation

- 1.17 There has been significant engagement with local sports clubs and leagues, local pitch providers Sport England and the relevant National Governing Bodies of Sport in the development of the draft PPS.
- 1.18 If the draft PPS is approved, formal public consultation will commence following the Environment Committee; on the 11 January 2017 before the final strategy is presented to Environment Committee on 15 March 2017.
- 1.19 The draft strategy document can be accessed at Open Barnet and includes a commentary on the condition of pitches in Barnet together with detailed statements of current and future demand for pitch use. The document will be reformatted in March to meet corporate design guidance.
- 1.20 The public consultation will run for 6 weeks and will include:-
- An online consultation published on Engage Barnet which will include a link to the full strategy and a consultation document summarising the strategy and posing key questions. Residents will be able to give their views via an online questionnaire. Alternative formats will be available on request;
 - Publicising the consultation through Members, Area Forums, Parks, local media and social media;
 - Contacting local sports clubs and interest groups to invite them to comment on the draft strategy as part of the consultation process.

2 REASONS FOR RECOMMENDATIONS

- 2.1 **Recommendation 1** – It is recommended that the Environment Committee agrees the draft Playing Pitch Strategy for Barnet. Whilst the draft Playing Pitch Strategy for Barnet has been subject to detailed and comprehensive consultation with local sports clubs and leagues, outdoor pitch providers, Sport England and the relevant National Governing Bodies of Sport, it has yet to go to a wider public consultation process.
- 2.2 **Recommendation 2** – To date, consultation on the Draft Playing Pitch Strategy has been restricted to sports clubs and leagues, pitch providers and National Governing Bodies of sport. As sports pitches are provided within parks and open Spaces available to all sectors of the community, it is appropriate to extend the consultation to all Barnet's residents.

3 ALTERNATIVE OPTIONS CONSIDERED AND NOT RECOMMENDED

- 3.1 No alternative options have been considered at this stage as the Council's

Parks and Open Spaces Strategy requires the development of a Playing Pitch Strategy for Barnet.

- 3.2 In addition, the Playing Pitch Strategy is required to inform the Council's Local Plan, specific planning policies and responses to individual applications for planning consent. Sport England will respond to consultation requests regarding applications for planning consent with playing pitch and/or recreational green space implications in the context of an approved PPS.

4. POST DECISION IMPLEMENTATION

- 4.1 If the Committee is minded to agree the above recommendations:-

- The draft PPS will be subject to a public consultation process, following which the draft PPS will be reported to the March meeting of the Environment Committee for adoption;
- Following adoption of the Playing Pitch Strategy for Barnet, individual sport, site and area action plans will be developed with National Governing Bodies of sports and other stakeholders in accordance with the Greenspaces Capital Investment Programme agreed within the Council's wider budget process.

5. IMPLICATIONS OF DECISION

5.1 Corporate Priorities and Performance

- 5.1.1 The Council's Corporate Plan says:-

- Barnet's Parks and Greenspaces will be amongst the best in London;
- Resident feedback consistently shows that Barnet's Park and Greenspaces are amongst its biggest assets and a strong influence for people deciding to live here;
- The Council recognises this and will continue to ensure that the Borough's Parks and Greenspaces are looked after;
- The Council will develop more innovative ways of maintaining its Parks and Greenspaces; including through greater partnerships with community groups and focus on using parks to to achieve wider public health priorities for the Borough.

- 5.1.2 The Joint Health and Wellbeing Strategy says:-

- Barnet is now the largest Borough in London by population (367,265 at the end of 2015) and is continuing to grow. The highest rates of population growth are forecast to occur around the planned development works in the west of the Borough; with over 113% growth in Golders Green and 56% in Colindale by 2030;
- Barnet Sport and Physical Activity Needs Assessment (2012) highlighted that whilst health behaviours and outcomes are more favourable in Barnet than in England as a whole, sport and physical activity rates and the use of outdoor spaces are below the national

average;

- A breadth of evidence demonstrates that a more active lifestyle is essential for physical and mental wellbeing. Regular physical activity helps reduce the risk of stroke, type II diabetes, development of dementia, incidences of heart disease, cancers and high blood pressure. Physical activity supports the prevention and management of long term conditions as well as being a component of achieving and maintaining a healthy weight;
- Physical inactivity currently costs the UK economy £7.2 billion. Additional costs are incurred via the wider economy through increased sickness absence, premature death of productive individuals and increased costs for individuals and their carers;
- Within Barnet the health costs of physical inactivity currently amount to £6.7 million. This is approximately £1.9 million per 100,000 of the Borough's population. However, as measured by the Sport England Active People Survey Data (APS9 Quarter 2) 43.8% of the Borough are currently inactive and would like to do more;
- The number of people with mental health conditions is predicted to increase as the population grows. In November 2014, the Health and Wellbeing Board identified prevention of and early intervention in mental health problems as a priority. Mental health is our key priority in year one of the LHWB Strategy with partners coming together to make a positive impact for all of our residents;
- Maximise the potential of improvements to and changes in the management of open spaces where this could support improved mental wellbeing.

5.1.3 Local Plan Policy CS7 says the Council will create a greener Borough by:-

- Enhancing open spaces to provide improvements in overall quality and accessibility;
- Meeting increased demand for access to open space and opportunities for physical activity;
- By tackling deficiencies and underprovision.

5.1.4 The development and adoption of a Playing Pitch Strategy for Barnet will assist in attracting and targeting investment in and improvement of Barnet's greenspaces to support growth and wellbeing in Barnet will also result in the delivery of a range of outcomes linked to other Council strategies:-

- Growth Strategy: creating the environment for growth;
- Regeneration Strategy;
- Fit and Active Barnet Strategy;
- Community Safety Strategy;
- Entrepreneurial Barnet Strategy.

5.1 Resources (Finance & Value for Money, Procurement, Staffing, IT, Property, Sustainability)

5.2.1 **Finance, Value for Money and Procurement** – The draft greenspaces investment programme is designed to put into place a framework for the funding of improvements to Barnet’s parks and open spaces, including outdoor pitches, over the next ten years. Approval of the draft investment plan through the Council’s wider budget setting processes will maximise the potential for the Council to attract and benefit from external funding although some Council capital will be required as partnership funding for the programme.

5.2.2 The draft programme, in the attached Strategy, for 2017/2022 anticipates (though this is not shown in the Strategy) Council capital attracting external funding of £3.50 for every £1.00 invested: equating to 78% (56% developer contributions and 22% grants) external funding and 22% Council capital funding. The 2017/2022 draft programme is over 5 years, and totals £41.200m. The Council budgets for capital over a three year period and, subject to formal budget setting, Policy & Resources Committee on 1st December 2016 agreed the following new allocation for Greenspaces improvements and investments:-

2017/18 £4.633m
2018/19 £8.989m
2019/20 £10.275m
Total £23.897m.

5.2.3 The greenspaces investment programme will create financial allocations against which funds for specific projects, including outdoor pitch projects, will be drawn down subject to proposals and their funding packages being considered and approved by the Greenspaces Board and the appropriate committee of the Council prior to their delivery. The procurement of detailed design work and construction works will be subject to competitive tender processes in accordance with the Council’s Contract Procedure Rules. This prior scrutiny and approval of schemes will ensure that value for money is achieved when capital schemes are developed and delivered.

5.2.4 The revenue effects of schemes will be defined and considered by the Greenspaces Board and the appropriate Committee of the Council as part of the project approval process. It is intended that schemes, once completed, will be revenue neutral, taking alternative delivery and funding mechanisms into account.

5.2.5 **Staffing** – None at this time but future delivery of the Playing Pitch Strategy for Barnet outcomes will require appropriate capacity and capability in the organisation; including within the commissioning arrangements.

5.2.6 **IT** – None at this time

5.2.7 **Sustainability** – The implementation of the Playing Pitch for Barnet outcomes will be undertaken in compliance with the Parks and Open Spaces Strategy and associated initiatives which seek to protect, improve and enhance the natural environment of Barnet. The individual projects to be delivered during

implementation of the strategy will be developed and delivered in accordance with both environmental and financial sustainability and outcomes.

5.3 Social Value

5.3.1 The Public Services (Social Value) Act 2013 requires people who commission public services to think about how they can also secure wider social, economic and environmental benefits. The key themes within the Playing Pitch Strategy for Barnet are:-

- Social outcomes and benefits;
- Environmental Outcomes and Benefits;
- Economic Outcomes and Benefits.

5.4 Legal and Constitutional References

5.4.1 Local authorities have a number of different statutory powers in relation to parks and open spaces, including the Public Health Act 1875 which permits the purchase and maintenance of public walks or pleasure grounds and the Local Government (Miscellaneous Provisions) Act 1976, which gives wide powers to provide recreational facilities; including pitches and facilities for the playing of sports.. The Open Spaces Act 1906 provides that local authorities shall hold and administer open space in trust to allow the enjoyment of it by the public and shall maintain and keep the open space in a good and decent state.

5.4.2 The Council's Constitution (Clause 15A: Responsibility for Functions, Annexe A) sets out the terms of reference for the Environment Committee. This includes:-

- Commissioning parks and open spaces, refuse and recycling, waste minimisation and street cleaning;
- Approve any non-statutory plan or strategy within the remit of the Committee that is not reserved to Full Council or Policy and Resources Committee;
- Approve fees and charges for those areas under the remit of the Committee.

5.5 Risk Management

5.5.1 The management of risk is undertaken on a continual basis and reported as part of the Council's Quarterly Performance regime and considered as part of the Performance and Contract Management Committee quarterly monitoring report.

5.5.2 Risks are managed through the project boards and are reviewed and revised at board meetings. The current key risk areas are:-

	Rating Criteria	1: Low	2: Medium	3: High
1.	Total investment required		X	
2.	Potential benefits	X		
3.	Return on investment	X		
4.	Level of risk	X		
5.	Political sensitivity	X		
6.	Fit with corporate objectives	X		
7.	Users/DU's impacted	X		
	Total score	8		

5.6 Equalities and Diversity

5.6.1 The Equality Act, 2010 sets out the Public Sector Equalities Duty which requires Public Bodies to have due regard to the need to:-

- Eliminate discrimination, harassment and victimisation and other conduct prohibited by the Equality Act, 2010;
- Advance equality of opportunity;
- Foster good relations between different people when carrying out their activities..

5.6.2 Relevant protected characteristics are:- age, disability, gender reassignment, marriage and civil partnership, pregnancy and maternity, race, religion or belief, sex and sexual orientation.

5.6.3 The purpose of the Playing Pitch Strategy for Barnet is to ensure that the broad diversity of Barnet's residents and communities have access to and benefit from these community assets and that their needs and aspirations are reflected in the provision that the Council makes.

5.6.4 Agreement by the Council to the Playing Pitch Strategy for Barnet and the draft Greenspaces Capital Investment Programme will put into place the resources required to allow individual sport, project and site proposals to be developed. Equalities Impact Assessments will be developed on a scheme by scheme basis so as to ensure compliance with the requirements of the 2010 Act and that the needs of the communities and groups are fully taken into account in the development of schemes.

5.7 Consultation and Engagement

5.7.1 The draft PPS has been developed following detailed and comprehensive consultation with local sports clubs and leagues, pitch providers, Sport England and the relevant National Governing Bodies of Sport and will now be subject to a wider public consultation process.

6 BACKGROUND PAPERS

6.1 [Environment Committee 12 May 2016 Papers](#)

6.2 [Parks and Open Spaces Strategy for Barnet: 2016 to 2026.](#)

6.3 [Open Barnet Data Portal](#)

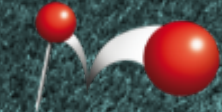
6.4 [Sports England Guidance](#)



**LONDON BOROUGH OF BARNET
DRAFT STAGE D PLAYING PITCH STRATEGY**

**DECEMBER 2016
DRAFT VERSION 8**

PREPARED BY



Strategic Leisure



TABLE OF CONTENTS

1. EXECUTIVE SUMMARY	1
2. INTRODUCTION AND CONTEXT	9
INTRODUCTION	9
PLAYING PITCHES - PLANNING POLICY FRAMEWORK	11
SPORT ENGLAND STRATEGY 2016	12
FOOTBALL ASSOCIATION (FA)	13
CRICKET	15
MORE PLAY STRATEGY – ENGLAND AND WALES CRICKET BOARD (ECB) (2016)	15
HOCKEY	16
RUGBY UNION	17
LOCAL LEVEL CONTEXT	17
LB BARNET CORPORATE PLAN 2015 -2020 (APRIL 2015)	18
LB BARNET LOCAL PLAN	18
GROWTH AND DEVELOPMENT IN BARNET	19
GREENSPACES CAPITAL PROGRAMME BID: 2016/17 TO 2021/22	21
INTRODUCTION AND FUNDING SUMMARY	21
TARGETED INVESTMENT SCHEMES	22
PROPOSED ADDITIONAL CAPITAL PROGRAMME:	22
PROPOSED ADDITIONAL TRANSFORMATIONAL PROJECTS	23
GROWTH AND REGENERATION AREAS	23
DEVELOPMENT AREAS	24
SPORTS HUBS	25
PROPOSED ADDITIONAL TARGETED INVESTMENTS	27
RESOURCING THE PROGRAMME	27
LB BARNET HEALTH PROFILE 2015	29
DRAFT BARNET FIT AND ACTIVE BARNET FRAMEWORK 2016 - 2021	29
PARKS AND OPEN SPACES STRATEGY FOR BARNET, 2016 - 2026	30
COMMUNITY BENEFIT ASSESSMENT TOOL (CBAT)	31
POPULATION PROFILES AND PROJECTIONS	31

3. SPORT SUMMARIES	38
FOOTBALL – FINDINGS	38
PITCH QUALITY , CAPACITY OF PLAY	40
DEMAND AND PEAK PERIOD DEMAND	40
ADULT 11 v 11 PITCHES	41
JUNIOR 11 v 11 PITCHES	43
JUNIOR 9 v 9, PEAK TIME OF PLAY	44
JUNIOR 7 v 7 PEAK TIME OF PLAY	45
JUNIOR 5 v 5 PEAK TIME OF PLAY	45
FUTURE IMPLICATIONS (2031) ON MATCH EQUIVALENTS (LATENT DEMAND).	49
MEETING CURRENT AND LATENT DEMAND JUNIOR TEAM MATCH EQUIVALENTS	49
MEETING THE CURRENT AND LATENT DEMAND MINI SOCCER TEAMS MATCH EQUIVALENTS	50
FUTURE DEMAND – POPULATION MATCH EQUIVALENTS	50
3G RUBBER CRUMB ARTIFICIAL GRASS PITCHES:	51
FOOTBALL SCENARIOS	55
FOOTBALL AGPS	55
SCENARIO TEST 1:	55
SCENARIO TEST 2	57
POTENTIAL FOOTBALL HUB SITES	58
SCENARIO TEST 3	59
SCENARIO TEST 4:	60
POTENTIAL FOOTBALL HUB SITES	62
MULTI-SPORT APPROACH	62
STRATEGY ISSUES FOR FOOTBALL	63
Gaelic Athletic Association (GAA) – FOOTBALL	64
CRICKET	66
STRATEGY ISSUES	68
RUGBY UNION	69

4. STRATEGY FRAMEWORK AND ACTION PLAN FOR FUTURE DELIVERY OF PLAYING PITCH PROVISION	77
PRIORITY SPORT SPECIFIC ACTIONS	78
GENERAL ACTIONS	87
MONITORING AND REVIEW	87
INDIVIDUAL SITE ACTION PLANS	91
COSTS	91
FUNDING PLAN	91

APPENDICES

1 NATIONAL CONTEXT	
2 LB BARNET PPS NEEDS ASSESSMENT (STAGE C)	
➤ FOOTBALL SUMMARY	
➤ CRICKET SUMMARY	
➤ RUGBY SUMMARY	
➤ HOCKEY SUMMARY	
➤ TENNIS SUMMARY	

1. EXECUTIVE SUMMARY

1.1. The LB Barnet Playing Pitch Strategy 2016 considers the following outdoor sports:

- **Football**
- **Cricket**
- **Gaelic Football**
- **Hockey**
- **Rugby Union**
- **Tennis**

1.2. The purpose of the PPS is to look to address a range of fundamental challenges and assess how outdoor pitch and non-pitch facilities such as tennis can be used to meet the needs of:

1.3. A growing LB Barnet population, which is relatively prosperous and economically stable whilst also catering for areas of higher deprivation which may have different requirements. The specific requirements of the regeneration and development projects . Health partners in addressing the cost of physical inactivity and obesity levels. Increased demand for facilities given the projected increase in population.

1.4. The Strategy has been developed in partnership with a range of agencies including Sport England, national governing bodies of sport including football, cricket, rugby union and tennis and local football, hockey, rugby union, cricket, tennis and Gaelic football clubs.

POLICY CONTEXT

1.5. The development of a Playing Pitch Strategy (PPS) is a key component of the future development of Barnet’s parks and open spaces as it quantifies the present and future need for outdoor pitch provision in the Borough. An approved PPS allows proper planning for the delivery and playing of outdoor pitch sport into the future; as well as informing proposals for the development of new parks and open spaces and improvements to existing sites.

1.6. The development and ongoing updating of a PPS is also required to inform the Council’s Local Plan, specific planning policies and its responses to individual applications for planning consent.

1.7. The National Planning Policy Framework (NPPF) requires that planning authorities’ Local Plans should meet objectively assessed need and positively seek to meet the development needs of an area. Specifically, planning policies for open spaces and sport and recreation should be based on robust and up to date assessments of the needs for open space, sports and recreation facilities and opportunities for new provision. The information gained from these assessments should be used to determine what open spaces, sports and recreation provision is required which, going forward, will provide an evidence for the revision of Barnet’s Local Plan in 2017.

- 1.8. Sport England is a statutory consultee regarding applications for planning consent that have sports pitch and/or recreational green space implications and will develop its consultation responses in the context of the existence and currency of the Council's PPS.
- 1.9. The key strategic themes with regards to outdoor pitch and non-pitch sports in LB Barnet that emanate from the policy context are considered to be:
- 1.10. The Council's Corporate Plan says:
- **Barnet's Parks and Greenspaces will be amongst the best in London;**
 - **Resident feedback consistently shows that Barnet's Park and Greenspaces are amongst its biggest assets and a strong influence for people deciding to live here;**
 - **The Council recognises this and will continue to ensure that the Borough's Parks and Greenspaces are looked after;**
 - **The Council will develop more innovative ways of maintaining its Parks and Greenspaces; including through greater partnerships with community groups and focus on using parks to to achieve wider public health priorities for the Borough.**
- 1.11. The Joint Health and Wellbeing Strategy says:
- **Barnet is now the largest Borough in London by population (367,265 at the end of 2015) and is continuing to grow. The highest rates of population growth are forecast to occur around the planned development works in the west of the Borough; with over 113% growth in Golders Green and 56% in Colindale by 2030;**
 - **Barnet Sport and Physical Activity Needs Assessment (2012) highlighted that whilst health behaviours and outcomes are more favourable in Barnet than in England as a whole, sport and physical activity rates and the use of outdoor spaces are below the national average;**
 - **A breadth of evidence demonstrates that a more active lifestyle is essential for physical and mental wellbeing. Regular physical activity helps reduce the risk of stroke, type II diabetes, development of dementia, incidences of heart disease, cancers and high blood pressure. Physical activity supports the prevention and management of long term conditions as well as being a component of achieving and maintaining a healthy weight;**
 - **Physical inactivity currently costs the UK economy £7.2 billion. Additional costs are incurred via the wider economy through increased sickness absence, premature death of productive individuals and increased costs for individuals and their carers;**

- **Within Barnet the health costs of physical inactivity currently amount to £6.7 million. This is approximately £1.9 million per 100,000 of the Borough's population. However, as measured by the Sport England Active People Survey Data (APS9 Quarter 2) 43.8% of the Borough are currently inactive and would like to do more;**
- **The number of people with mental health conditions is predicted to increase as the population grows. In November 2014, the Health and Wellbeing Board identified prevention of and early intervention in mental health problems as a priority. Mental health is our key priority in year one of the LHWB Strategy with partners coming together to make a positive impact for all of our residents;**
- **Maximise the potential of improvements to and changes in the management of open spaces where this could support improved mental wellbeing.**

1.12. Local Plan Policy CS7 says the Council will create a greener Borough by:

- **Enhancing open spaces to provide improvements in overall quality and accessibility;**
- **Meeting increased demand for access to open space and opportunities for physical activity;**
- **By tackling deficiencies and under provision.**

1.13. The development and adoption of the Playing Pitch Strategy for Barnet will assist in attracting and targeting investment in and improvement of Barnet's greenspaces to support growth and wellbeing in Barnet and will also result in the delivery of a range of outcomes linked to other Council strategies:-

- **Growth Strategy: creating the environment for growth;**
- **Regeneration Strategy;**
- **Fit and Active Barnet Strategy;**
- **Community Safety Strategy;**
- **Entrepreneurial Barnet Strategy.**

RESOURCES (FINANCE & VALUE FOR MONEY, PROCUREMENT, STAFFING, IT, PROPERTY, SUSTAINABILITY)

1.14. **Finance, Value for Money and Procurement** – The draft greenspaces investment programme is designed to put into place a framework for the funding of improvements to Barnet's parks and open spaces, including outdoor pitches, over the next three years.

- 1.15. Approval of the draft investment plan through the Council’s wider budget setting processes will maximise the potential for the Council to attract and benefit from external funding although some Council capital will be required as partnership funding for the programme.
- 1.16. The draft programme anticipates Council capital attracting external funding of £3.50 for every £1.00 invested: equating to 78% (56% developer contributions and 22% grants) external funding and 22% Council capital funding.
- 1.17. The greenspaces investment programme will create financial allocations against which funds for specific projects, including outdoor pitch projects, will be drawn down subject to proposals and their funding packages being considered and approved by the Greenspaces Board and the appropriate committee of the Council prior to their delivery. The procurement of detailed design work and construction works will be subject to competitive tender processes in accordance with the Council’s Contract Procedure Rules. This prior scrutiny and approval of schemes will ensure that value for money is achieved when capital schemes are developed and delivered.
- 1.18. The revenue effects of schemes will be defined and considered by the Greenspaces Board and the appropriate Committee of the Council as part of the project approval process. It is intended that schemes, once completed, will be revenue neutral, taking alternative delivery and funding mechanisms into account.

METHODOLOGY

- 1.19. This Strategy is based on a supply and demand assessment of playing pitch facilities in accordance with Sport England’s PPS Guidance: An approach to developing and delivering a playing pitch strategy 2013. This methodology has been followed to develop a clear picture of the balance between the local supply of, and demand for, playing pitches and other outdoor sports facilities.
- 1.20. The Guidance recommends the establishment of a Steering Group to oversee the development of the draft PPS and a collaborative approach with Sport England and relevant National Governing Bodies of Sport. In Barnet’s case the development of the draft PPS has been overseen by a Steering Group comprised representatives of:
 - **Sport England;**
 - **England Hockey Board;**
 - **Lawn Tennis Association;**
 - **LB Barnet Planning;**
 - **LB Barnet Environment Commissioning Group;**
 - **England and Wales Cricket Board;**
 - **Football Association;**
 - **Rugby Football Union;**
 - **LB Barnet Sport and Physical Activity;**
 - **LB Barnet Greenspace Delivery Unit;**

1.22. The Steering Group followed the staged approach, included within the Guidance, to the development of the PPS for Barnet:

- **A: Prepare and tailor the approach;**
- **B: Gather information and views on the supply of and demand for provision;**
- **C: Assess the supply and demand information and views;**
- **D: Develop the strategy.**

1.23. The PPS for Barnet provides:

- **An accurate audit of the supply of pitches and ancillary facilities;**
- **An accurate audit of the current demand for pitches;**
- **An understanding of the future demand for playing pitches;**
- **Detailed views on the adequacy of provision from users and pitch providers;**
- **An understanding of the situation at all sites available to the community;**
- **Whether the current study area is adequate to meet both current and future demand;**
- **The views and opinions of all relevant parties on the adequacy of provision;**
- **The key issues with the supply and demand for provision in the study area.**

1.24. The PPS sets out a significant number of individual pitch, sport and site specific recommendations which, constitutes a useable strategy document which is owned by all relevant parties and which sets out a clear set of recommendations for playing pitch provision into the future together with a prioritised sport, area and site specific action plan.

1.25. The purpose of the PPS is:

‘The purpose of the Playing Pitch Strategy (PPS) is to provide a robust future action plan for sports facilities in Barnet. The outcomes arising from the assessment will inform the LBB Infrastructure Delivery Plan (IDP) which will underpin the Local Plan.

The IDP’s purpose is to set out an analysis and assessment of existing infrastructure provision within Barnet including playing pitches, and identify existing and future needs and demands for the Council to support new development and a changing population to 2031.

This provides evidence for the consideration for additional inclusion in the Community Infrastructure Levy (CIL) or in the application of S106’

1.26. The key PPS issues include:

- **England and Wales Cricket Board**
 - Continued protection of all secured and unsecured community use and education use cricket pitches across the Borough;
 - A requirement for investment in quality pitches and ancillary facilities at a number of sites to ensure the ongoing sustainability of Cricket in Barnet. Improvements are required to nets facilities, car parking, changing facilities and cricket squares at a variety of sites;
 - Current pitch supply together with planned pitch supply meets current and future demand. Improvements to the quality of pitches are required to ensure that sites are used to their full potential; together with capacity building to attract volunteers, including coaches and umpires, to develop cricket participation into the future;
 - The Council to work with the ECB and Middlesex Cricket Board to develop participation and capacity building amongst the Barnet communities to ensure sufficient volunteers, coaches and umpires; with concentration on developing cricket participation in the South Asian community;
 - Where possible, apply CIL or Section 106 funding as match funding to bring existing facilities up to the required ECB and Sport England Guidance Standards for playing pitches and changing accommodation.

- **Football**

- Addressing future playing pitch demand to 2031 for senior adult and junior football and mini soccer to respond to latent and sports development demand; together with an increase in population;
- Move away from under 15 11 v 11 youth sides playing on adult size pitches as this is not satisfactory in terms of player development. The Council should action this change in partnership with the Middlesex County Football Association and the local clubs;
- Protect all existing playing fields across Barnet providing football pitches. However, it is recognised that if 3rd generation rubber crumb (3G) pitches are developed areas of playing fields currently laid out as pitches could be used for alternative greenspace or sport and physical activity purposes;
- Introduce Community Use Agreements for all unsecured community use sites;
- The draft PPS supports the Parks and Open Spaces Strategy objective of developing Sports Hubs at 3 locations: Copthall, West Hendon and Barnet Playing Fields so as to provide new facilities, including 3G pitches, in Barnet;
- The Council should consider the strategies (including the Sport England/Football Association Parklife initiative) available to it for the funding of 3G pitches at both the 3 identified Sports Hub and additional sites;
- Improve the maintenance of existing Council pitches and associated changing accommodation should be improved;
- Ensure the sustainability of junior clubs by providing long term security of tenure of playing facilities: allowing junior clubs to grow and develop as well as investing in multi pitch hub sites.
- There needs to be a drive for more 3G rubber crumb pitches to achieve the FiFA Quality Performance Standard and that for all 3G pitches going forward a condition of planning is that they achieve this performance standard otherwise these pitches have nil impact of weekend match play.
- There is a lot of club ownership in the borough who are maintaining their own sites. A priority should be to develop a grounds maintenance service/equipment bank to support these clubs.

- **Gaelic Football**

- The replacement of the Copthall Leisure Centre will result in the loss of the Gaelic Football pitch the site; leading in turn, to a requirement to relocate the Gaelic Football Club. Work has commenced on the relocation in partnership with the club as part of the Leisure Centre project.

- **Hockey**

- Protect community use of all artificial grass pitches used for Hockey in the Borough;
- Ensure that Community Use agreements are in place for the use of artificial grass pitches for the playing of hockey in education sites to ensure sufficient capacity in the Borough for current and future training and playing of matches;
- Encourage the ongoing development of junior hockey through school and Hockey club links: working through London Sport satellite programmes and England Hockey teacher training programmes;
- Ensure that renewal funds are in place to maintain the existing facilities for Hockey;
- Encourage and enable Hockey clubs to become self-sufficient;
- Promotion of the Back to Hockey programme by the clubs working with Sport England to increase participation in Hockey; building on the success at the 2016 Olympic Games in Rio;
- Ensure detailed consultation with and between England Hockey, the Football Association and the Rugby Football Union regarding the use of sand dressed and sand filled artificial grass pitches: particularly in the context of any proposed shift from sand filled/dressed to 3G pitches.

- **Rugby Union**

- Protect all existing playing fields across Barnet providing rugby union pitches.
- The Council to work with the RFU and Barnet based Rugby clubs to ensure appropriate leasing arrangements are in place to contribute to the sustainability of the clubs;
- Consider the possible reconfiguration of a number of football pitches to rugby pitches at a number of sites throughout the Borough;
- The Council to work with the RFU and Barnet based Rugby clubs to support the clubs, where possible, to improve the quality of pitches by improving pitch drainage, clubhouse facilities and floodlighting;
- The Council to work with the RFU to support the development of 3G Rugby compliant Wold Regulation 22 pitches at a site within the Borough

- **Tennis**

- Protection of community use of Tennis courts throughout the Borough;
- The Council and the Lawn Tennis Association to work together to develop strong Local Park and other community tennis venue partnerships to deliver inclusive and sustainable Tennis provision for all;
- Consider further development of facilities with 3 or more courts;
- Upgrade 1 and 2 court sites according to latent demand.

2. INTRODUCTION AND CONTEXT

INTRODUCTION

2.1. The overall aim of the Playing Pitch Strategy is:

“The purpose of the Playing Pitch Strategy (PPS) is to provide a robust future action plan for sports facilities in Barnet. The outcomes arising from the assessment will inform the LBB Infrastructure Delivery Plan (IDP) which will underpin the Local Plan. The IDP’s purpose is to set out an analysis and assessment of existing infrastructure provision within Barnet including playing pitches, and identify existing and future needs and demands for the Council to support new development and a changing population to 2031. This provides evidence for the consideration for additional inclusion in the Community Infrastructure Levy (CIL) or in the application of S106

2.2. The objectives of the London Borough of Barnet Playing Pitch Strategy follow the Sport England principles of **PROTECT** sports facilities from loss as result of redevelopment; **ENHANCE** existing facilities through improving their quality, accessibility and management and **PROVIDE** new facilities that are fit for purpose to meet demands for participation now and in the future. The objectives are:

- **Help deliver the Public Health agenda**
- **Inform the investment strategy for community sport and health related projects or initiatives**
- **Inform local planning policy and potential developer contributions**
- **Set the Playing Pitch and Sports Facility Strategy within the context of the Local Plan and wider strategies for parks, green spaces, physically active lifestyles, health and well-being**
- **Inform sport and physical activity development projects and initiatives**
- **Reflect wider community asset reviews**
- **Help facilitate community use of sports facilities on education and other identified locality based sites.**

- 2.3. The development of this new Playing Pitch Strategy (PPS) will enable the LB Barnet to shape its future playing pitch facilities offer; this may comprise direct provision and that undertaken with partners in the education, university, voluntary, community, private sectors and NGBs. Implementing a planned approach to future provision of sport and physical activity facilities in the local authority over the medium term, will ensure that the LB Barnet communities have access to high quality facilities, helping communities improve their health and remain cohesive. Where the local authority and other bodies provide facilities, it is critical that they are as efficient and effective as possible due to continuing financial pressures. Provision through new development, section 106 developer contribution funding and Community Infrastructure Levy funding can be used to assist with new provision and improvements to playing pitches and ancillary facilities when these funds can be obtained and secured.
- 2.4. There is a need to protect and safeguard existing grass pitches. It is a known fact that the local authorities' finances are being considerably reduced. With a possible reduction in budgets this may have an impact on the quality and frequency of maintenance of existing grass pitches in the future.
- 2.5. The PPS will help to protect playing fields from loss and make sure the right type, and quantity, of new pitches are provided as part of new developments and future growth sites. The PPS will also recommend enhancements to existing pitches and facilities.
- 2.6. **The PPS identifies the formal sports needs for football, cricket, hockey, rugby union, Gaelic football and tennis. If the PPS identifies that playing pitches are not currently required for formal pitch sports, then it does not follow that they are surplus to requirements because of potential shortfalls now and in the future.**
- 2.7. **In most cases playing pitches are part of the wider park and open space environment enjoyed by the community on a regular basis. As identified in the Fit and Active Barnet Framework 2016 – 2021 and the Barnet Parks and Open Spaces Strategy 2016 - 2026.**
- 2.8. The PPS will underpin the contribution that sport, and the facilitation of opportunities to have a healthy lifestyle, make to the LB Barnet's Corporate Plans and priority objectives. It will also help provide a rationale to enable National Governing Bodies to further invest and deliver their working outcomes as outlined in their Whole Sport Plans. The PPS will also provide evidence to support funding bids from regional funders, whilst also supporting requests for S106 developer contributions following building developments. Additionally, the strategy will help focus internal revenue and capital spending in the medium term.
- 2.9. The development of the PPS is an opportunity to set out a Strategic Vision for future provision of playing pitch facilities, based on robust evidence and a needs assessment.
- 2.10. The PPS will guide and inform future investment and partnerships, providing an evidence base for the Local Plan, up to 2031 and beyond.

PLAYING PITCHES - PLANNING POLICY FRAMEWORK

- 2.11 The NPPF recommends that planning policies should be based on robust up-to-date assessments of the need for open space, sports and recreation facilities and opportunities for new provisions (paragraph 73). Additionally, paragraph 74 of the NPPF emphasises that existing open space, sports and recreational facilities and land, including playing fields, should not be built on unless:
- **An assessment has been undertaken which has clearly shown the open space, buildings or land to be surplus to requirements; or**
 - **Any loss would be replaced by equivalent or better provision in terms of quantity and quality in a suitable location; or**
 - **The development is for alternative recreation or open space facilities, the need for which clearly outweighs the loss.**
- 2.12 A New Strategy for Sport – Department for Culture, Media and Sport - The Department for Culture, Media and Sport released a new strategy for Sport in December 2015 - the government’s sport strategy Sporting Future: A New Strategy for an Active Nation.
- 2.13 It sets a bold and ambitious direction for sport policy which has been widely welcomed. It looks beyond simple participation to how sport changes lives and becomes a force for social good. At its heart are the outcomes: physical wellbeing, mental wellbeing, individual development, social and community development, and economic development.
- 2.14 Public investment into community sport is to reach children as young as five. The move will see Sport England’s remit changed from investing in sport for those aged 14 and over to supporting people from five years old right through to pensioners, in a bid to create a more active nation.
- 2.15 Investment will be targeted at sport projects that have a meaningful, measurable impact on how they are improving people’s lives – from helping young people gain skills to get into work, to tackling social inclusion and improving physical and mental health.
- 2.16 Funding will also be targeted at groups who have low participation rates to encourage those who do not take part in sport and physical activity to get involved. This includes supporting women, disabled people, those in lower socio-economic groups and older people. Sport England will set up a new fund in 2016 to get inactive people physically active and will support and measure participation in sport and wider physical activity going forward.
- 2.17 At the elite end of sport, government is supporting our Olympic and Paralympic athletes beyond Rio 2016 through to Tokyo 2020 with increased exchequer funding.
- 2.18 The key driver for the strategy is to increase participation in sport and physical activity and to make activity an integral part of everyday life in the UK, for everyone.

SPORT ENGLAND STRATEGY 2016

2.19 The Vision for this Strategy is:

‘We want everyone in England regardless of age, background or level of ability to feel able to engage in sport and physical activity. Some will be young, fit and talented, but most will not. We need a sport sector that welcomes everyone – meets their needs, treats them as individuals and values them as customers.’

2.20 The Sport England Strategy ‘Towards an Active Nation’ puts the policies set out in ‘A new Strategy for an Active Nation’ into practice. This will mean significant change for Sport England and for their partners.

2.21 This strategy sets out Sport England will deliver this task. The key changes Sport England will make are:

- Focusing more money and resources on **tackling inactivity** because this is where the gains for the individual and for society are greatest
- Investing more in **children and young people from the age of five** to build positive attitudes to sport and activity as the foundations of an active life
- **Helping those who are active now to carry on, but at lower cost to the public purse over time.** Sport England will work with those parts of the sector that serve the core market to help them identify ways in which they can become more sustainable and self-sufficient
- **Putting customers at the heart** of what we do, responding to how they organise their lives and helping the sector to be more **welcoming and inclusive, especially of those groups currently under-represented in sport**
- Helping sport to keep pace with the **digital expectations** of customers
- Working nationally where it makes sense to do so (for example on infrastructure and workforce) but **encouraging stronger local collaboration** to deliver a more joined-up experience of sport and activity for customers
- Working with a **wider range of partners**, including the private sector, using our expertise as well as our investment to help others align their resources
- Working with the sector to encourage innovation and share best practice particularly through applying the principles¹ and practical learning of **behaviour change**

FOOTBALL ASSOCIATION (FA)

- 2.22 The Football Association is the national governing body responsible for football in England. Facility improvement will be a focus in delivering their 'National Game Strategy' and will underpin the different programmes being rolled out to drive participation.
- 2.23 There are four organisations that have responsibility for football affiliation and administration across LB Barnet. These are Middlesex FA, Hertfordshire FA, London FA and the Amateur Football Association (AFA).
- 2.24 The FA's priorities for 2015 to 2019 are as follows:
- 2.25 The FA will make a record £260 million of investment to boost participation and the development of grassroots football in England.
- **Participation – More Players Playing Football More Often**
 - Boost female youth participation by 11%
 - Retain and support the existing 119,000 affiliated male, female and disability teams.
 - Increase over 16s playing every week by over 200,000 by offering a variety of formats available.
 - Innovative programmes and grants to provide a range of playing opportunities in education, clubs, leagues and other community settings
 - **Better Training and Playing Facilities**
 - £48m of FA investment in new and improved facilities through the Football Foundation to create 100 new football turf pitches and improve 2000 grass pitches.
 - Invest in and roll out a new sustainable model for grassroots facilities in 30 cities through football hubs owned and operated by local communities.
 - Ensure half of mini-soccer and youth matches are played on high quality artificial grass pitches.
 - **Player Development – Better quality players being developed and entering the talent pathways**
 - The FA will invest £16m into coach development, education, mentoring and bursary programmes.
 - An extra 1,000 top level (FA Youth Award Module 3) grassroots coaches developed at FA Charter Standard clubs.
 - Create the best competition formats and environment for young players.
 - Ongoing investment in The FA Skills programme to provide high quality age appropriate coaching for 5 – 11 year olds.
 - **Football Workforce**
 - Recruiting and developing volunteers and paid staff who service the game

- **Improved Technology – To run the game more efficiently**
 - Communicate directly with all participants
 - Each County FA to have Inclusion Advisory Board with targets to diversify coaching and refereeing
 - 90% of youth and adult matches to be officiated by a qualified referee.

2.26 FA Youth Development Review The FA has concluded its Youth Development Review, which made changes to formats and facilities within grassroots youth football from the football season 2013/14 onwards.

2.27 The proposals included raising the minimum age for competitive leagues, developing small sided football and introducing a 9 a-side game for Under 12s. The FA has set a range of revised pitch sizes, better suited to the needs of children of different ages. Table 2.1 identifies the youth format age groups and pitch sizes that need to be provided for football in the future across the London Borough of Barnet.

Table 2.1: Youth Format Ages and Pitch Sizes from 2013/14 Season Onwards

AGE	FORMAT	PITCH SIZE (WITH RUNOFF)	GOAL SIZE
U7/U8	5 v 5	43m x 33m	3.66m x 1.83m
U9/U10	7 v 7	61m x 43m	3.66m x 1.83m
U11/U12	9 v 9	79m x 52m	4.88m x 2.13m
U13/U14	11 v 11	88m x 56m	6.40m x 2.13m
U15/U16	11 v 11	97m x 61m	7.32m x 2.44m
U17/U18	11 v 11	106m x 70m	7.32m x 2.44m

2.28 With the new pitch sizes comes challenges of provision now and in the future. It is believed that the pressure points for football pitches will be for Junior 11 v 11 and 9 v 9 pitches.

CRICKET

MORE PLAY STRATEGY – ENGLAND AND WALES CRICKET BOARD (ECB) (2016)

2.29 The England and Wales Cricket Board (ECB) produced a More Play Strategy in 2016. The vision of the strategy is **“A Game for Everyone – Cricket Played, Watched and Loved by More People.”**

2.30 The mission of the More Play Strategy is to:

“Drive growth through a more accessible game that inspires the next generation of players, coaches, officials and volunteers.”

2.31 The definition of success will be:

- **Significant growth in participation.**
- **Engender greater enjoyment amongst kids.**
- **Diversification of the game and provide more opportunities to play.**
- **All facilitated through modern administration systems and strong partnerships**

2.32 The key areas of focus and objectives are:

- 1. Clubs, leagues & volunteers (Clubs)**
OBJECTIVE: Support the growth ambitions of clubs through creating outstanding experiences for all.
- 2. Children & Young People (Kids)**
OBJECTIVE: Inspire the next generation to take up a lifelong association with the game.
- 3. Community engagement & inclusive participation (Community)**
OBJECTIVE: Diversify our participation base to ensure cricket is at the heart of our communities.
- 4. Casual cricket and new formats (Casual)**
OBJECTIVE: Provide more opportunities for people to play social versions of the game.

HOCKEY

2.33 In 2012, England Hockey released its facility guidance which is intended to assist organisations wishing to build or protect hockey pitches for hockey. It identifies that many existing hockey AGPs are nearing the end of their useful life as a result of the installation boom of the 90's. Significant investment is needed to update the playing stock and protect the sport against inappropriate surfaces for hockey as a result of the rising popularity of AGPs for a number of sports.

2.34 The England Hockey Vision is:

"For every hockey club in England to have appropriate and sustainable facilities that provide excellent experiences for players."

*

2.35 The mission is:

"More, Better, Happier Players with access to appropriate and sustainable facilities"

2.36 The 3 main objectives of the facilities strategy are:

1. **PROTECT:** To conserve the existing hockey provision - We currently have over 800 pitches that are used by hockey clubs (club, school, universities.) We need to retain the current provision where appropriate to ensure that hockey is maintained across the country.
2. **IMPROVE:** To improve the existing facilities stock (physically and administratively) - The current facilities stock is ageing and there needs to be strategic investment into refurbishing the pitches and ancillary facilities. There needs to more support for clubs to obtain better agreements with facilities providers & education around owning an asset.
3. **DEVELOP:** To strategically build new hockey facilities where there is an identified need and ability to deliver and maintain. This might include consolidating hockey provision in a local area where appropriate.

RUGBY UNION

2.37 The Rugby Football Union (RFU) is the national governing body for the development of Rugby Union. The RFU 'Whole Sport Plan 2013 – 2017' aims to use the Sport England funding to capitalise on hosting the Rugby World Cup in 2015 and generate more interest in the sport. The funding will be used over the 4-year period to support the RFU's key priorities.

2.38 The RFU's National Facilities Strategy provides a framework for the sustainable development of facilities for rugby union in England, at a national, regional and local level. The framework enables clubs, Constituent Bodies (CBs) the Rugby Football Union (RFU) and other partners to:

- **Identify priorities for facility developments to meet the various needs of the sport.**
- **Identify what facilities are required to meet the needs of the Government sports policy and the RFU's Strategic Plan.**
- **Support the prioritisation of investment and funding through a detailed set of developmental criteria, technical requirements, management / operational structures and potential financial viability which will be critical to the provision of quality rugby facilities.**
- **Prioritise future investment to ensure that the right facilities are provided in the right locations and for the right reasons.**
- **Identify and deliver a minimum standard for all facility provision**

2.39 It is also a high priority for the RFU to target investment in the following:

- **Upgrade and transform social, community and catering facilities, which can support the generation of additional revenues**
- **Facility upgrades, which result in an increase in energy-efficiency, in order to reduce the running costs of clubs**
- **Pitch furniture, including rugby posts and pads, pitch side spectator rails and grounds maintenance equipment**

LOCAL LEVEL CONTEXT

2.40 A number of other current, local strategic policies, strategies and factors influence current and future supply and demand for sport and recreation facilities in the London Borough of Barnet. These are summarised below:

LB BARNET CORPORATE PLAN 2015 -2020 (APRIL 2015)

- 2.41 Barnet is a ‘Commissioning Council’ and the Council’s vision is that by 2020 services will be commissioned jointly for the Borough – by pooling resources and expertise from across the Council, NHS, Jobcentre, police, education providers and other partners from the public, private and voluntary sectors - to create truly integrated services. Greater community participation, engagement and involvement will also be an essential part of the change the Council will achieve over the next five years. The Council’s vision is to develop a new relationship with residents which enable them to be independent and resilient and to take on greater responsibility for their local areas.
- 2.42 As part of the Corporate Plan the Council is committed to working with local, regional and national partners to ensure Barnet is a place:
- 1. Of opportunity, where people can further their quality of life**
 - 2. Where people are helped to help themselves recognising that prevention is better than the cure**
 - 3. Where responsibility is shared fairly**
 - 4. Where services are delivered efficiently to get value for money for the tax payer**
- 2.43 The council has implemented a new health and wellbeing strategy to improve the health and wellbeing of residents and a framework for achieving this <https://engage.barnet.gov.uk/commissioning-group/joint-hwb-strategy-2016-2020/results/joint-health-and-wellbeing-strategy-2015---2020-booklet.pdf>
- 2.44 Barnet’s open spaces are amongst its biggest assets and a strong influence for people deciding to live in the borough. The council is keen to develop more innovative ways of maintaining parks and open spaces via greater partnerships with community groups, and is focusing on utilization of parks to achieve wider public health priorities.

LB BARNET LOCAL PLAN

- 2.45 The latest Barnet Local Plan was completed in September 2012. The policies in the Core Strategy will shape Barnet in the future, helping to create attractive new buildings and neighbourhoods by providing the policy framework to restrict inappropriate increases in urbanisation.
- 2.46 The Local Plan replaces the Unitary Development Plan (UDP – adopted May 2006). There is a strong emphasis of ‘place shaping’ to deliver positive social, economic and environmental outcomes.
- 2.47 The Core Strategy will contribute to achieving the vision and objectives of Barnet’s Sustainable Community Strategy, helping partners to deliver on parts of their programmes. Ultimately, it will help shape the kind of place that Barnet will be in the future, balancing the needs of residents, businesses and future generations.

2.48 The Local Plan core objectives are:

- **Improving health and well-being;**
- **Enabling inclusive and integrated community facilities and uses; and**
- **Enhancing and protecting Barnet’s open spaces.**

2.49 Outdoor amenity space provides opportunities for recreation, leisure, tranquillity and overall quality of life as well as interaction with the natural environment. Back gardens and other outdoor amenity spaces contribute positively to Barnet’s green character and spacious layout as well as helping to mitigate climate change. Provision of outdoor amenity space is vital in Barnet and a key consideration for new residential developments.

2.50 Proximity to public open space will only be considered when assessing the adequacy of provision of private amenity space where design and layout is of insufficient high quality and contributions are made through S106 contributions for enhancements to existing, nearby open space. Barnet’s Planning Obligations SPD3 sets out the S106 criteria requirements for open spaces. These contributions are separate from and in addition to any contribution that is required where a development is located in an area of open space deficiency.

GROWTH AND DEVELOPMENT IN BARNET

2.51 There are a number of major growth sites across Barnet Council. A brief summary of these sites is included below. These developments will need to be considered in providing future playing pitches across the area.

- **Mill Hill East Development Area** – This development will comprise of:
 - A total of around 2,660 residential units including 2,000 new homes by 2024
 - Around 5.5 ha of public open space including children’s play facilities, formal sports provision and natural areas by 2024
- **Colindale Regeneration Area** – This development comprises of the following sub areas with changes due to take place between 2007 and 2021 approximately (8,100 dwellings will be developed across the whole area):
- **Colindale Avenue**
 - 2,370 new homes are expected to be developed and;
 - 200 new jobs generated.
 - The quality of, and access to, Montrose Park will be improved as will the environment of the silk Stream

- **Aerodrome Road**
 - 4,180 new homes are expected to be developed and;
 - 760 new jobs generated.
 - A new primary school will be provided and a new 1,000 bed student village for Middlesex University

- **Edgware Road**
 - 925 new homes are expected to be developed and;

- **Grahame Park Way**
 - 2,335 new homes are expected to be developed and;

- **Brent Cross – Cricklewood Regeneration Area** – The development will deliver:
 - Open spaces and squares and improvements to Clitterhouse Playing Fields
 - 5510 dwellings will be provided in this area by 2026.

2.52 Across the 3 main developmental areas (Brent Cross – Cricklewood, Colindale and Mill Hill East) in Barnet new and enhanced public open spaces will be created to support growing population with at least 18 ha being provided.

2.53 400 new dwellings will also be delivered at North London Business Park/Oakleigh Road South. Major estates such as Dollis Valley, Grahame Park, Granville Road, Spur Road – Stonegrove and West Hendon will be subject to long term programmes of regeneration in order to tackle poor quality housing, social isolation and transform these areas into successful mixed tenure places. These areas in total will provide nearly 2,200 new homes by 2026.

2.54 The playing pitch strategy will be able to steer what is required on these sites in the future. A Capital Bid is currently progressing through the LB Barnet’s committee programme and has been endorsed by committees (**Environment: 08 November 2016 & Policy & Resources 01 December 2016**). There is still the formal budget and Council Tax setting process to be gone through which could result in changes to the LBB capital contribution.

2.55 The Capital Bid impacting on the Plying Pitch Strategy is below:

GREENSPACES CAPITAL PROGRAMME BID: 2016/17 TO 2021/22

INTRODUCTION AND FUNDING SUMMARY

- 2.56 The Council adopted its Parks and Open Spaces Strategy (POSS) in May 2016. The strategy recognises the need to invest in/improve Barnet's Greenspaces and proposes a number of themes for physical improvements across greenspace sites as well as site and area specific initiatives.
- 2.57 The delivery plan for the POSS is currently being developed, the implementation of which will require a step change in the capital investment. A significant quantum of the total income will come from developers linked to the alignment of capital investments with these opportunities and the changes in local needs that result from major growth and regeneration activities.
- 2.58 Whilst a proportion of the improvements to Barnet's greenspaces will qualify for partnership funding the Council has no guarantee of being successful with funding bids. In any event, the Council will still have to provide match funding and therefore needs to consider the likely requirements for match-funding when planning the capital programme ahead of the preparation of detailed scheme proposals.
- 2.59 Consequently there is a need to include appropriate allocations within the future capital programme: with draw down from such allocations being subject to the approval of specific schemes and their funding models, managed and monitored via the Greenspaces Board and the appropriate committees (Assets, Regeneration and Growth Committee, as well as Environment Committee, depending on the scheme).
- 2.60 A number of greenspace schemes, developed prior to the adoption of the POSS are already included in the capital programme. This paper seeks to give an overall picture of the greenspace capital requirement by:
- **Providing an update on progress of Greenspaces schemes/funding allocations already included in the capital programme; and**
 - **Requesting additional capital allocations for Greenspaces schemes for the 5 year period 2017-18 to 2021-22 to support the implementation of the POSS through two key categories of project:**
 - Transformational open spaces investment schemes
 - Targeted open spaces investment schemes
 - **Providing an update on progress of Greenspaces schemes/funding allocations already included in the capital programme; and**
 - **Requesting additional capital allocations for Greenspaces schemes for the 5 year period 2017-18 to 2021-22 to support the implementation of the POSS through two key categories of project:**
 - Transformational open spaces investment schemes
 - Targeted open spaces investment schemes

TARGETED INVESTMENT SCHEMES

- 2.61 The following capital projects reflect the mainly S106 driven nature of the existing capital programme, with local improvements delivered where direct developer contributions align with specific needs / opportunities, and top-up grant or LBB capital funds are used to enable delivery.
- 2.62 These projects are all planned to be delivered within 2016-17, but some are expected to slip a little into 2017-18. All of the schemes are expected to be delivered by summer 2017.

Table 2.2: Targeted Investment Schemes

SITE	DESCRIPTION/COMMENTS	TOTAL COST	S106	DEV. RESERVE	GRANTS	LBB CAPITAL
Copthall Playing Field	<ul style="list-style-type: none"> Works to car park: <u>summer 2016</u> Masterplanning exercise being developed for site 	4,000	nil	nil	nil	4,000
Edgwarebury Park	<ul style="list-style-type: none"> Improvements to tennis courts: <u>scheme completed</u> 	21,000	nil	nil	nil	21,000
Lyttleton Playing Field	<ul style="list-style-type: none"> Refurbish tennis and sports courts: <u>to be planned</u> 	100,000	100,000	nil	nil	nil
Tudor Sports Ground	<ul style="list-style-type: none"> Repair works to tennis courts: <u>work in progress</u> 	30,000	nil	nil	nil	30,000
West Hendon Playing Fields	<ul style="list-style-type: none"> Improvements to tennis courts: <u>yet to be planned</u> 	45,000	45,000	nil	nil	nil

PROPOSED ADDITIONAL CAPITAL PROGRAMME:

- 2.63 Delivery of the POSS objectives will contribute to the delivery of other corporate strategies including, amongst others, Regeneration Strategy, Joint Health and Wellbeing Strategy, Sport & Physical Activity Strategy and Community Safety Strategy which together have informed the POSS and its objectives. These have been used to inform the spatial approach and funding strategies of the proposed programme, alongside the identification of the strongest opportunities for securing external grant funding.

2.64 The POSS further recognises the opportunity to enhance potential capital income to the Council through investing in open spaces associated with the Council's regeneration schemes in order to boost and secure property associated property values, such investment is expected to be strongly linked to the S106 / CIL / New Homes Bonus income secured from the associated development.

2.65 To this end, the proposed Capital Investment Strategy is structured around two scale-based categories, with various themes under each:

- **Transformational investment schemes:** Growth and Regeneration, Development Areas, Sports Hubs and Heritage Parks
- **Targeted investment schemes:** Health, Education, Community Safety, Economy, Demographics, Place and Green Infrastructure

2.66 The following sections explain each aspect of the programme in more detail.

PROPOSED ADDITIONAL TRANSFORMATIONAL PROJECTS

GROWTH AND REGENERATION AREAS

2.67 The Council's Local Plan recognises 8 regeneration and intensification areas, four of these align strongly with the objectives and opportunities identifies within the Parks and Open spaces Strategy and Playing Pitches Strategy. It is therefore recognised that there is strong opportunity to focus on the creation of high quality greenspaces in four strategic locations across the Borough.

2.68 The existing capital scheme for Colindale is to be supplemented by strategic investment at Brent Cross, West Hendon and Dollis Valley. These schemes all involve transformational levels of investment in existing public open spaces & highways lands to deliver high quality open spaces. Through this level of investment the open spaces will be enabled to provide a more comprehensive range of services and activities that responds to the increased density of living in the locality resulting from the regeneration / growth area to help achieve prevention objectives.

2.69 The alignment of the strategy and funding opportunity in these locations mean that with a small quantum of investment, the Council can make its funding go a very long way, by using agreed developer investment and CIL income allocated to the development reserve together with a small amount of Council borrowing, to leverage further grant funding into these locations, particularly linked to DEFRA (flood risk management / water quality) and Sports governing bodies (linked to playing pitch and facility improvements).

2.70 Funding packages for these schemes are assumed as **60% developer contributions, 25% grant, and 15% LBB capital**. However if DEFRA did not positively support the opportunity to deliver strategic flood risk and water quality investment in the Upper Dollis Valley with their own grant, then the overall package would be approximately to **71% developer contributions, 15% grant and 14% LBB capital**.

2.71 It is proposed that these three additional investments are captured within the Assets, Regeneration and Growth capital programme alongside the Colindale Parks funding stream to demonstrate the commitment the Council is making to these areas of major population growth.

Table 2.3: Growth Area Regeneration Projects

REGENERATION AREA	SCHEME	ESTIMATED COST
Brent Cross / Cricklewood	<ul style="list-style-type: none"> Proposed Council delivery (via Southern Lands partnership): Clitterhouse Playing Fields 	3,500,000
Dollis Valley Barnet Playing Fields investment	<ul style="list-style-type: none"> Responding to the playing pitch strategy required improvements: Playing pitch drainage improvements Changing facilities Cricket Squares Artificial Grass Pitches inc. shared use with Ark Academy 	1,250,000 2,350,000 150,000 4,500,000
West Hendon West Hendon Playing Fields	<ul style="list-style-type: none"> Responding to the playing pitch strategy required improvements: Changing facilities Artificial Grass Pitches (x4) Cricket squares 	2,250,000 4,500,000 50,000

DEVELOPMENT AREAS

2.72 The following development areas have been highlighted because they involve the creation of brand new parks and open spaces within the borough as a result of a major development site. The value of these development opportunities is that they are all 100% developer funded, and almost entirely direct delivery by a developer within their own land. The Mill Hill East difference is that some element of scheme benefit was intended to be delivered off site within an existing public park that is run and maintained by the Council.

2.73 Further sites and opportunities may arise over time, but at present these are all the known opportunities that will result in the creation of new publicly accessible parks and open spaces, but where in almost all cases these will remain the responsibility of the developer in the longer term. The list below does not include smaller ‘pocket play areas’ (LEAPS) that are being delivered at various development sites.

Table 2.4: Development Areas

DEVELOPMENT SITE	NEW / ENHANCED OPEN SPACE	ESTIMATED COST
Millbrook Park (Mill Hill East)	<ul style="list-style-type: none"> Provide sports Courts (Offsite works to Bittacy Hill Park) 	500,000
Institute for Medical Research	<ul style="list-style-type: none"> Reprovision of Gaelic Football, including new pavilion facilities and public access. 	2,500,000

SPORTS HUBS

- 2.74 Hubs which support a number of sporting activities are proposed at three sites in the Borough: Copthall, Barnet Playing Fields and West Hendon Playing Fields. The POSS Capital Investment Strategy anticipates such developments potentially attracting partnership funding from Sport England, The Football Foundation and National Governing Bodies of Sport.
- 2.75 Barnet Playing Fields and West Hendon Playing Fields were captured earlier in terms of the additional capital bids in relation to the adjacent regeneration areas, in order that the capital funding request gives a comprehensive picture that enables the potential of these areas to be fully recognised as an integrated project opportunity.
- 2.76 Copthall is the Council's most a significant sports and recreation site, placed in the centre of the borough and is home to nationally and regionally significant sports organisations. To ensure a joined up proposal that fully considers the potential of this area, a masterplanning exercise is currently underway and the deliverables and delivery plan for the site are being developed. The outcome of this work is expected in early 2017. Present estimates are that given the scale of the site, and the importance of connections through adjacent open spaces (Sunny Hill Park, Arrandene Open Space, Mill Hill Park and Mill Hill Old Railway Corridor mean the potential of the site can begin to be reached for circa £5m (a similar sum as required for Montrose and Silk Stream parks).
- 2.77 Victoria Recreation Ground is not identified by the playing pitch strategy as a strategic location, but the decision to build a new leisure centre on the site, alongside the neighbouring major development opportunity of New Barnet Gas Works means there is both the funding and the strategic function for considering a more significant and transformational level of investment. This investment would also be a step towards providing wider spatial coverage of more transformational parks investment.

2.78 The costs for Copthall and the other Sports Hub proposals for Barnet and West Hendon Playing Fields listed earlier are Commissioner estimates at this stage, and therefore critical to the clarification of the exact funding requirements of the POSS Capital Investment Strategy will be the seed funding in the 2017-18 and 2018-19 financial years to develop and cost detailed proposals for each location, similar to the project underway for Colindale. The longer term and full funding commitment is more about the provision of a clear envelope for funding opportunity, otherwise the planning and preparation of proposals will either under-deliver or raise public expectations beyond that which can be afforded.

2.79 The difference in the funding packages for these two schemes reflects the unique circumstances at each location. In terms of Copthall, the Greenbelt nature of the site and the fact development proposals are for leisure use classes that do not result in a CIL income to the Council means that a mixture of S106 and funding from development elsewhere in the borough, alongside LBB Capital and a higher proportion of Grant will be necessary. Whereas at Victoria Recreation Ground the funding could come entirely from developer income (circa £3m CIL); the only difference here is that the proposal is for the park investment to be used to stimulate the development to come forwards.

2.80 The combined funding package for these Sports Hubs is 60% developer contributions, 18% grant, and 22% LBB capital:

Table 2.5: Sports Hubs

SITE	SCHEME	ESTIMATED COST
Copthall	Developer/partner project delivery	TBC
	<ul style="list-style-type: none"> Replacement West Stand to Allianz Park: to include Middlesex University Sports Science facilities; Replacement Copthall Leisure Centre; Replacement Greenspaces operational depot: possibly including new clubhouse for Mill Hill RUFC; New MUGA and spectator stand: Camden Community Football and Sports Association; Parking facilities upgrades relative to the above developments funded through Section 106 contributions. 	Separate capital programme item; Separate capital programme item; 1,000,000 <u>1,200,000</u> 2,200,000
	Council delivery	
	<ul style="list-style-type: none"> Road, cycle way and footpath network improvements, improved connections and wayfinding; Replacement main pavilion and small pavilion (Hendon RUFC clubhouse); 	1,500,000

SITE	SCHEME	ESTIMATED COST
	<ul style="list-style-type: none"> Core area transformation, informal amenity space, play area and related improvements; New informal sports/recreational facilities, playing pitch improvements and associated equipment; Environmental and ecological improvements. 	<p>4,000,000</p> <p>2,000,000</p> <p>2,000,000</p> <p><u>500,000</u></p> <p>10,000,000</p>
	TOTAL:	10,000,000
Victoria Recreation Ground	Transformational investment of open space, and alignment behind leisure centre objectives.	2,250,000
TOTALS		14,450,000

PROPOSED ADDITIONAL TARGETED INVESTMENTS

Table 2.6: Health - Improving Physical Activity

	SCHEME	ESTIMATED COST
Health Improvement: Increasing Physical Activity	Improved sports facilities, ball courts, tennis courts and MUGA's at various sites	5,000,000
	Return AGP and pavilion to standard in honor of the original grant terms and conditions.	200,000

RESOURCING THE PROGRAMME

2.81 Taken together, the above schemes will require a total estimated investment of £41,200,000 over the 5 years from 2017/2018 to 2021/2022.

2.82 The Council develops its capital programme on a rolling three year basis and is proposing to include additional resources totaling £23,897,000 to support the first 3 years of the Greenspaces Investment Programme; phased:

2017/2018: £ 4,633,000
 2018/2019: £ 8,989,000
 2019/2020; £10,275,000
 £23,897,000

2.83 The financing of schemes in years 4 and 5 (2020/2021 and 2021/2022) will be considered with the capital programme review processes undertaken as part of future Council budget setting processes.

2.84 The following table sets out how the playing pitch sites across Barnet will be impacted upon as part of the capital fund bid.

2.85 The table below demonstrates that the planning and preparation of proposals will consider the needs of every top priority open space and therefore the proposed investments

Table 2.7: Impact on Playing Pitch sites across Barnet within the Capital Programme

SITE	AREA (HA)	COMMENTS
Barnet Playing Fields	12.37	Proposed Transformational Project: Dollis Valley
Brook Farm	22.42	Requires integrated thinking with Dollis Valley Transformation Project.
Clitterhouse Playing Fields	17.88	Proposed Transformational Project: Brent Cross Cricklewood
Copthall Playing Fields	50.62	Proposed Transformational Project: Sports Hubs (Copthall Estate)
Glebelands Open Space	12.32	Specific Targeted Project: North Circular Corridor Green Chain
King George's Fields	26.19	Proposed Transformational Project: Dollis Valley
New Southgate Recreational Ground	5.86	Specific Targeted Project: North Circular Corridor Green Chain
Sunny Hill Park	21.54	Requires integrated thinking with Copthall Transformation Project
Victoria Recreation Ground	6.50	Proposed Transformational Project: Sports Hubs (Victoria Rec. Ground)
Watling Park	10.91	Specific Targeted Project: Burnt Oak Open Spaces
West Hendon Playing Fields	26.57	Proposed Transformational Project: West Hendon

LB BARNET HEALTH PROFILE 2015

- 2.86 The population of Barnet is 369,000, and the local health priorities are mental health and wellbeing, obesity and improving local outcomes for people with substance misuse problems
- 2.87 People in Barnet are generally healthier than the England average; deprivation is also lower than average, and life expectancy is also higher than average. However, 17.4% (12,700) children live in poverty. There is a 7 and 6-year gap in life expectancy for men and women respectively between the least and most deprived areas of Barnet. 19.4% of children are classed as obese, as are 20.5% of adults.

DRAFT BARNET FIT AND ACTIVE BARNET FRAMEWORK 2016 - 2021

- 2.88 The Draft Fit & Active Barnet Framework 2016 - 2021 sets out a local framework for the development of sport and physical activity in Barnet over the next five years, underpinned by a vision to **‘create a more active and healthy borough’**. It aims to provide a co-ordinated approach to identify how increasing participation in sport and physical activity should fully embrace a diversity of services to provide an integrated solution to a multi-faceted challenge, ensuring insight is used and resources are targeted effectively.
- 2.89 To achieve the vision of ‘creating a more active and healthy borough’, four outcomes have been identified (which are aligned to the sport and physical activity related outcomes within the adopted Joint Health & Wellbeing Strategy for Barnet; 2015-2020):
- 2.90 The draft framework outcomes are:
- **Outcome 1 - Improve and enhance Barnet leisure facilities, ensuring that opportunities are accessible for all residents.**
 - **Outcome 2 - Advocate investment and innovative policies to support the delivery of high quality, accessible facilities and delivery of services.**
 - **Outcome 3 - Facilitate partnerships and develop opportunities that demonstrate a commitment to embed an ‘active habit’.**
 - **Outcome 4 - Target those who do not traditionally engage, increasing participation amongst under-represented groups.**

- 2.91 Recognising that there is already an active network of organisations and providers in the borough, the framework intends to encourage new partnerships and a renewed commitment to develop and improve opportunities in sport and physical activity at all levels across the borough. The establishment of a Fit & Active Barnet Partnership (consisting of partner representation including, but not limited to; Local Authority, NGB's, Public Health, sports clubs, education sector and the voluntary & community Sector) will assist the implementation and governance of this Framework to ensure outcomes are achieved and greatest impact is demonstrated.
- 2.92 Through a collaborative approach, implementation of the framework will facilitate great alignment of networks, policy and information available to;
- **Identify opportunities to increase participation**
 - **Develop and support sporting pathways**
 - **Provide a shared vision and strategic direction, working in partnership to effect change and continuous improvement**
 - **Reduce inequalities and promote equality**
 - **Access funding to deliver sustainable initiatives**
 - **Foster innovation by looking at less traditional forms of engagement and delivery, helping to make access to sport and physical activity an easy, practical and attractive choice**
 - **Develop greater community capacity; increasing community responsibility and opportunities for residents to design services.**

PARKS AND OPEN SPACES STRATEGY FOR BARNET, 2016 - 2026

- 2.93 The Council has developed a new Parks and Open Spaces Strategy for Barnet, which assesses both the quality and quantity of Barnet's green spaces and considers ways in which the current service can be improved, through both capital investment and improved management.
- 2.94 Resident feedback shows that Barnet Borough's parks and green spaces are amongst its biggest assets and a strong influence for people deciding to live here. The Parks and Open Spaces strategy examines more innovative ways of maintaining parks and green spaces, including through greater partnerships with community groups and by using parks to achieve wider public health priorities for the Borough.

- 2.95 The provision of playing pitches will be a key element of future open space and parks provision, contributing to the health and well-being of the Borough's communities, by providing opportunities for participation in sport and physical activity.
- 2.96 The following parks have been identified as potential sports hubs:
- **Copthall**
 - **Barnet and King George V Playing Fields**
 - **West Hendon Playing fields**

COMMUNITY BENEFIT ASSESSMENT TOOL (CBAT)

- 2.97 The LBB Community Asset Strategy (CAS) Implementation Plan (Sept 2015) set out that a new process would be developed for agreeing rent subsidies and leases, including lease renewals, **and new leases**, with voluntary and community sector (VCS) organisations leasing the Council's community buildings. The aims of the CAS are to increase **transparency and consistency** in the way that subsidies are awarded to VCS organisations; to recognise the important contribution to the borough that VCS organisations make by awarding subsidies informed by the level of **community benefit** the organisation delivers; and to ensure that the Council's buildings are used in a way that **benefits Barnet residents** by making sure organisations leasing Council buildings are financially viable, sustainable and governed appropriately.
- 2.98 The council has developed and piloted a new process for determining rent subsidies for VCS organisations and assessing their overall suitability to take on a new or renewed lease. Under the new process, VCS organisations will make a **business case** to the council to demonstrate their viability, sustainability, governance arrangements and capacity to deliver activities of benefit to the community; and to demonstrate that awarding them a rent subsidy represents value for money to the taxpayer. To support the business case, a **Community Benefit Assessment Tool (CBAT)** has been developed to provide a fair assessment of the level of community benefit delivered by different organisations through their use of the building they wish to lease, and establish an appropriate level of rent subsidy in light of this. The CBAT has been piloted with five VCS organisations with an aim to make it available in the near future. Further information on CBAT can be found via the following link: <https://barnet.moderngov.co.uk/documents/s32739/Community%20Benefit%20Assessment%20Tool.pdf>

POPULATION PROFILES AND PROJECTIONS

- 2.99 The population profile of the LB Barnet, the future growth projections and the locations of growth are important to understand in planning for the future provision of sports facilities.

- 2.100 Barnet is now home to an estimated 392,000 residents (2015), making it London's most populous borough. The number of residents is expected to grow by 76,000 over the next 25 years – an increase of 19%, and the number of children and older people will increase significantly.
- 2.101 Barnet Borough's popularity as a place to live means that it continues to grow. Over 28,000 new homes will be built in the next 15 years. The Council is embracing this growth. Millions of pounds are and planned to be invested in the Borough's infrastructure in new schools, hospitals and transport networks to accommodate this growth.
- **From 2011 to 2041, Barnet's population will grow by approximately 74,100, from 357,700 to 431,800. This is a smaller rate of growth than London, an increase of 21%.**
 - **Barnet's population is projected to become older and the 65+ population is projected to increase by 71.7% by 2041, from 47,700 to 81,900.**
 - **The child population (0 to 15-year-old) is projected to grow by up to 11,500 people (15.4%) by 2026 after which it is projected to gradually decline.**
 - **In 2014 in Barnet the most current estimate of the total population, relating to 2013, is estimated to be 364,481.**
 - **There are estimated to be 177,998 males and 186,483 females in Barnet (48.8% male and 51.2% female).**
 - **The population of children aged 0-15 is estimated to be 76,928 (21.1% of the total population).**
 - **The working age population (ages 16-64) is estimated to be 236,862 (65.0% of the total population)**
- 2.102 Most of the population growth in the LB Barnet will be concentrated in Colindale, Golders Green, Brent Cross, and Mill Hill (the West of the Borough) following regeneration programmes in seven areas. However, there are also significant growth points in the eastern and northern parts of the Borough and the Borough's influence spreads beyond the boundaries to the London Boroughs of Brent, Harrow, Enfield, Haringey and Camden and Hertsmere District Council.

PARTICIPATION

- 2.103 The Sport England Active People Survey tracks people that participate in sport at national, regional, (County Sports Partnership) and local authority level. The first survey, APS1 was conducted between October 2005 and October 2006. It has become a continuous process, with APS8 completed in October 2014 and Quarter 2 APS10 information completed in June 2016. Where available the latest i.e. APS 10 figures have been used in the analysis below.
- 2.104 Each survey gathers data on the type, duration and intensity of people's participation in different types of sport and active recreation, as well as information about volunteering, club membership, tuition as an instructor or coach, participation in competitive sport and overall satisfaction with local sports provision.
- 2.105 Table 2.8 below identifies that 38.3% of the Adult population (14+) in the Barnet area currently participate in sport at least once a week which is higher than London (37.4%) and higher than England (37%). Participation levels in sport in Barnet reduced from 41.5% in 2013/14 to 38.1% in 2014/15, but are now rising again.

Table 2.8: Adult (14+) Participation in Sport (at least once a week) – Barnet

YEAR	BARNET	LONDON	ENGLAND
2012/2013	40.5%	39.4%	37.5 %
2013/2014	41.5 %	39.0 %	37.1 %
2014/2015	38.1 %	38.9 %	36.7 %
2015/2016	38.3%	37.4%	37%

Source: Active People Survey. Measure: Adult participation aged 14+, one session per week (at least 4 sessions of at least moderate intensity for at least 30 minutes in the previous 28 days). Time period(s): 2012/2013, 2013/2014, 2014/2015, 2015/2016

- 2.106 Table 2.9 below shows the former N18 key performance indicator of participation in sport and active recreation 3 x a week. It shows that participation across Barnet increased from 2005/2006 (21.7%) to 2014/2016 (22.08%). The 2014/16 22.0% participation level is slightly the same as London by lower than England 23.7%. Male participation in 2014/16 (26.0%) was the same as London but lower than England (26.8%). Female participation in 2011/6 18.7% was higher than London (18.2%) but lower than England 20.8%.

Table 2.9: Sport England Former N18 Participation 3 x a week – LB Barnet

INDICATOR	YEAR	BARNET			LONDON			ENGLAND		
		ALL	MALE	FEMALE	ALL	MALE	FEMALE	ALL	MALE	FEMALE
12+ days / 3 x 30 - N18	2005/06	21.7%	22.4 %	21.0 %	21.5 %	23.9 %	19.1%	21.3 %	24.0 %	18.7%
	2014/16	22.0 %	26.0 %	18.7 %	22.0%	26.0 %	18.2 %	23.7 %	26.8 %	20.8 %

Source: Active People Survey. Measure: Adult participation aged 16+ by frequency and gender, former N18 Key Indicator is 3 x 30 min. sessions or more of moderate intensity activity per week.

- 2.107 In terms of the Public Health England definition for physical activity (150 minutes or equivalent of at least moderate intensity activity per week), 56% of adults in the LB Barnet aged 16+ years are classed as being active, lower than the regional (57.3%) and the national (56.6%) averages.
- 2.108 Table 2.10 below indicates that in 2015/2016, the percentage of people in club membership in the LB Barnet (24.1%) was higher than London (22.0%) and England (22.0%) averages.
- 2.109 The percentage of people that received tuition/coaching in the last 12 months (2015/16) is lower in Barnet (15.9%) than London (16.6%) but slightly higher than England 15.8%.
- 2.110 The number of people that are very/fairly satisfied with local sports provision in Barnet showed a decrease to 52.10% in 2015/16 from 59.0% in 2014/15; however, this is lower than the England (62%) and London (59.1%) average.

Table 2.10: Sport England’s Active People – Key Performance Indicators – LB Barnet (Adult Population 16+)

	BARNET				LONDON				ENGLAND			
	2012/13	2013/14	2014/15	2015/16	2012/13	2013/14	2014/15	2015/16	2012/13	2013/14	2014/15	2015/16
KPI3 Club Membership in the last 4 weeks	27.7 %	21.5 %	22.7 %	24.1 %	21.1 %	21.4 %	22.5 %	22.0 %	21.0 %	21.6 %	21.8 %	22.0 %
KPI4 Received tuition or coaching in last 12 months	19.8 %	18.2 %	18.7 %	15.9 %	17.5 %	17.1 %	17.1 %	16.6 %	15.8 %	16.4 %	15.6 %	15.8 %

	BARNET				LONDON				ENGLAND			
	2012/13	2013/14	2014/15	2015/16	2012/13	2013/14	2014/15	2015/16	2012/13	2013/14	2014/15	2015/16
KPI5 Took part in organised competition in last 12 months	10.8 %	*	11.5 %	14.4 %	9.8 %	11.4 %	12.6 %	11.8 %	11.2 %	13.3 %	13.3 %	13.3 %
KPI6 Very/fairly satisfied with local sports provision	56.8 %	47.4 %	59.0 %	52.1 %	60.0 %	58.5 %	59.5 %	59.1 %	60.3 %	61.6 %	61.8 %	62.0%

SPORT ENGLAND MARKET SEGMENTATION

2.111 Sport England has developed nineteen sporting segments to provide a better understanding of people’s attitudes to sport, their motivations and barriers. The key data sources were the Department of Culture, Media and Sport (DCMS), ‘Taking Part’ survey and Active People. Further data was added from Experian Mosaic databases. Population data is used for people aged 18 and over.

2.112 The segmentation model consists of 19 segments – each has a distinct sporting behaviour and attitude. A summary of each market segment is provided below.

Table 2.11: Sport England Market Segmentations (19 Segments)

NAME	TITLE	DESCRIPTION	TOP THREE PARTICIPATING SPORTS NATIONALLY
Ben	Competitive Male Urbanites	Male (aged 18-25), recent graduates, with a ‘work-hard, play-hard’ attitude. Most sporty of 19 segments.	Football, Cricket Keep fit/gym, Cycling
Jamie	Sports Team Drinkers	Young blokes (aged 18-25) enjoying football, pints and pool.	Football, Cricket Keep fit/gym, Athletics
Chloe	Fitness Class Friends	Young (aged 18-25) image-conscious females keeping fit and trim.	Keep fit/gym, Swimming, Athletics
Leanne	Supportive Singles	Young (aged 18-25) busy mums and their supportive college mates. Least active segment of her age group.	Keep fit/gym, Swimming, Athletics
Helena	Career Focused Females	Single professional women, enjoying life in the fast lane (aged 26-45).	Keep fit/gym, Swimming, Cycling
Tim	Settling Down Males	Sporty male professionals (aged 26-45), buying a house and settling down with partner.	Cycling, keep fit/ gym, swimming, football, athletics and golf. Club member and competitive sport. Cycling, keep fit/ gym, swimming, football, golf.
Alison	Stay at Home Mums	Mums with a comfortable, but busy, lifestyle (aged 36-45).	Keep fit/gym, Swimming, Cycling
Jackie	Middle England Mums	Mums (aged 36-45) juggling work, family and finance.	Keep fit/gym, Swimming, Cycling
Kev	Pub League Team Mates	Blokes (aged 36-45) who enjoy pub league games and watching live sport.	Keep fit/gym, Football, Cycling
Paula	Stretched Single Mums	Single mum (aged 26-45) with financial pressures, childcare issues and little time for pleasure.	Keep fit/gym, Swimming, Cycling
Philip	Comfortable Mid Life Males	Mid-life professional (aged 46-55), sporty males with older children and more time for themselves.	Cycling, keep fit/ gym, swimming, football, golf.
Elaine	Empty Nest Career Ladies	Mid-life professionals who have more time for themselves since their children left home (aged 46-55).	Keep fit/gym, swimming, cycling, athletics or running, tennis and badminton.
Roger & Joy	Early Retirement Couples	Free-time couples nearing the end of their careers (aged 56-65).	Keep fit/gym, swimming, cycling, golf and angling
Brenda	Older Working Women	Middle aged ladies (aged 46-65), working to make ends meet.	Keep fit/gym, Swimming, Cycling
Terry	Local ‘Old Boys’	Generally inactive older men (aged 56-65), low income and little provision for retirement.	Keep fit/gym, Swimming, Cycling
Norma	Later Life Ladies	Older ladies (aged 56-65), recently retired, with a basic income to enjoy their lifestyles.	Keep fit/gym, Swimming, Cycling
Ralph & Phyllis	Comfortable Retired Couples	Retired couples (aged 66+), enjoying active and comfortable lifestyles.	Keep fit/gym, Swimming, Golf
Frank	Twilight Year Gents	Retired men (aged 66+) with some pension provision and limited sporting opportunities.	Golf, keep fit/gym, Bowls
Elsie & Arnold	Retirement Home Singles	Retired singles or widowers (aged 66+), predominantly female, living in sheltered accommodation.	Keep fit/gym, Swimming, Bowls

2.113 Understanding the dominant market segments in the Barnet Council area is important as it can help direct sports provision and programming.

2.114 The dominant market segments for Barnet can be seen in the table below (Table 2.12). These are ‘Chloe’, ‘Leanne’, ‘Jackie’, ‘Kev’, ‘Paula’, ‘Philip’, ‘Brenda’, ‘Tim’, ‘Jamie’, and Ben. Tim is the most dominant segment and typically participate in football and club team sports. The market segmentation dominant segments identify that there is a high propensity to participate in playing pitch sports in Barnet.

Table 2.12: Sport England Dominant Market Segments LB Barnet

NAME	DESCRIPTION	BARNET COUNCIL	
		NUMBER	RATE
Ben	Competitive Male Urbanites	26,708	10.4 %
Jamie	Sports Team Drinkers	13,863	5.4 %
Chloe	Fitness Class Friends	26,538	10.3 %
Leanne	Supportive Singles	10,387	4.0 %
Helena	Career Focused Females	16,510	6.4 %
Tim	Settling Down Males	31,103	12.1 %
Alison	Stay at Home Mums	15,057	5.8 %
Jackie	Middle England Mums	6,372	2.5 %
Kev	Pub League Team Mates	12,140	4.7 %
Paula	Stretched Single Mums	6,544	2.5 %
Philip	Comfortable Mid-Life Males	16,861	6.5 %
Elaine	Empty Nest Career Ladies	15,953	6.2 %
Roger & Joy	Early Retirement Couples	11,809	4.6 %
Brenda	Older Working Women	9,022	3.5 %
Terry	Local ‘Old Boys’	5,545	2.2 %
Norma	Later Life Ladies	4,882	1.9 %
Ralph & Phyllis	Comfortable Retired Couples	15,665	6.1 %
Frank	Twilight Year Gents	3,098	1.2 %
Elsie & Arnold	Retirement Home Singles	9,727	3.8 %

Source: Sport England, 2010, Measure: Sport Market Segmentation

3. SPORT SUMMARIES

FOOTBALL – FINDINGS

3.1. The following are the key findings for football in LB Barnet

- **There are 30 Secured Community Use Playing Pitch Sites in the LB Barnet providing community use football pitches – 69 adult 11 v 11 pitches, 11 junior 11 v 11, 14 junior 9 v 9, 18 mini soccer 7 v 7 pitches and 14 mini soccer 5 v 5 pitches.**
- **There are 5 Education, sites providing community use. There are no known formal community use agreements in place. These pitches are classed as unsecured – 2 adult 11 v 11 pitches, 6 junior 11 v 11 pitches, 1 junior 9 v 9 pitch, 4 mini soccer 7 v 7 pitches and 2 mini soccer 5 v 5 pitches.**
- **In total the audit has identified 71 adult 11 v 11 pitches, 17 junior 11 v 11 pitches, 15 junior 9 v 9 pitches, 22 mini soccer 7 v 7 pitches and 16 mini soccer 5 v 5 pitches across Barnet.**
- **The Chase Lodge playing pitch site is used as a central venue for the Capital Girls League on Saturday mornings. It is the only Central Venue site in Barnet. This site has recently obtained a lease from LB Barnet for the wooded area between Copthall and Chase Lodge on the condition it obtains planning permission for a 3G rubber crumb pitch.**
- **There are current planning applications to be considered:**
 - **Hasmonean High School (LPA Ref: 16/6662FUL – Outdoor facilities proposed are a synthetic turf pitch, a MUGA (3 x football 5-a-side/3x tennis courts), 3 x netball courts, 4x tennis courts, playing field (specified for hockey and summer sports). Training grids and tarmac for football/basketball.**
 - **Victoria Recreation Ground (LPA Ref: 16/6118/FUL) – New leisure centre proposed on playing field. There are two adult football pitches that could be changed to youth pitches. The tennis courts will be replaced, and a MUGA.**
 - **Institute of Medical Research (LPA Ref: 16/4545/FUL) – Planning application for 462 new residential units. Existing site plan shows two football pitches (one senior and one junior) but aerial photographs suggest that there is/was a cricket pitch on site. Proposal indicates that the football and cricket pitches will be changed to a Gaelic football pitch. The change to Gaelic Football is due to the Copthall Leisure Centre development. The site has not been used for football or cricket for some years. Football have indicated they would request contributions to Mill Hill Village Drainage.**
 - **Barnet Copthall Leisure Centre, Champions Way (LPA Ref: 16/6074/FUL) – Proposed new leisure centre. At present reduction in playing field that would affect rugby no loss of a rugby pitch but will impact on training areas. The site of the old leisure centre will be a playing field. The Gaelic football pitch will be removed from the site with the intention for it to be marked on the Institute of Medical Research land. Negotiations in**

this respect are ongoing. In the interim it is intended to use the Gaelic football pitch at Montrose Park (currently used for training) for matches until the facilities at the Institute of Medical Research are available.”

- Ashmole Academy – new temporary school in place impact on size of existing pitch. Sport England objected to planning permission.
 - Barnet CC/Underhill application ref: 16/5948/FUL - Proposed school and playing field. The school field would essentially make up the old Barnet Cricket Club site ground improvement condition recommended by Sport England and brought back into use. The playing field would have football and cricket pitches and should be subject to a community use agreement.
- **In addition to the above there are other developments that could come forward in the near future:**
 - Multi-sport planning applications at Rowley Lane – Master plan is being developed and is at pre application stage. The FA have indicated to the applicant that they are unlikely to financially support the need for another pitch at the site because the Hertsmere PPS is indicating Potters Bar as a priority and the club have not looked after their current 3G pitch that well. it might be that some of this demand can be accommodated elsewhere in the borough on some of the larger hub sites to reduce travelling times of some of their partner clubs using the site.
 - Legal and General Site Hertsmere/Barnet Border - Masterplan is being developed and is at pre application stage. This will include 3G provision.
 - St James Roman Catholic School – This scheme is developing although an AGP is likely here. The FA have asked to link with the adjacent AGP and the school/consultant have been advised to liaise with the FA.
 - **There are a number of pitch sites that are currently not used and can be brought back into use and or are being developed:**
 - Clitterhouse Playing Fields – following regeneration of the site it is expected that the following pitches will be available 3 Junior 11 v 11, 2 x 9v9, 2 x 7v7 and 2 x 5v5
 - Barnet Playing Fields – This site is currently used for summer football and can provide for a number of pitches. Proposed new hub site for playing pitches in the LB Barnet Open Space Strategy. Can provide 4 junior 11 v 11 and should be linked with King George V Playing Fields 2 junior 11 v 11 1 x 9 v 9 2 x 7 v 7 – this site although a community use site is not currently used. Redevelopment will also provide for cricket.
 - Basing Hill Park 1 adult 11 v 11 pitch
 - Hendon Park 3 x mini soccer 7 v 7 pitches.
 - Montrose Park This site to be reduced to 9 v 9 and 7 v 7 only. intensifying existing use of Gaelic football pitch for matches for an interim period.
 - London Colney 1 adult football pitch been disused for last 10 years
 - Medical Research Centre – 2 football pitches and a cricket pitch – to be reused as gaelic football pitch and possible additional small game pitches for Mill Hill Village Club in the football season – Development funding to provide for GAA pitch and possible shared pavilion with Mill Hill Club on adjacent site.
 - Finchley Hospital – 2 5 v 5 and 1 adult pitch.
 - **There are 12 junior 11 v 11 teams, 4 junior 9 v 9 teams, 21 mini soccer 7 v 7 teams and 17 mini soccer 5 v 5 teams that are Barnet based but play outside Barnet. These are known as exported teams. These in total add up to 54 teams.**

- Including exported teams there are 355 teams, comprising 94 senior men's, 3 women's, 72 junior boys 11 v 11, 3 girls junior 11 v 11, 54 Junior 9 v 9 boys and 3 junior 9 v 9 girls', 70 mini soccer 7 v 7, and 56 mini soccer 5 v 5 teams.
- There are 8 clubs with large youth and mini soccer teams playing across different sites in Barnet. When considering future sports hubs, and playing pitch sites in the future these teams need to be taken into consideration and possibly relocating some of these larger clubs to the hub sites.

PITCH QUALITY , CAPACITY OF PLAY

- 3.2. The quality of football pitches across LB Barnet have been assessed by site visits and user consultation to come to an agreed rating with the Football Association National Governing Body of either 'Good', 'Standard' or 'Poor'.
- 3.3. Quality of pitches determines the capacity or number of times a pitch can be played. Overall:
- Adult pitches are under played by 85.5 games per week.
 - Junior 11 v 11 pitches are under played by 0.5 games per week.
 - Junior 9 v 9 pitches are under played by 5 games per week.
 - Mini soccer 7 v 7 pitches are under played by 67.5 games per week and
 - Mini soccer 5 v 5 pitches are under played by 3.5 games per week.
- 3.4. Under played means that during the week there is capacity across the LB Barnet for more games to be played on the pitches. However, it is also important to identify the Peak Period of play as this identifies if there are sufficient pitches to meet peak demand.

DEMAND AND PEAK PERIOD DEMAND

- 3.5. Including exported teams there are currently 355 teams, comprising 94 senior men's, 3 women's, 72 junior boys 11 v 11, 3 girls junior 11 v 11, 54 Junior 9 v 9 boys and 3 junior 9 v 9 girls', 70 mini soccer 7 v 7, and 56 mini soccer 5 v 5 teams.

ADULT 11 v 11 PITCHES

3.6. The table 3.1 below identifies the capacity and demand at each individual playing field site and the requirements of Peak Period Demand at those individual sites.

Table 3.1: Peak Time of Play Individual Adult 11 v 11 Football Pitch Sites Across LB Barnet

ADULT PITCH PROVISION - SITE	PITCH RATING	SECURITY OF COMMUNITY USE ON SITE	NUMBER OF PITCHES	PITCH CAPACITY	DEMAND (MATCH EQUIVALENTS)	DIFFERENCE BETWEEN CAPACITY & DEMAND MATCH EQUIVALENTS	MATCH EQUIVALENTS SPARE CAPACITY IN THE PEAK PERIOD	
Bethune Recreation Ground (Peak Period Sunday AM))	Standard	Secured	4	8	2.5	5.5	2	2 used pp 2 spare
Brook Farm Open Space (Not used)	Poor	Secured	2	2	0	2	2	0 used in the pp so 2 spare
Camdenians Sports (Peak Period Saturday PM)	Standard	Secured	2	4	3.5	0.5	0	2 used pp so 0 spare
Chase Lodge Playing Fields (Peak Period Sunday AM))	Standard	Secured	3	6	3	3	1	2 used in pp so 1 spare
Childs Hill Park (not used)	Standard	Secured	1	2	0	2	1	0 used in pp so 1 spare
Copthall Playing Fields (Peak Period Saturday PM)	Standard	Secured	10	20	4.5	15.5	7	3 used at pp so 7 spare
Edgwarebury Park (not used)	Standard	Secured	2	4	0	4	2	0 used in pp so 2 spare
Glebelands Open Space (Peak Period Sunday AM))	Standard	Secured	2	4	0.5	3.5	1.5	0.5 used in pp so 1.5 spare
Hampstead Heath (not used)	Standard	Secured	1	2	0	2	1	0 used in pp so 1 spare
HDSA (Peak Period Saturday PM)	Good	Secured	1	3	2	1	-1	2 used in pp so 1 required
Ludgrove Club (Peak Period Saturday PM)	Standard	Secured	2	4	2.5	1.5	-0.5	2.5 used pp so 0.5 required
Ludgrove Playing Fields (Peak Period Saturday PM)	Standard	Secured	2	4	2	2	0.5	1.5 used at pp so 0.5 spare
Mill Hill Park (not used)	Poor	Secured	3	3	0	3	3	0 used in pp so 3 spare
Mill Hill Village Sports Club (Peak Period Saturday PM)	Standard	Secured	1	2	1.5	0.5	0	1 used in the pp so 0 spare
New Southgate Recreation Ground (not used)	Poor	Secured	1	1	0	1	1	0 used in the pp so 1 spare
Oakhill Park (Peak Period Sunday AM)	Standard	Secured	3	6	2.5	3.5	1.5	1.5 used in pp so 1.5 spare
Old Chalmellians (Peak Period Saturday PM)	Good	Secured	3	6	3	3	2	1 used in the pp so 2 spare
Old Elizabethans (Peak Period Saturday PM)	Standard	Secured	3	6	3.5	2.5	0.5	2.5 used in the pp so 0.5 spare
Old Finchellians (Peak Period Saturday PM)	Standard	Secured	2	4	3.5	0.5	-1.5	3.5 used in the pp so 1.5 required
Old Stationers – Hadley	No teams allocated		1					
Princes Park (Not used)	Poor	Secured	2	2	0	2	2	0 used in the pp so 2 spare
Rowley Lane (Peak period Sunday PM)	Good	Secured	4	8	6	2	0	4 used in the pp so 0 spare
Victoria Recreation ground (not used)	Standard	Secured	2	4	0	4	2	0 used in the pp so 2 spare
Watling Park (not used)	Standard	Secured	1	2	0	2	1	0 used in the pp so 1 spare
West Hendon Playing Fields (Peak period Sunday AM)	Standard	Secured	8	16	2.5	13.5	5.5	2.5 used in the pp so 5.5 spare
Wingate and Finchley (Peak period Saturday PM)	Good	Secured	1	3	3	0	-1	2 used in the pp so 1 required
Woodside Park (Peak period Sunday AM)	1 standard 1 good	Secured	2	5	1	4	1	1 used in the pp 1 spare
Brunswick Park School (not used)	Standard	Unsecured	1	2	0	2	1	0 used in the pp 1 spare
Finchley Catholic High School (Peak period Saturday PM)	Standard	Unsecured	1	2	2.5	-0.5	-1	2 used in the pp so 1 required
			71	135	49.5	85.5	33.5	

- 3.7. The individual adult 11 v 11 match equivalents at peak time when totalled require **37 match equivalents (rounded from 36.5)** and there are 71 match equivalents available. **This implies that there are 34 adult match equivalents spare in the peak time for adult 11 v 11 across the individual football sites.**
- 3.8. When subtracting adult 11 v 11 match equivalents at peak times that are played at non-secured community use sites 2 match equivalents there are still 32 spare match equivalent
- 3.9. The audit of supply and demand has identified that there are a number of junior 11 v 11 teams playing on adult 11 v 11 pitches. **An adult pitch in Barnet looks to be less than the recommended adult size of 106 x 70m and more likely to be nearer an U15-16 pitch of 97 x 61m. All junior 11 v 11 demand has been captured in the Junior 11 v 11 analysis at peak time below. This includes junior 11 v 11 match equivalents at peak time of play known to be playing on adult pitches.**
- 3.10. **There is scope to move the types of pitches around at quite a few of the larger sites but recommendations for a large number of junior 11 v 11 teams have been linked to where the club is currently playing. There is also great scope to bring Clitterhouse PF back into use for youth football.**
- 3.11. There are 3 adult pitch sites in Local Authority management that have poor quality pitches and none are used by adult teams or any team. These are identified in the table below.

Table 3.3: Pitch Sites with Poor Quality not used by adult teams or any teams

ADULT PITCH PROVISION - SITE	PITCH RATING	SECURITY OF COMMUNITY USE ON SITE	NUMBER OF PITCHES	PITCH CAPACITY	DEMAND (MATCH EQUIVALENTS)	DIFFERENCE BETWEEN CAPACITY & DEMAND MATCH EQUIVALENTS	MATCH EQUIVALENTS SPARE CAPACITY IN THE PEAK PERIOD	
Brook Farm Open Space	Poor	Secured	2	2	0	2	2	0 used in the pp so 2 spare
Mill Hill Park	Poor	Secured	3	3	0	3	3	0 used in pp so 3 spare
New Southgate Recreation Ground	Poor	Secured	1	1	0	1	1	0 used in the pp so 1 spare

- 3.12. These facilities with improvement could provide for replacement pitches that will be required for Ashmole Academy and reconfiguration of football pitches to rugby pitches at Glebelands, particularly Mill Hill Park and New Southgate Recreation Ground.
- 3.13. In summary:
- **There is a need for 37 adult match equivalents at individual sites at peak time of use.**
 - **There is a need to improve the quality of the pitches at the poor sites to be able to cater for some displaced need at Ashmole Academy (temporary school buildings) and Glebelands (football pitches to be used for rugby in the future).**

JUNIOR 11 v 11 PITCHES

3.14. Current peak time play for junior and mini soccer is on a Sunday and peak time cannot be distinguished between morning and afternoon. Teams can organise their games at times convenient to each other and pitch availability.

Table 3.4: Peak Time of Play Individual Junior 11 v 11 Football Pitch Sites Across LB Barnet

YOUTH 11 v 11 PITCH PROVISION - SITE	PITCH RATING	SECURITY OF COMMUNITY USE ON SITE	NUMBER OF PITCHES	PITCH CAPACITY	DEMAND (MATCH EQUIVALENTS) 11 v 11	DIFFERENCE BETWEEN CAPACITY & DEMAND MATCH EQUIVALENTS	MATCH EQUIVALENTS SPARE CAPACITY IN THE PEAK PERIOD	
Barnet Burnt Oak Leisure Centre	Poor	Secured	2	2	0	2	2	0 used in the pp so 2 spare
Chase Lodge Playing Fields	Standard	Secured	3	6	5	1	-2	5 used in the pp so 2 required
Child Hills Park		Secured	0	0	1	-1	-1	1 used in the pp so 1 required
Copthall	Standard	Secured	0	0	4.5	-4.5	-4.5	4.5 used in pp so 4.5 required
Glebelands		Secured	0	0	0.5	-0.5	-0.5	0.5 used in pp so 0.5 required
Mill Hill Village Sports Club	Standard	Secured	1	2	1	1	0	1 used in pp so none spare
Old Chomellians	Good	Secured	1	4	2	2	-1	2 used in pp so 1 required
Old Elizabethans Memorial Playing Fields	Good	Secured	1	4	0.5	3.5	0.5	0.5 used in pp so 0.5 spare
Old Stationers - Hadley	No teams allocated		1		1		0	
Princess Park		Secured	0	0	2	-2	-2	2 used in pp so require 2
Rowley Lane	Good	Secured	2	6	5.5	0.5	-3.5	5.5 used in pp so require 3.5
Victoria Recreation Ground		Secured	0	0	0.5		-0.5	0.5 used in pp so 0.5 required
West Hendon Playing Fields		Secured	0	0	3.5	-3.5	-3.5	3.5 used in pp so require 3.5
Woodside Park		Secured	0	0	3.5	-3.5	-3.5	3.5 used in pp so require 3.5
Brunswick Park School	Standard	Unsecured	2	4	0.5	3.5	1.5	0.5 used in pp so 1.5 spare
Christ College Finchley	Poor	Unsecured	1	1	1	0	0	1 used in pp so none spare
Finchley Catholic High School Playing Fields	Standard	Unsecured	2	4	1	3	1	1 used in pp so 1 spare
Ashmole Academy	Poor	Unsecured	1	1	2	-1	-1	2 used in pp so 1 required
			17	34	35	0.5	-18	

3.15. Peak time for junior 11 v 11 football is on a Sunday. There is a current requirement of 34 junior 11 v 11 match equivalents on a Sunday at peak time during the day and there are 17 pitches. There are insufficient junior 11 v 11 pitches across Barnet to meet the required match equivalents. There are currently 6 junior 11 v 11 pitches in unsecured community use so this reduces the total from 17 to 9 junior 11 v 11 pitches in secured community use. Junior 11 v 11 teams are also regularly using adult pitches.

3.16. The 17 junior pitches could be being played 2 times a day and some up to 3 times per day. If this is the case then poor pitches require to be improved to a minimum of a standard pitch – the sites identified as poor pitches are Barnet Burnt Oak Leisure Centre 2 pitches (not currently used), Christ College Finchley 1 pitch and Ashmole Academy 2 pitches.

3.17. The table below identifies pitch sites where junior 11 v 11 teams are using adult pitches as there are no junior 11 v 11 pitches allocated to these sites. There are sufficient spare adult match equivalents at the adult sites identified in the table below to reconfigure these adult pitches as junior 11 v 11 pitches.

3.18. This means 15 spare adult pitches being used weekly and some of these pitches having capacity to be played twice a week by junior 11 v 11 teams. All of the adult pitches could be reconfigured as junior 11 v 11 pitches at the sites involved. The only site with an issue is Woodside Park where 1 spare adult pitch can be reconfigured as a junior 11 v 11. There will be a need to find 2 match equivalents elsewhere every week and a spare match equivalent every other week for teams using Woodside Park as there is junior 11 v 11 demand on this site for 3 games weekly and an additional game every other week. These teams could use reconfigured adult pitches at Copthall.

Table 3.5: Pitch Sites Where Junior Teams are using Adult Pitches

YOUTH 11 v 11 PITCH PROVISION – PLAYED ON ADULT 11 v 11 SITES	MATCH EQUIVALENTS SPARE CAPACITY IN THE PEAK PERIOD – ADULT BUT BEING USED BY JUNIOR 11 v 11
Child Hills Park	1 match equivalent every week
Copthall	6 match equivalents every week and 2 match equivalents twice a week every other week.
Glebelands	1 match equivalent every other week
Princess Park	2 match equivalents weekly
Victoria Recreation Ground	1 match equivalent every other week
West Hendon Playing Fields	3 match equivalents every week and 1 match equivalent played twice a week every other week.
Woodside Park	1 match equivalent weekly
17 JUNIOR 11 v 11 MATCH EQUIVALENTS WEEKLY TO BE PROVIDED AT ADULT SITES WHERE JUNIOR TEAMS CURRENTLY PLAY AND	

3.19. The peak period which is a Sunday for 11 v 11 junior play and games can be played in the morning, lunch time and or afternoon. Therefore 1 pitch could be played on three time

3.20. As the peak time is all day on Sunday and more than one game can be played on one pitch and no other games are played on these pitches apart from Sunday. 5 games can be played on the 3 junior pitches at Chase Lodge as the pitch capacity is for 6 games per week. Old Chomelians has a capacity for 3 games per week and has demand for 2 on a Sunday, Rowley Lane has capacity for 6 games per week and has demand for 5 games on a Sunday and 1 game every other week on a Sunday, Brunswick Park School has capacity for 4 games per week and demand for a game every other Sunday and Finchley Catholic High School has capacity for 4 games per week and demand for 1 game every Sunday.

3.21. In summary, there is a need for the following:

- **17 adult pitches to be reconfigured to junior 11 v 11 pitches at the sites shown in the table under paragraph 3.14**
- **Poor pitch junior 11 v 11 sites that require improvements are Barnet Burnt Oak Leisure Centre (not currently used), Christchurch Finchley and Ashmole Academy.**

JUNIOR 9 v 9, PEAK TIME OF PLAY

3.22. Current peak time play for junior 9 v 9 is on a Sunday requiring 27 match equivalents at peak time of play and there are 15 in community use. Of the 15 community use pitches 1 is on an educational site providing unsecured community use. There are insufficient junior 9 v 9 pitches for peak time use currently. There is a shortfall of 12 match equivalents.

Table 3.6: Peak Time of Play Individual 9 v 9 Football Pitch Sites Across LB Barnet

YOUTH 9 v 9 PITCH PROVISION - SITE	PITCH RATING	SECURITY OF COMMUNITY USE ON SITE	NUMBER OF PITCHES	PITCH CAPACITY	DEMAND (MATCH EQUIVALENTS) 11 v 11	DIFFERENCE BETWEEN CAPACITY & DEMAND MATCH EQUIVALENTS	MATCH EQUIVALENTS SPARE CAPACITY IN THE PEAK PERIOD	
Bethune Recreation Ground	Standard	Secured	1	2	1	1	0	1 used pp so none spare
Chase Lodge Playing Fields	Standard	Secured	0	0	5	-5	-5	5 used pp so 5 required
Childs Hill Park		Secured	0	0	1	-1	-1	1 used pp so 1 required
Copthall	Standard	Secured	5	10	3.5	6.5	1.5	3.5 used pp so 1.5 spare
Edgewarebury Park	Standard	Secured	1	2	1	1	0	1 used pp so none spare
Mill Hill Park	Standard	Secured	1	2	1.5	0.5	-0.5	1.5 used pp so 0.5 required
Mill Hill Village Sports Club		Secured	0	0	1	-1	-1	1 used pp so 1 required
New Southgate Recreation Ground	Standard	Secured	1	2	1	0	0	1 used pp so none spare
Old Chomellians	Good	Secured	1	4	1.5	2.5	-0.5	1.5 used pp so 0.5 required
Old Stationers - Hadley	No teams allocated	Secured	1		1		0	
Princess Park	Poor	Secured	1	1	2	-1	-1	2 used pp so 1 required
Rowley Lane		Secured	0	0	2	-2	-2	2 used pp so 2 required
West Hendon Playing Field	Standard	Secured	1	2	1	1	0	1 used pp so 0 spare

YOUTH 9 v 9 PITCH PROVISION - SITE	PITCH RATING	SECURITY OF COMMUNITY USE ON SITE	NUMBER OF PITCHES	PITCH CAPACITY	DEMAND (MATCH EQUIVALENTS) 11 v 11	DIFFERENCE BETWEEN CAPACITY & DEMAND MATCH EQUIVALENTS	MATCH EQUIVALENTS SPARE CAPACITY IN THE PEAK PERIOD	
Woodside Park	Good	Secured	1	4	2.5	1.5	-1.5	2.5 used pp so 1.5 required
Brunswick Park School	Standard	Unsecured	1	2	0.5	1.5	0.5	0.5 used pp so 0.5 spare
Christ College Finchley		Unsecured	0	0	0.5	-0.5	-0.5	0.5 used pp so 0.5 required
Livingstone Primary School		Unsecured	0	0	0.5	-0.5	-0.5	0.5 used pp so 0.5 required
Finchley Catholic High School		Unsecured	0	0	0.5	-0.5	-0.5	0.5 used in pp so 0.5 required
			15	31	27	4	-12	

JUNIOR 7 v 7 PEAK TIME OF PLAY

3.23. Current peak time play for mini soccer 7 v 7 is on a Sunday requiring 20 match equivalents and there are 22 pitches in community use. Of the 22 community use pitches 4 are on an educational site providing unsecured community use. There are insufficient pitches for peak time use when considering the 4 non-secured use pitches.

Table 3.7: Peak Time of Play Individual 7 v 7 Football Pitch Sites Across LB Barnet

YOUTH 7 V 7 PITCH PROVISION - SITE	PITCH RATING	SECURITY OF COMMUNITY USE ON SITE	NUMBER OF PITCHES	PITCH CAPACITY	DEMAND (MATCH EQUIVALENTS) 11 v 11	DIFFERENCE BETWEEN CAPACITY & DEMAND MATCH EQUIVALENTS	MATCH EQUIVALENTS SPARE CAPACITY IN THE PEAK PERIOD	
Alice Owen	Standard	Secured	2	8	0.5	7.5	1.5	0.5 so 1.5 spare used in pp so 1 spare
Chase Lodge Playing Fields	Standard	Secured	3	12	2.5	9.5	0.5	2.5 used in pp so 0.5 spare
Cophall	Standard	Secured	4	16	3.5	12.5	0.5	3.5 used pp so 0.5 spare
Ludgrove Club	Standard	Secured	2	16	0	16	2	0 used in pp so 2 spare
Mill Hill Park	Standard	Secured	1	4	0	4	1	0 used in pp so 1 spare
Mill Hill Village Sports club	Standard	Secured	1	4	1	3	0	1 used in pp so 0 spare
Old Elizabethans		Secured	0	0	0.5	-0.5	-0.5	0.5 used in pp so 0.5 required
Princess Park	3 poor 1 standard	Secured	4	7	2	5	2	2 required in pp so 2 spare
Rowley Lane		Secured	0	0	4.5	-4.5	-4.5	4.5 used in pp so 4.5 required
West Hendon Playing Fields	Standard	Secured	1	4	0.5	3.5	0.5	0.5 used in pp so 0.5 spare
Livingstone Primary School	Standard	Unsecured	4	16	2.5	13.5	1.5	2.5 used in pp so 1.5 spare
Woodside Park		Secured	0	0	2	-5-2	-2	2 used in pp so 2 required
			22	87	19.5	67.5	2.5	

JUNIOR 5 v 5 PEAK TIME OF PLAY

3.24. Current peak time play for mini soccer 5 v 5 is on a Sunday requiring 19 match equivalents and there are 16 in community use. Of the 16 community use pitches 2 are on an educational site providing unsecured community use. There are insufficient pitches for peak time of use currently.

Table 3.8: Peak Time of Play Individual 5 v 5 Football Pitch Sites Across LB Barnet

YOUTH 5 v 5 PITCH PROVISION - SITE	PITCH RATING	SECURITY OF COMMUNITY USE ON SITE	NUMBER OF PITCHES	PITCH CAPACITY	DEMAND (MATCH EQUIVALENTS) 11 v 11	DIFFERENCE BETWEEN CAPACITY & DEMAND MATCH EQUIVALENTS	MATCH EQUIVALENTS SPARE CAPACITY IN THE PEAK PERIOD	
Brondesbury Sports	1 Poor 1 Good	Secured	2	6	0	6	2	2 not used pp so 2 spare
Chase Lodge	Standard	Secured	3	12	0	12	3	3 not used pp so 3 spare
Childs Hill Park		Secured	0	0	0.5	-0.5	-0.5	0.5 used pp so 9.5 required
Copthall	Standard	Secured	4	16	5.5	10.5	-1.5	5.5 used pp so 1.5 required
Edgwarebury Park	Standard	Secured	1	4	1	3.5	0	1 used pp so none spare
Ludgrove Club		Secured	0	0	0.5	-0.5	-0.5	0.5 used pp so 0.5 required
Mill Hill Park	Standard	Secured	1	4	0	4	1	0 used in pp so none required
Mill Hill Village Sports club	Standard	Secured	1	4	0.5	3.5	0.5	0.5 used pp so 0.5 spare
Old Elizabethans		Secured	0	0	0.5	-0.5	-0.5	0.5 used pp so 0.5 required
Princess Park		Secured	0	0	1.5	-1.5	-1.5	1.5 used pp so 1.5 required
Rowley Lane		Secured	0	0	4.5	-4.5	-4.5	4.5 used pp so 4.5 required
West Hendon	Standard	Secured	1	4	0.5	3.5	0.5	0.5 used pp so 0.5 spare
Woodside Park	Good	Secured	1	6	3	3	-2	3 used pp so 2 required
Livingstone Primary	Standard	Unsecured	2	8	0.5	7.5	1.5	0.5 used pp so 1.5 spare
			16	64	18.5	46	-2.5	

- 3.25. In summary provide a phased approach and look at transferring 50% of youth football (mini and 9 v 9) onto 3G match play and establish a mix of 3G use and grass pitch in order to better achieve sustainability.
- 3.26. Club responses to questionnaires and league representative information have provided information as to aspirations and facility provision needs that need to be considered in the strategy. These are:
- **Bethune Park - Clubs have stated that pitch quality has deteriorated over the last few years and needs to improve. The changing rooms require additional security to stop break-ins.**
 - **Brook Farm Open Space – Pitches are of poor quality and slope**
 - **Chase Lodge Park - Site is included in the Copthall proposed sports hub Draft Planning Brief January 2016. The planning brief is looking to provide improved integration of Chase Lodge with Copthall and improved car parking. The area between Chase Lodge Park and Copthall playing fields has been leased to the owners of Chase Lodge to be able to submit a planning application for a 3G rubber crumb pitch. The club are undertaking their own needs assessment. The FA have stated that they are supportive of the of the potential for Copthall to become a sports Hub with 3G rubber crumb pitches.**
 - **Copthall - Needs to be considered as part of the Copthall sports Hub Draft Planning Brief January 2016. Considers the replacement of current changing facilities and pavilions.**
 - **Hadley Disability Sports Association but linked to Hadley FC. - Currently seeking funds to refurbish the clubhouse. This will be the base for all their Disability Football Projects that will offer football training sessions and matches for people with learning disabilities and hearing impairments. These sessions and matches will take place on their sports field that has recently benefited from over £325,000 worth of improvements including the installation of floodlights, a spectator stand, new pathways and fencing, and the installation of drainage into the football pitch itself.**
 - **Ludgrove Club – Clubhouse is currently being refurbished.**
 - **Ludgrove Playing Fields - Clubhouse is poor and quality of pitches is impacted upon by poor drainage.**
 - **New Southgate Recreation Ground – Pitches suffer from poor draining.**
 - **Old Cholmelians Sports Ground - The current clubhouse is fairly old, and requires updating. The major priority for the site is to improve the drainage system and increase usage of the pitches.**

- **Old Elizabethans Memorial Playing Field - Recently refurbished clubhouse that is more than adequate for current provision. The club needs support to improve the maintenance of the pitches and therefore improve the quality. The AGP on the site is a very poor surface, and has rips in the surface. The club ran out of money whilst building this AGP, which is why they have the temporary surface. The club are currently saving money to put towards a new surface for the pitch. They would also like to put some floodlights on the AGP as well as improving the drainage on the grass pitches.**
- **Rowley Lane – good quality pitches ageing ancillary facilities and club state a need for a second AGP. Other sports facilities are planned by the clubs at this site. The FA have stated that a recent report suggests that the 3G FTP is a medium term need i.e. 3-5 years**
- **Victoria Recreation Ground – 2 changing rooms (basic) clubs do not access changing generally junior teams– need to consider use for outdoor changing as part of leisure centre rebuild.**
- **West Hendon Playing Fields – Possible site of future outdoor sports hub**
- **Barnet Playing Fields – Possible site of future outdoor sports hub**

FUTURE IMPLICATIONS (2031) ON MATCH EQUIVALENTS (LATENT DEMAND).

3.27. Football clubs have identified a latent demand for the following teams: **94 senior men’s, 3 women’s, 72 junior boys 11 v 11, 3 girls junior 11 v 11, 54 Junior 9 v 9 boys and 3 junior 9 v 9 girls’, 70 mini soccer 7 v 7, and 56 mini soccer 5 v 5 teams.**

Table 3.6: Match Equivalents Latent Demand

	ADULT	JUNIOR BOYS	JUNIOR GIRLS	MINI
Current 2016 Teams	97	126	6	126
Latent Demand Teams	3	10	7	8
Future Demand 2031 Teams	6	26	4	4
423	106	162	17	138

3.28. The identified latent demand shows a need for 2 adult match equivalents, 5 junior 11 v 11 match equivalents. 4 junior 9 v 9 match equivalents and 4 mini soccer match equivalent’s.

MEETING CURRENT AND LATENT DEMAND JUNIOR TEAM MATCH EQUIVALENTS

- **Arnos Rangers – there is spare capacity at peak time for a team to play every other week on the current adult pitch at Oakhill Park where they currently play.**
- **Southgate County – currently play at Ludgrove Playing Fields. There is spare capacity at peak time for team to play every other week at Ludgrove Playing Field. This would be suitable for 1 additional team. A second additional team would require use of a pitch elsewhere.**
- **Maccabi Brady Rowley Lane – This club is considering a planning application for a second AGP pitch with additional grass pitches. This would cater for additional junior team and mini soccer team.**
- **Eagles Utd – Current junior teams (2) play on an adult pitch at Childs hill Park. The existing adult pitch can play 2 games per week. This pitch could be reconfigured as a junior 11 v 11 pitch and cater for 1 game every week and a second game every other week. Additional pitch space will be required for Eagles 9 v 9 and 5 v 5 teams plus an additional mini soccer team identified under latent demand. This could be placed at Basing Hill Park a short distance from Childs Hill Park.**

- **Hendon Utd – An additional junior 11 v 11 team would be able to play at Barnet Playing Fields/King George V**
- **London Lions – Additional pitches to be found though new 3G pitch at Maccabi Brady Rowley Lane would cater for these teams.**
- **TFA Totteridge – Additional pitches will be required to be found for 2.5 junior 11 v 11, 1 9 v 9 and 2.5 mini soccer pitches. Barnet Playing Fields/King George V playing fields could accommodate these teams.**

MEETING THE CURRENT AND LATENT DEMAND MINI SOCCER TEAMS MATCH EQUIVALENTS

3.29. There are opportunities to move some of the 9 v 9, 7 v 7 and 5 v 5 games onto 3G rubber crumb pitches in the future. Consider a phased approach to get move 50% of competitive games onto 3G rubber crumb pitches.

FUTURE DEMAND – POPULATION MATCH EQUIVALENTS

3.30. New increased resident population in Barnet has been used to identify team generation rates for each pitch sport going forward to 2031. Each pitch sport has an age range for each typology and the projected number of additional teams provided by the increased population and new development.

3.31. The additional match equivalent requirements to meet the needs of the additional teams are:

- **3 additional adult match equivalents,**
- **9 additional junior 11 v 11 match equivalents**
- **4 additional junior 9 v 9 match equivalents**
- **2 additional junior 7 v 7 match equivalents**
- **2 additional mini soccer 5 v 5 match equivalents**

3.32. The table below identifies the match equivalents by typology required in 2031. In theory, the 28 adult math equivalents can be reconfigured to meet the requirements of 18 junior 11 v 11 match equivalents. There is a shortfall of 18 9 v 9 match equivalents and a surplus of 7 v 7 match equivalents provide for the under provision for match equivalents of 5 v 5 pitches. The sites that these pitches can be provided for are identified in table 3.3 and table 3.5 above.

Table 3.7: Football Match Equivalents required 2031 including latent demand and Future Population Increase – This includes additional match equivalent pitches that are planned for.

			SENIOR	JUNIOR		MINI	
				11 v 11	9 v 9	7 v 7	5 v 5
Current number of match equivalent's in secured and community use and non-secured community use plus planned use.			71	30	19	29	20
Minus Match Equivalents currently required at peak times of use			34	31	27	19.5	18.5
Minus Match Equivalents required for identified latent demand			2	5	4	2	2
10% additional match equivalents for recovery and repair			4	3	2	2	2
Minus match equivalents required through population increases			3	9	4	2	2
	SPARE CAPACITY MATCH EQUIVALENTS	ADDITIONAL NEED MATCH EQUIVALENTS	28	-18	-18	3.5	- 4.5

3G RUBBER CRUMB ARTIFICIAL GRASS PITCHES:

3.33. The 3G pitches across Barnet are identified in the table below.

Table 3.8: AGP breakdown - available to the community

SITE NAME	PITCH TYPE (3G; SAND BASED; SAND FILLED; WATER BASED)	SIZE	SECURITY OF COMMUNITY USE	AGE OF SURFACE	PITCH SCORE	FLOODLIGHTING	FA PITCH REGISTER
Allianz Park	3G	105x68	Secured	2-5 years	80 - Good	Yes	No
Archer Academy	3G	71x45	Secured	Less than 2 years	81 - Good	Yes	No
Chase Lodge Playing Fields	3G	40x40	Secured	2-5 years	73 - Standard	No	No
Christ's College Finchley	3G	100x70	Secured	Less than 2 years	83 - Good	Yes	No
East Barnet School	3G	100x70	Unsecured	5-10 years	68 - Standard	No	No
Grahame Park Community Pitch	3G	64x40	Secured	Over 10 years	42 - Poor	Yes	No
Lucozade Powerleague Soccer Centre (Barnet)	3G	60x40	Secured	5-10 years	69 - Standard	Yes	No
Lucozade Powerleague Soccer Centre (Barnet)	3G	40x30	Secured	5-10 years	74 - Standard	Yes	No
Lucozade Powerleague Soccer Centre (Barnet)	3G	40x30	Secured	5-10 years	74 - Standard	Yes	No
Lucozade Powerleague Soccer Centre (Barnet)	3G	40x30	Unknown	5-10 years	74 - Standard	Yes	No
Lucozade Powerleague Soccer Centre (Barnet)	3G	40x30	Secured	5-10 years	81 - Good	Yes	No
Lucozade Powerleague Soccer Centre (Barnet)	3G	40x30	Secured	Less than 2 years	81 - Good	Yes	No
Lucozade Powerleague Soccer Centre (Barnet)	3G	40x30	Secured	Less than 2 years	81 - Good	Yes	No
Lucozade Powerleague Soccer Centre (Barnet)	3G	40x30	Secured	Less than 2 years	81 - Good	Yes	No
Lucozade Powerleague Soccer Centre (Barnet)	3G	40x30	Secured	Less than 2 years	81 - Good	Yes	No
Lucozade Powerleague Soccer Centre (Barnet)	3G	40x30	Secured	Less than 2 years	81 - Good	Yes	No
Lucozade Powerleague Soccer Centre (Barnet)	3G	40x30	Secured	Less than 2 years	81 - Good	Yes	No
Lucozade Powerleague Soccer Centre (Barnet)	3G	40x30	Secured	Less than 2 years	81 - Good	Yes	No
Lucozade Powerleague Soccer Centre (Barnet)	3G	40x30	Secured	Less than 2 years	81 - Good	Yes	No
Lucozade Powerleague Soccer Centre (Barnet)	3G	40x30	Secured	Less than 2 years	81 - Good	Yes	No
Lucozade Powerleague Soccer Centre (Barnet)	3G	40x30	Secured	Less than 2 years	81 - Good	Yes	No
Lucozade Powerleague Soccer Centre (Mill Hill)	3G	31x22	Secured	2-5 years	80 - Good	Yes	No
Lucozade Powerleague Soccer Centre (Mill Hill)	3G	31x22	Secured	2-5 years	80 - Good	Yes	No
Lucozade Powerleague Soccer Centre (Mill Hill)	3G	31x22	Secured	2-5 years	80 - Good	Yes	No
Lucozade Powerleague Soccer Centre (Mill Hill)	3G	31x22	Secured	2-5 years	80 - Good	Yes	No
Lucozade Powerleague Soccer Centre (Mill Hill)	3G	31x22	Secured	2-5 years	80 - Good	Yes	No
Lucozade Powerleague Soccer Centre (Mill Hill)	3G	31x22	Secured	2-5 years	80 - Good	Yes	No
Lucozade Powerleague Soccer Centre (Mill Hill)	3G	31x22	Secured	2-5 years	80 - Good	Yes	No
Lucozade Powerleague Soccer Centre (Mill Hill)	3G	31x22	Secured	2-5 years	80 - Good	Yes	No
Lucozade Powerleague Soccer Centre (Mill Hill)	3G	31x22	Secured	2-5 years	80 - Good	Yes	No
Lucozade Powerleague Soccer Centre (Mill Hill)	3G	31x22	Secured	2-5 years	80 - Good	Yes	No
Lucozade Powerleague Soccer Centre (Mill Hill)	3G	31x22	Secured	2-5 years	80 - Good	Yes	No
Lucozade Powerleague Soccer Centre (Mill Hill)	3G	31x22	Secured	2-5 years	80 - Good	Yes	No
Lucozade Powerleague Soccer Centre (Mill Hill)	3G	31x22	Secured	2-5 years	80 - Good	Yes	No
Lucozade Powerleague Soccer Centre (Mill Hill)	3G	31x22	Secured	2-5 years	80 - Good	Yes	No
Lucozade Powerleague Soccer Centre (Mill Hill)	3G	56x38	Secured	5-10 years	78 - Standard	Yes	No
Lucozade Powerleague Soccer Centre (Mill Hill)	3G	28x46	Secured	5-10 years	78 - Standard	Yes	No
Middlesex University	3G	90x55	Secured	Less than 2 years	79 - Standard	Yes	No
Old Elizabethans Memorial Playing Fields	3G	60x40	Secured	2-5 years	44 - Poor	No	No
Orion Primary School	3G	90x55	Secured	2- 5 years	78 - Standard	Yes	No

SITE NAME	PITCH TYPE (3G; SAND BASED; SAND FILLED; WATER BASED)	SIZE	SECURITY OF COMMUNITY USE	AGE OF SURFACE	PITCH SCORE	FLOODLIGHTING	FA PITCH REGISTER
Princes Park Youth Football Club	3G	41x26	Secured	2-5 years	76 - Standard	Yes	No
Rowley Lane Sports Ground	3G	100x70	Secured	2-5 years	80 - Good	Yes	Yes, Full Size Pitch
Woodhouse College	3G	100x70	Unsecured	Less than 2 years	84 - Good	Yes	Yes, Full Size Pitch
Millbrook Park Primary School	3G	90x60	Unknown	2-5 years	Not Assessed	Yes	No
Compton School (Finchley Power League)	3G	110x70	Unknown	2-5 years	Not Assessed	Yes	Yes, Full Size Pitch
Finchley Catholic High School	3G	60x40	Unknown	Over 10 years	Not Assessed	No	No
Hadley Wood	3G	110x70	Unknown	Due September 2016	Due September 2016	Yes	Yes, Full Size Pitch

- 3.34. The audit of teams has identified 355 teams within Barnet (2016). The Football Association has identified that for a full size 3G rubber crumb pitch to be sustainable, there are 42 teams required. On this basis, LB Barnet requires 8 x 3G rubber crumb full size pitches.
- 3.35. When considering latent demand and future population growth the team total becomes 418 and this requires 10 x 3G full size rubber crumb pitches.
- 3.36. There are a number of 3G rubber crumb pitches across Barnet. However, a number of these are small, have no floodlights and are not FA Registered for competitive play. **All School 3G rubber crumb pitches must be registered with the FA if they are to be used for any affiliated match games. If not registered the pitch can only be used for training purposes. This includes school affiliated matches.**
- 3.37. The Middlesex University 3G is registered for 3 medium size pitches, Woodhouse College and Compton School are registered for full size competitive play as are Hadley Wood and Rowley Lane. These account for 5 of the required 10 3G pitches needed in the future.
- 3.38. There is potential for the following 3G rubber crumb pitches to be added to the register:
- **Millbrook Park Primary School**
 - **Christ College**
 - **Grahame Park**
- 3.39. There are also two additional possibilities for 3G provision Hasmorean School has submitted a planning application and St James Catholic School has indicated through a pre-planning application that it is interested in providing a 3G rubber crumb pitch.
- 3.40. The local authority has placed a sum of money in its capital bid programme to replace the carpet at Grahame Park. The London Borough of Barnet is also keen to establish hub sites at Cophall, West Hendon and Barnet/king George V Playing Field's.
- 3.41. The Local Authority is keen to provide a minimum of 2 full size rubber crumb pitches at West Hendon and Cophall supplemented by additional grass football pitches either as part of a Parklife programme or under its own management. The ideal scenario for the local authority would be to provide 2 x 3G rubber crumb pitches at Cophall and 2 x 3G rubber crumb pitches at West Hendon sports hubs. The remaining 6 3G pitches can be provided by – Hadley Wood, Graeme Park (with a new carpet, Middlesex University, Woodhouse College, Christ College and Compton School.
- 3.42. There would be no requirement for the FA or the Local Authority to support further provision of 3G rubber crumb pitches for community use in the Borough.
- 3.43. The FA is keen to work with LAs to understand the potential demand for full size floodlit 3G FTPs should competitive matches, currently played on local authority pitches move to 3G rubber crumb and the following 4 scenarios take this into consideration.

3.44. **The ideal scenario would be to provide 3G rubber crumb pitches, 2 at Copthall and 2 at West Hendon Sports Hubs supplemented by additional grass pitches. The following identifies 4 scenarios.**

FOOTBALL SCENARIOS

FOOTBALL AGPs

- 3.45. Improving pitch quality is one way to increase the capacity at sites. Given the cost of doing such work and the continued maintenance required (and associated costs) alternatives need to be considered that can offer a more sustainable model for the future of football. The alternative to grass pitches is the use of 3G rubber crumb pitches for competitive matches and this is something that the FA is supporting, particularly for mini football.
- 3.46. The FAs Parklife Programme suggests that a multiple 3G pitch approach (minimum 2 full size) is required on all hub sites in order to develop a sustainable business case across a portfolio of sites within an area. The LB Barnet has not as yet (December 2016) made a decision if it wishes to progress with Parklife or provide Sports Hubs with 3G rubber crumb pitches from its own capital resources.
- 3.47. As an indication, the following presents 2 scenarios which shows how many full size 3G pitches would be required to accommodate 9 v 9, 7 v 7 and 5 v 5 football across all of LB Barnet (Local Authority Provision, Education Provision, Private and Voluntary Sector) and or only the LB Barnet Local Authority provision.
- 3.48. In addition, there are a further 2 scenarios that look at how many 3G rubber crumb pitches would be needed to accommodate 50% of small sided football and the number of grass pitches that would still be required if 50% of 9 v 9, 7 v 7 and 5 v 5 football was accommodated on 3G rubber crumb pitches across all of LB Barnet (Local Authority Provision, Education Provision, Private and Voluntary Sector) and or only the LB Barnet Local Authority provision.
- 3.49. **All scenarios are presented and must be considered as what ifs. The FA would undertake its own modelling if LB Barnet decide to bid for Parklife.**

SCENARIO TEST 1:

All 9 v 9, 7 v 7 and 5 v 5 teams moving to 3G rubber crumb pitches for competitive games that play across all of LB Barnet (Local Authority Provision, Education Provision, Private and Voluntary Sector).

3.50. The FA has produced a model that looks at the number of AGPs required to accommodate the number of teams playing on natural grass pitch sites, in the relevant peak periods. This is used below for 9 v 9, 7 v 7 and 5 v 5.

Table 3.9: Number of teams playing on all of LB Barnet (Local Authority Provision, Education Provision, Private and Voluntary Sector)

PITCH TYPE	PITCH SIZE	PEAK PERIOD	NO. OF TEAMS
YOUTH	(9 v 9)	[Sunday Anytime]	54 teams at peak time
MINI	(5 v 5)	[Sunday Anytime]	38 teams at peak time
MINI	(7 v 7)	[Sunday Anytime]	40 teams at peak time

3.51. The FA suggest an approach (see table below) for estimating the number of full size floodlit 3G FTPs that teams may demand for competitive matches. The table below presents the results of this approach for the teams set out in the table above.

Table 3.10: Number of 3G FTPs that may be required

FORMAT	NO OF TEAM PER TIME (X)	NO OF MATCHES AT PEAK TIME (Y) = X/2	3G UNITS PER MATCH (Z)	TOTAL UNITS REQUIRED FORMATS (A) = (Y) * (Z)	3G PITCHES REQUIRED B = (A) / 64
5 v 5	38	19	4	76	1.2
7 v 7	40	20	8	160	2.5
9 v 9	54	27	10	270	4.2
TOTAL					7.9

3.52. Match play demand in the table above currently suggests a need for 8 full size 3G pitches. In order to move 100% of current 5 v 5, 7 v 7 and 9 v 9 grass pitch users onto 3G Hub sites across LB Barnet. There will still be a need for 31 good quality youth 11 v 11 pitches and 34 good quality adult 11 v 11 pitches.

3.53. Further detailed analysis of league structures, kick off times and opportunities with existing 3G providers may see this number adjusted if the local authority becomes part of the Parklife programme.

3.54. The table below shows the breakdown of pitches required for this scenario by analysis area for current requirements:

Table 3.11: Breakdown of pitches required in LB Barnet

ANALYSIS AREA	3G AGPs	YOUTH 11 v 11 GRASS	ADULT GRASS 11 v 11
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LB Barnet All Pitch Sites	8	31	34
TOTAL	8	31	34

SCENARIO TEST 2

All 9 v 9, 7 v 7 and 5 v 5 teams moving to 3G rubber crumb pitches for competitive games that play only on Local Authority provision excluding education sites.

3.55. The FA suggest an approach (see below) for estimating the number of full size floodlit 3G FTPs that teams may demand for competitive matches.

Table 3.12:

PITCH TYPE	PITCH SIZE	PEAK PERIOD	NO. OF TEAMS
YOUTH	(9 v 9)	[Sunday Anytime]	25 teams at peak time
MINI	(5 v 5)	[Sunday Anytime]	21 teams at peak time
MINI	(7 v 7)	[Sunday Anytime]	13 teams at peak time)

3.56. The table below presents the results of this approach for the teams set out in the table above.

Table 3.13: Number of 3G FTPs that may be required

FORMAT	NO OF TEAM PER TIME	NO OF MATCHES AT PEAK TIME	3G UNITS PER MATCH	TOTAL UNITS REQUIRED FORMATS	3G PITCHES REQUIRED
	(X)	(Y) = X/2	(Z)	(A) = (Y) * (Z)	B = (A) / 64
5 v 5	21	10.5	4	42	0.7
7 v 7	13	6.5	8	52	0.8
9 v 9	25	12.5	10	125	2.0
TOTAL					3.4

3.57. Match play demand above currently suggests a need for 4 full size 3G pitches in order to move 100% of current 5 v 5, 7 v 7 and 9 v 9 grass pitch users onto 3G Hub sites across LB Barnet. There will still be a need for 31 good quality youth 11 v 11 pitches and 34 good quality adult 11 v 11 pitches.

3.58. Further detailed analysis of league structures, kick off times and opportunities with existing 3G providers may see this number adjusted if the local authority becomes part of the Parklife programme.

3.59. The table below shows the breakdown of pitches required for this scenario by analysis area for current requirements:

Table 3.14: Breakdown of pitches required in LB Barnet

ANALYSIS AREA	3G AGPs	YOUTH 11 v 11 GRASS	ADULT GRASS 11 v 11
Only LB Barnet Pitch Sites	4	31	34
TOTAL	4	31	34

POTENTIAL FOOTBALL HUB SITES

3.60. Local Authorities who are considering seeking investment from the Football Foundation or adopting the principles of Parklife using their own resources are recommended to generate a list of potential hub sites. The table below suggests potential sites within each analysis area that could be developed to create football hub sites. The sites are not in priority order and recommendations are largely driven by size and a site ability to accommodate several pitches and ancillary facilities.

3.61. It is recommended that further analysis is carried out, alongside the FA. The table below identifies potential hub sites.

Table 3.15: Potential hub sites LB Barnet

ANALYSIS AREA	POTENTIAL SITE	POTENTIAL SITE	POTENTIAL SITE
LB Barnet	<p>Copthall – currently has ten adult pitches, five 9 v 9, 4 7 v 7 and 4 5 v 5 pitches</p> <p>Potential to provide 2 3G rubber crumb pitches, 8 adult pitches save five 9 v 9, 4 7 v 7 and 4 5 v 5 = 4.77Ha Reconfigure saved space for junior 11 v 11 = 5 junior 11 v 11 = 3.94 Ha 3G rubber crumb pitch to provide for Rugby Union Training.</p>	<p>West Hendon – eight adult pitches, one 9 v 9, one 7 v 7 pitch and one 5 v 5 pitch.</p> <p>Potential to provide 2 3G rubber crumb pitches, 6 adult pitches. Save one 9 v 9, one 7 v 7 and one 5 v 5 =1.08 Ha Reconfigure saved space for junior 11 v 11 = 1 junior 11 v 11 =0.79 Ha</p>	<p>Barnet Playing Fields and King George – currently has three adult pitches and one 3G pitch.</p>

SCENARIO TEST 3

50% of all 9 v 9, 7 v 7 and 5 v 5 teams moving to 3G rubber crumb pitches for competitive games that play across all of LB Barnet (Local Authority Provision, Education Provision, Private and Voluntary Sector) and the number of grass pitches that would still be required.

3.62. The FA has produced a model that looks at the number of AGPs required to accommodate the number of teams playing on Local Authority managed natural grass pitch sites, in the relevant peak periods at 9 v 9, 7 v 7 and 5 v 5.

Table 3.16: Number of teams playing on all of LB Barnet (Local Authority Provision, Education Provision, Private and Voluntary Sector)

PITCH TYPE	PITCH SIZE	PEAK PERIOD	NO. OF TEAMS
YOUTH	(9 v 9)	[Sunday Anytime]]	27 teams at peak time
MINI	(5 v 5)	[Sunday Anytime]	19 teams at peak time
MINI	(7 v 7)	[Sunday Anytime]	20 teams at peak time)

3.63. The FA suggest an approach (see below) for estimating the number of full size floodlit 3G FTPs that teams may demand for competitive matches. The table below presents the results of this approach for 50% of teams set out in the table above.

Table 3.17: Number of 3G rubber crumb pitches that may be required

FORMAT	NO OF TEAM PER TIME (X)	NO OF MATCHES AT PEAK TIME (Y) = X/2	3G UNITS PER MATCH (Z)	TOTAL UNITS REQUIRED FORMATS (A) = (Y) * (Z)	3G PITCHES REQUIRED B = (A) / 64
5 v 5	19	9.5	4	38	0.6
7 v 7	20	10	8	80	1.3
9 v 9	27	13.5	10	135	2.1
TOTAL					4.0

3.64. The Table above identifies that 4-full size 3G rubber crumb pitches would be required to cater for 50% of the 5 v 5, 7 v 7 and 9 v 9 games played at peak time across the LB Barnet area (Local Authority Provision, Education Provision, Private and Voluntary Sector Provision).

- 3.65. In addition to this there would be a requirement to provide 10 grass 5 v 5 grass pitches (rounded up from 9.5), 10 grass 7 v 7 pitches and 14 grass 9 v 9 pitches.
- 3.66. If these grass pitches were of a ‘Good’ standard, then carrying capacity would allow for 6 games per pitch for 5 v 5 and 7 v 7 pitches and 4 games per pitch for 9 v 9 pitches. The grass pitch requirement would be for 2 5 v 5 grass pitches, 2 7 v 7 grass pitches and 4 9 v 9 grass pitches.

Table 3.18: Breakdown of pitches required in LB Barnet if 50% of 9 v 9, 7 v 7 and 5 v 5 was played on 3G rubber crumb pitches

ANALYSIS AREA	3G AGPs	YOUTH 11 v 11 GRASS	ADULT GRASS 11 v 11	JUNIOR 9 v 9	MINI 7 v 7	MINI 5 v 5
LB Barnet All Pitch Sites	8	35	41	4	2	2
TOTAL	8	35	41	4	2	2

SCENARIO TEST 4:

50% of all 9 v 9, 7 v 7 and 5 v 5 teams moving to 3G rubber crumb pitches for competitive games that play only on Local Authority provision excluding education sites

- 3.67. The FA suggest an approach (see below) for estimating the number of full size floodlit 3G FTPs that teams may demand for competitive matches.

Table 3.19

PITCH TYPE	PITCH SIZE	PEAK PERIOD	NO. OF TEAMS
YOUTH	(9 v 9)	[Sunday Anytime]	13 teams at peak time
MINI	(5 v 5)	[Sunday Anytime]	11 teams at peak time
MINI	(7 v 7)	[Sunday Anytime]	7 teams at peak time)

- 3.68. The table below presents the results of this approach for the teams set out in the table above.

Table 3.20: Number of 3G FTPs that may be required

FORMAT	NO OF TEAM PER TIME	NO OF MATCHES AT PEAK TIME	3G UNITS PER MATCH	TOTAL UNITS REQUIRED FORMATS	3G PITCHES REQUIRED
	(X)	(Y) = X/2	(Z)	(A) = (Y) * (Z)	B = (A) / 64
5 v 5	11	5.5	4	22	0.3
7 v 7	7	3.5	8	28	0.4
9 v 9	13	6.5	10	65	1.0
TOTAL					1.8

- 3.69. Match play demand above currently suggests a need for 2 full size 3G pitches in order to move 50% of current 5 v 5, 7 v 7 and 9 v 9 grass pitch users onto 3G Hub sites across LB Barnet. There will still be a need for 31 good quality youth 11 v 11 pitches and 34 good quality adult 11 v 11 pitches. There will also be a need for 6 5 v 5 grass pitches, 4 7 v 7 grass pitches and 7 9 v 9 grass pitches.
- 3.70. If these grass pitches were of a ‘Good’ standard then carrying capacity would allow for 6 games per pitch for 5 v 5, and 7 v 7 pitches and 4 games per pitch for 9 v 9 pitches. The grass pitch requirement would be for 1 5 v 5 grass pitches, 1 7 v 7 grass pitches and 2 9 v 9 grass pitches.
- 3.71. Further detailed analysis of league structures, kick off times and opportunities with existing 3G providers may see this number adjusted if the local authority becomes part of the Parklife programme.
- 3.72. The table below shows the breakdown of pitches required for this scenario by analysis area for current requirements.

Table 3.21: Breakdown of pitches required in LB Barnet

ANALYSIS AREA	3G AGPs	YOUTH 11 v 11 GRASS	ADULT GRASS 11 v 11	JUNIOR 9 v 9	MINI 7 v 7	MINI 5 v 5
ONLY LB BARNET PITCH SITES	2	31	34	2	1	1
TOTAL	2	31	34	2	1	1

POTENTIAL FOOTBALL HUB SITES

- 3.73. Local Authorities who are considering seeking investment from the Football Foundation or adopting the principles of Parklife using their own resources are recommended to generate a list of potential hub sites. The table below suggests potential sites within each analysis area that could be developed to create football hub sites. The sites are not in priority order and recommendations are largely driven by size and a site ability to accommodate several pitches and ancillary facilities.
- 3.74. It is recommended that further analysis is carried out, alongside the FA.

Table 3.22: Potential hub sites

ANALYSIS AREA	POTENTIAL SITE	POTENTIAL SITE	POTENTIAL SITE
LB BARNET	<p>Cophall – currently has ten adult pitches, five 9 v 9, 4 7 v 7 and 4 5 v 5 pitches</p> <p>Possible Hub configuration 2 adult pitches replaced by 2 full size 3G pitches, 8 adult pitches, 1 9 v 9, 1 7 v 7, 1 5 v 5 possibly 4 junior 11 v 11 pitches.</p> <p>Save 4 9 v 9, 3 7 v 7, 3 5 v 5 Ha = 3.69Ha</p> <p>Possibly provide for an additional 4 junior 11 v 11 pitches @2.63ha.</p> <p>3G rubber crumb pitch to provide for rugby union training.</p>	<p>West Hendon – currently has eight adult pitches, one 9 v 9, one 7 v 7 pitch and one 5 v 5 pitch.</p> <p>Possible Hub configuration 2 adult pitches replaced by 2 full size 3G pitches, 6 adult pitches 1 9 v 9, one 7 v 7 and one 5 v 5.</p>	<p>Barnet Playing Fields and King George – currently has three adult pitches and one 3G pitch.</p>

MULTI-SPORT APPROACH

- 3.75. Providing additional full size 3G pitches, and WR22 Rugby compliant artificial pitches, is likely to be one of the solutions in reducing the shortfall of match equivalent sessions across football and Rugby Union. It is therefore recommended that partnership working between The FA, RFU is essential in providing sustainable solutions for all the sports.

STRATEGY ISSUES FOR FOOTBALL

3.76. The key issues to address across LB Barnet are:

1. **Future playing pitch demand to 2031 for senior adult, junior 11 v 11, 9 v 9, mini soccer 7 v 7 and 5 v 5 football as a result of latent and sports development demand, and an increase in population. There is a need to move away from u15 11 v 11 youth side being offered an adult size pitch. This is not acceptable in terms of player development and the Council need to action this in partnership with MFA and local clubs in their service delivery.**
2. **There is a need to protect all existing playing fields across Barnet. However, it must be recognised that some of the pitches if 3G rubber crumb pitches are introduced as per the scenarios particularly 9 v 9, 7 v 7 and 5 v 5 pitches could be used for alternative green space or sport and physical activity initiatives.**
3. **The need to introduce formal Community Use Agreements across all unsecured community use sites that have unsecured use.**
4. **Decisions need to be made whether London Borough of Barnet wishes to work with the FA with regards to Parklife or provide its own capital and or seek other funding opportunities**
5. **Improvements need to be made to improve the ongoing maintenance of existing pitches and provision of changing rooms particularly at Local Authority owned sites. There will be a better and improved offer at the proposed sports hub sites in the future.**
6. **The Council would need to identify sites for future 3G rubber crumb pitch requirements and agree the location of these apart from Copthall, needs to be looked at more closely as an additional exercise**
7. **Need to ensure sustainability of junior clubs by providing long term security of playing facilities, allowing junior clubs to grow and develop and investigating and investing in multi pitch hub sites, where possible. One way of assisting junior clubs will be via the LB Barnet's Community Benefit Assessment Tool (CBAT).**
8. **There needs to be a drive for more 3G rubber crumb pitches to achieve the FIFA Quality Performance Standard and that for all 3G pitches going forward a condition of planning is that they achieve this performance standard otherwise these pitches have nil impact of weekend match play.**
9. **There is a lot of club ownership in the borough who are maintaining their own sites. A priority should be to develop a grounds maintenance service/equipment bank to support these clubs.**

GAELIC ATHLETIC ASSOCIATION (GAA) – FOOTBALL

3.77. The key findings for GAA Football are:

- **There is one club in Barnet that currently plays at Cophall**

3.78. The audit of GAA football pitches in LB Barnet identifies that there is 1 pitch at Cophall playing fields and training takes place at Montrose Park.

3.79. There is one club in Barnet – St Kiernans GAA Football Club

3.80. St Kiernans has the following teams:

- **2 adult teams**
- **U6,U8,U10,U12,U14,U16,U18**

3.81. Adult teams train Tuesday and Thursday and juniors train Tuesday and Friday.

3.82. The GAA Football season is April – September.

3.83. The LB Barnet plan to replace Barnet Cophall Leisure Centre with a new Leisure Centre. This will impact on the playing pitches at Cophall. The GAA football pitch will be lost from Cophall, However, discussions with the GAA Club have been held regrading a transfer to a new site and these discussions are progressing well.

3.84. There is a proposed housing development at the old Institute of Medical Research at Mill Hill. The planning brief states that there should be land for new open space and sports provision.

3.85. LB Barnet has had discussions with developers and St Kiernans. A planning application has been submitted referencing the provision of a GAA pitch on site. Heads of terms are being discussed between the developer and the Local Authority. There are possibilities of providing a new GAA pitch on site with a clubhouse. There are also possibilities that the clubhouse could be shared with Mill Hill Village Football club.

3.86. The Council is committed to providing an alternative pitch and ancillary facilities for the playing of Gaelic Football in the Borough and has identified two options to achieve this.

- 3.87. The first, and preferred, option is to create a new Gaelic Football pitch with ancillary facilities on a currently unused grassed area as part of the redevelopment for residential use of the former NIMR site. The Council has commenced negotiations with the developer relative to the transfer of the plot in question to the Council and for the new pitch and facilities to be either funded by a Section 106 contribution or being built by the developer as part of the wider scheme.
- 3.88. The Council has commenced discussions with Gaelic Football club that plays on the current pitch at Copthall regarding the possible relocation to the former NIMR site on the basis of the club being granted a long lease over the land, effectively creating a dedicated home ground for the club and giving it security of tenure into the future. The club is supportive of this approach.
- 3.89. The second option is the Montrose Recreation Ground which is currently used for training by the Gaelic Football Club that plays at Copthall. In the unlikely event of the Council not being able to provide permanent facilities for the playing of Gaelic Football within the wider NIMR site redevelopment as described in option one, the playing of Gaelic Football could be relocated to Montrose Recreation Ground. This would not impact on the grass football pitches at Montrose Recreation Ground.
- 3.90. The Council recognises that temporary arrangements will need to be put into place for the playing of Gaelic Football for the 2017 season and, possibly, the 2018 season following commencement of the reprovision of the Copthall Leisure Centre and the completion of new, permanent, facilities on the former NIMR site and these will be put into place at Montrose Recreation Ground.

CRICKET

3.91. The key findings for cricket are:

- 1. Of the 20 sites providing community cricket club usage in LB Barnet, 19 provide secured community use and 1 is an unsecured site. There are 34 cricket squares providing 278 grass pitches and 4 non-turf pitches that are used for community cricket. There are 5 other sites provided by education establishments that have cricket facilities but these are not available for community use.**
- 2. Of the 20 sites, available for community use there are 9 sites considered to be of ‘Good’ quality, 4 ‘Standard’ quality and 6 ‘Poor’ quality. 1 site was not marked out at the time of the audit.**
- 3. There are 19 cricket clubs using cricket facilities across LB Barnet providing for 48 adult men’s teams, 3 women’s teams and 48 junior teams.**
- 4. Finchley Cricket Club has the highest number of teams across the whole of LB Barnet and requires to extend its playing facilities. Other clubs such as Brondesbury Cricket club and Totteridge Millhillians have to use alternative cricket facilities at peak times of play on a Saturday and Sunday due to insufficient cricket squares at their home grounds.**
- 5. There is a need to find a ground for Finchley Cricket club to use in 2017 whilst its new square settles.**
- 6. There are issues with leases that could impact on security of tenure for some clubs e.g. Old Camdenians CC which needs to invest in its square, outfield and ancillary provision but cannot because of the rent, and Mill Hill Village Sports Club cannot invest because of the rent.**
- 7. There is a need to invest in some of LB Barnet facilities to improve the quality of provision e.g. Copthall. Mill Hill Park, Lyttleton Playing fields. There is a need to possibly look at mitigation for the loss of a square at Alice Owen. Hampstead Heath Extension not LB Barnet but owned by the city of London.**
- 8. Based on future population growth and latent demand, by 2031. There are sufficient cricket pitches to meet future requirements. The Barnet Cricket Club/ Underhill School planning application cricket would result in a cricket pitch coming back into use and there will be additional cricket pitches coming back into use at Barnet Playing Fields and King George V Playing fields.**

9. There is a need to invest in quality pitches and ancillary facilities which is vital to the continued sustainability of cricket. E.g.

- **Net Facilities**
 - Alice Owen
 - Brondesbury sports Club
 - Finchley Cricket club
 - Mill Hill Village Sports Club
 - Totteridge Millhiliians Cricket club
 - Old Fincleians Cricket club
- **Car Parking**
 - Mill Hill Village Sports Club
- **Changing Facilities**
 - Finchley Cricket club
 - Mill Hill Village Sports Club
 - Old Elizabethans Cricket club
- **Grounds and Squares**
 - Mill Hill Village Sports Club
 - Old Elizabethans Cricket club – outfield
 - Totteridge Millhillians Cricket club

10. Current pitch supply with planned pitch supply meets current and future demand. Quality of pitch improvements is required to ensure sites such as Cophall are used to their full potential along with capacity building to provide volunteers, coaches and umpires and investment into developing cricket participation in the future.

STRATEGY ISSUES

3.92. The key issues for the strategy to address are therefore:

- 1. Address the issue of quality pitch provision at Council cricket facilities**
- 2. Protection of all secured and unsecured community use and education cricket pitches across LB Barnet.**
- 3. The Local Authority to work with the ECB and Middlesex Cricket Board to develop cricket participation and capacity building amongst Barnet communities to ensure sufficient volunteers, coaches and umpires and concentrating on developing cricket participation in the South Asian Community.**
- 4. Where possible use CIL or Section 106 funding (match funding) to bring existing facilities up to the required ECB and Sport England Guidance Standards for playing pitches and changing accommodation.**

RUGBY UNION

3.93. The key findings for Rugby are:

- **All rugby pitch sites in LB Barnet should be protected as playing fields in the Local Plan.**
- **The audit of rugby pitches in LB Barnet identifies that there are 7 sites with rugby pitches providing community use.**
- **The summary of facilities and capacity identifies a real need for development of floodlights and 3G World Rugby 22 pitches that are affordable to all rugby clubs.**
- **Mill Hill and Hendon Rugby club's pitches are in very poor condition and without the lease on the club and pitches it is very hard to invest – there is also a desire to look at Community Asset Transfer in LB Barnet.**
- **LB Barnet plan to redevelop Copthall providing a new indoor leisure centre and an outdoor sports hub. Hendon Rugby Club and Mill Hill Rugby Club and the Rugby Football Union need to work in partnership with LB Barnet in the production of a master plan for Copthall and consideration of Community Asset Transfer should be considered for the two clubs. Sport England have advised that the Copthall Leisure Centre application would reduce the area for rugby although playing field would be created on the other side of the proposed leisure centre, although this probably would only be used for training.**
- **Pitches at BERFC are on London clay and they lose a large number of games and training sessions each season.**
- **Finchley RFC is a growing club that would really struggle without the use of the additional space on Glebelands. These pitches are also struggling due to poor maintenance.**
- **Other issues relate to the poor quality of the playing surface of rugby pitches that impacts on the match and training equivalent requirements. There is a need to improve playing surfaces, provide floodlights and consider a 3G rubber crumb surface for rugby training and matches within the Borough.**

3.94. **Mill Hill Rugby Club** – The club wish to improve the drainage and floodlighting on the current playing surfaces - two pitches and a training area. The club also wish to upgrade/ rebuild the changing facility and renovate the Clubhouse, and are dependent on a new long term lease from the local authority - currently in negotiation via CBAT. The club is looking for a long-term Lease - 35 years+. This will allow the club to access funding form various bodies as well as their own resources and sponsorship. The club needs to facilitate better/ multi use of the changing facility, more reliable and 'use through the winter' training / playing surfaces and floodlighting. There is also a desire to work with Chase Lodge Playing Fields an adjacent site to provide a 3G rugby and football pitch.

- 3.95. **Hendon Rugby Football Club:** the club has two pitches serviced by a severely ageing ancillary changing facility. The site is owned by the Council and is leased to the club. The lease has lapsed and requires renewal. The club has no security of tenure on the site and therefore cannot access funding to improve the ancillary facilities. The pitches are poor. The site also struggles with issues from dog fouling. The club are attempting to attract and grow a colts section at the club but report being constantly hampered by various issues including poor pitch quality and a lack of regular availability.
- 3.96. **Barnet Elizabethans Rugby Football Club:** The club house which is over 50 years old has recently had £25k invested in developing the clubhouse and social space around the bar. The clubhouse is still poor and cannot provide fully for the amount of use it receives. The major issue for the club is poor drainage on all the pitches, which means they have to cancel a large number of matches (7 weeks). This means the club have to hire alternative venues for training and matches.
- 3.97. Their home ground, which is leased from Barnet Council, has three pitches but the third pitch has recently been refitted with drainage in the hope that training will be able to take place on it in winter months so they don't have to travel or use the expensive to hire Allianz Park 3G World Rugby 22 pitch for training. Floodlights have also been erected on the third pitch. The car park has recently been resurfaced with the Council's help, as well as the men's toilets being refurbished and extra security added. The club are looking to put in a rugby 3G compliant pitch in front of the clubhouse to help solve this issue (This site appears on the RFU tracker as a potential site for a RFU 3G compliant surface).
- 3.98. **Hampstead Heath Rugby Club:** The club is based at the Refectory Public House in Golders Green and plays at Hampstead Heath Extension where there are 3 rugby union pitches. The club's senior's men's and ladies train at Hampstead Heath Running Track mid-week and juniors and midis train on Saturday mornings at the track. The club has stated that minis always play games away as there are insufficient pitches. The three pitches all suffer from lack of maintenance. The site although in the LB Barnet is owned by the City of London Corporation. The land covenants of carrying out work on the land is limited. The City of London Corporation do not engage in long term leases either. There are plans to improve pitches 1 and 3 this summer (2016), but the club has stated that the Heath do not have enough resource or man power to do the work themselves. A possible future arrangement is that the club take on the maintenance without having to pay a lease. A 3G playing surface on the site could be a potential option but due to the covenants on the land this may not be feasible or possible.
- 3.99. **Finchley Rugby Club** – The club has a long-term lease with the Council. The pitch is of good quality and well looked after. The club has received a grant from the RFU to update the current floodlights. The clubhouse is shared with a football club is seen as adequate. The club would like some financial support with the maintenance of the pitches and the current parking is very poor which causes issues on match days. The club rents 3 additional pitches (Glebelands Open Space) from the council at a discounted price, which are adjacent to their leased site. The three pitches at Glebelands host the large number of youth teams that the club has for both training and matches. Finchley rugby club claim that the site suffers with lots of standing water. The pitch closest to the rugby club has floodlights that are only appropriate for training. During the winter season from November to late February, the club rents pitches at Bishop Douglas School, Compton School, Woodhouse College and the Powerleague for training. During this time, their training is often cut down from twice to once a week.

- 3.100. To maintain the pitch, the club spends between £5,000 and £7,000 per season and the 3 Glebeland rugby pitches are maintained by the Council. There are issues at Glebelands because it is an open public site, the pitches experience improper use. Often the posts are bent and the fields are full of litter and dog fouling, and occasional vehicle tracks appear due to public access.

LATENT AND FUTURE DEMAND

- 3.101. Latent demand is attributed to Mill Hill Rugby club and Hendon Rugby Club – this could be resolved with improvement to pitch quality and provision of a 3G Football/ Rugby pitch at Copthall that would be accessible to both clubs for training. There are sufficient adult pitches at peak times but a need to provide additional junior and mini pitches and improve the quality on existing pitches to enhance the weekly carrying capacity. These could be provided by reconfiguring football pitches at Glebelands, Lyttleton Playing fields or Finchley Hospital.

STRATEGY ISSUES

- 3.102. The key issues for the strategy to address are therefore:

- **LB Barnet to work with the RFU, Hendon Rugby club and Mill Hill Rugby club to provide new leases (currently working through CBAT) for both Mill Hill and Hendon Rugby Clubs and work in partnership with other stakeholders in producing the master plan for Copthall Sports Hub. Consideration of Community Asset Transfer of these two facilities should be considered.**
- **Need to consider the reconfiguration of football pitches to rugby pitches at Glebelands, Finchley Memorial Hospital and possibly Lyttleton Playing Fields.**
- **LB Barnet to work with the RFU and all Barnet based rugby clubs to support clubs where practically possible to improve the quality of playing pitches by improving pitch drainage, clubhouse facilities and floodlighting where practicable.**
- **Barnet Elizabethan's RFC - pitches are on London clay and they lose a large number of games and training sessions each season. Finchley RFC is a growing club that would really struggle without the use of the additional space on Glebelands. These pitches are also struggling due to poor maintenance.**
- **The quality of pitch maintenance is reflected on the poor quality of the pitches, a far better maintenance programme needs to be developed on the pitches or negotiation with the clubs on how they can develop their own programmes via better leases. LB Barnet to work with NGBs to deliver improved maintenance.**
- **LB Barnet to work with the RFU to support the development of 3G rugby compliant World Regulation 22 pitches either at Old Elizabethans Rugby Club and or Copthall.**

HOCKEY

3.103. The key findings for hockey are:

- **All hockey artificial grass pitches in LB Barnet are provided on education sites. The two pitches at Whitefield School allow West Hampstead use through a financial agreement with the school. The pitches were provided by the supplier with the school paying back the funding over a seven-year period from hire fees and the hockey club contributes to this through agreed hired of use arrangements.**
- **The University College School AGP is mainly for school use. The school fielded 8 teams in 2015/16 and these teams played at weekends as well as midweek. This would impact on community hockey club use at weekends as the school would have priority of use.**
- **In total, there are 3 hockey clubs that play competitive fixtures in Barnet:**
 - West Hampstead Hockey Club.
 - Hendon and Mill Hill Hockey Club.
 - Southgate Adelaide Hockey Club.
- **The future increase in training and match slots can be met by the existing pitch provision.**
- **West Hampstead Hockey Club** - In order to allow further growth, the club have identified a need for better changing facilities. They have also expressed their desire of having their own pitch. The club currently has a club house at Hampstead Cricket Club. **This** is seen currently as an aspiration due to the club being tied into the school through a hire agreement of the pitches to help the school pay for the funding of the pitches.
- **Southgate Adelaide Hockey Club - Hendon and Mill Hill Hockey Club** - Affiliated with Southgate Adelaide Hockey Club, they have rated the pitch and facilities at Ashmole Academy as Standard and identified some damage to the playing surface (moss/lichen, rips and holes).

STRATEGY ISSUES

3.104. The key issues for hockey to be addressed in the strategy are as follows:

- 1. Protection of all community use artificial hockey pitches across LB Barnet. (Protect)**
- 2. LB Barnet need to ensure community use agreements are in place for Whitefield's School and Ashmole Academy artificial grass pitches. This is to ensure current and future hockey use to safeguard the required training and match slots currently required and that will be required in the future. There is an opportunity to protect use of the artificial pitch at Ashmole through a planning condition with regards to the new school build. (Protect).**
- 3. Encourage the ongoing development of junior hockey through school and Hockey Club links. (Enhance) Southgate Adelaide and Mill Hill have potential links with primary schools – it is intended to work through London Sport on satellite programmes and a programme of Teacher Training will be implemented through England Hockey. There will be continued use of the Primary Premium in Primary Schools to develop hockey.**
- 4. Ensure that sink funds are in place to maintain the existing hockey facilities and replacement carpets at Whitefield's School and Ashmole Academy. (Provide) – encourage clubs to use Club Matters (Sport England online resources www.sportenglandclubmatters.com) and enable clubs to become self-sufficient.**
- 5. Clubs to continue working with England Hockey to promote Back to Hockey and other programmes to increase participation in hockey. There has been an increase in participation since the Rio 2016 Olympics but this will take time to impact on clubs.**
- 6. There must be consultation between England Hockey, London Borough of Barnet the Football Association and the Rugby Football Union regarding usage of sand dressed and sand filled AGPs and particularly when considering a change of use from a sand filled and or sand dressed carpet artificial grass pitch to a 3G rubber crumb pitch.**

OTHER SPORTS

TENNIS

3.105. The key findings for tennis are:

- **There are 44 sites providing 186 outdoor tennis courts across the London Borough Barnet. 78 of these courts are floodlit and all floodlit courts are on private tennis club sites.**
- **The LB Barnet is responsible for 64 outdoor tennis courts across 24 sites.**
- **There is a need to ensure clubs have made sinking fund provision to resurface courts without the need for outside grants.**
- **All facilities operators must be considering how they can make the facilities self-sustaining as the capital investment opportunities in the current environment are limited.**
- **The highest current and latent demand for tennis has been identified in catchments surrounding existing courts is around Victoria Park, Princes Park, Hendon Park, Childs Hill Park and Basing Hill Park.**

3.106. The key issues for tennis to be addressed in the strategy are as follows:

- 1. Protection of all community use tennis courts across LB Barnet area.**
- 2. LB Barnet and the LTA to work together to:**
 - Developing strong Local Park and other community tennis venue partnerships to deliver inclusive and sustainable tennis provision for all.
 - Invest in great people delivering great experiences in parks.
 - Target investment in “welcoming “park facilities for people to socialise and play.
- 3. Facilities with 3 or more courts could be developed further e.g.**
 - Mill Hill Park - Rebuild and resurface 4 porous macadam courts, install new weld mesh fencing, and add floodlights. Small renovation of pavilion next to courts.
 - Oak Hill Park - The courts are to have a specialist resin applied and colour coated.

- Old Courthouse Rec - Minor works and colour coating will keep the courts ok for 10 years. Will need new fencing on four of the six courts to upgrade the existing chain link to rebound. (two courts already have rebound fencing). ETC. have an order to colour coat and carry out minor repairs to 3 of the six courts. The other 3 will be done under the new contract.
- Sunny Hill Park – Courts require a complete resurface. A fourth court could also be good here given infrastructure. Could be good to try and light courts if accessible and park opening hours permit.
- Victoria Park - Rebuild and resurface 4 porous macadam courts.
- Lyttleton Playing Fields - Rebuild and resurface porous macadam courts
- Victoria Recreation Ground - Proposed to replace as part of Leisure Centre Scheme and new courts would be floodlit.

4. 1 and 2 court sites that require upgrading in order of preference from current and latent demand

- Northway Gardens - Floodlight two courts where the level of screening between the courts and houses is good.
- Cherry Tree Wood Park - Rebuild and resurface 2 porous macadam courts and add new weld mesh perimeter fencing.
- Bethune Park - Resurface 1 Porous Macadam Court. - Both courts resurfaced about 7-8 years ago, but minor patch work required. Resin coating required to extend the life of the surface and colour coating required. New tennis rebound fencing required to upgrade the existing chain link.
- Friary Park - Rebuild and resurface 2 porous macadam courts and add new weld mesh perimeter fencing.
- Montrose Park - Courts require rebuild and resurface. New fencing also required. Not suitable for lights. – To be developed as part of the Montrose Master Planning exercise and investment plans.
- New Southgate Recreation Ground - resurface in 2017/18 - resin coating to extend the life of the surface and colour coating required. Fencing is galvanised weldmesh which is still ok, but could replace with new tennis rebound to complete the works and provide users with high specification courts.
- West Hendon Playing Fields - Rebuild and resurface 2 porous macadam courts and add new weld mesh perimeter fencing.
- Stonegrove Park - Main play area is ok, will need repainting. Attention needed to tree root damage in the runbacks needs to be dealt with. Lights would be possible – Root damage may require installation of root protection zone to protect the trees and courts. - (one court (basketball) has subsidence and will require root barriers and also some or all of the self-set ash along the fence line removed. Both courts need relaying and a new entrance added for the basketball court. At the moment, you have to cross the tennis court. New tennis rebound fencing needed).
- Rushgrove Park Courts require rebuild and resurface. New fencing also required.
- Bittacy Hill Park - Courts are poor and have lots of cracks and undulations which need to be addressed. - (need new surfacing, root barriers along with the new rebound tennis fencing. Additional entrance required DDA compliant as these are double courts and the existing entrance is steps).
- Halliwick recreation Ground – 2 courts in poor condition requiring rebuild and resurface including a new weld mesh fence and gates.

- 5. LB Barnet need to broadly encourage and support the work to link between venues, coaches and schools to ensure the young people across Barnet have an opportunity to participate in tennis.**
- 6. The LTA to work with clubs through its club network to develop opportunities for growth in the tennis workforce to support the tennis environments.**

4. STRATEGY FRAMEWORK AND ACTION PLAN FOR FUTURE DELIVERY OF PLAYING PITCH PROVISION

4.1 This section sets out a strategy for the future delivery of Football, Cricket, Hockey, Rugby Union, Gaelic Football and Tennis, for the LB Barnet. The strategy framework focuses on the following three principles:

- **PROTECT:** The strategy seeks to make sure that the right amount of playing pitches and ancillary facilities of the right quality are in the right place. It promotes the protection of existing provision and recognises the benefits of multi pitch sites. The strategy will do this by:
 - **Highlighting sites which have a particular significance for sport and seek to designate them as a local recreational space through the Development Plan process (see NPPF paragraphs 76 and 77)**
 - **Negotiate security of tenure for clubs at leased sites**
- **ENHANCE:** Key partners such as LB Barnet, local schools, Private and Voluntary Sector Sports Clubs, and NGBs must work together to maximise the full potential of playing pitch assets and the long-term sustainability of these assets and recognise that an improvement in quality and ongoing maintenance can have an impact on the capacity of use. The strategy will do this by:
 - **Improving the quality of the playing surface by providing improved maintenance and as a last resort drainage, by undertaking and supporting improvements and enhancement at sites that do not meet required quality standards, supporting clubs that require improved facilities in order to play at a higher standard, ensuring that pitches have a period of rest and recovery where appropriate.**
 - **Provision of enhanced ancillary facilities where they are required – floodlighting and changing**
 - **Ensure that clubs have access to sufficient training facilities**
 - **Identification of hub sites for further development**
- **PROVIDE:** In times of public sector austerity, investment needs to be directed at sites which will provide the best impact and highest increase in participation. It is the policy of LB Barnet to support projects and sports clubs that are able to demonstrate sustainable long term development, increase participation and support those clubs that have achieved the appropriate accreditations e.g. Clubmark and or Charter Standard and provide player and sports development pathways and community development to achieve wider social/health outcomes. The strategy will do this by:
 - **Where adult football pitches are not currently in use for adult football, the Council should re-designate these as junior and mini pitches, but only where it will not displace an adult club using the site. These sites are identified in the action plan below.**
 - **Addressing the need for artificial grass pitches to meet increasing and changing demand for AGP surfaces for both training and competition in football, hockey and rugby and other pitch sports.**
 - **Providing the required number and type of pitches on-site, or appropriate provision off-site, to meet the specific needs of residential development proposals.**

PRIORITY SPORT SPECIFIC ACTIONS

- 4.2 All existing playing field land is protected by the LB Barnet Local Plan, Sport England policies and the NPPF to deliver current and future needs.
- 4.3 As a priority for all partners on the Steering Group there is a need for the Local Authority LB Barnet, Football Association, Middlesex Football Association, England Hockey, ECB and Middlesex Cricket, Rugby Football Union and Sport England to work together to provide a local investment plan to ensure the successful implementation of this Playing Pitch strategy.
- 4.4 The Football, Cricket, Rugby Union, Hockey, Gaelic Football and Tennis Individual Sport Specific actions are shown in the table below.
- 4.5 Clubmark and equivalent NGB accreditations: LBB fully supports the Clubmark model and encourages all clubs within the borough to work towards Clubmark (or their NGB equivalent accreditation e.g. Charter Standard) and adopt the good practice framework and approaches to club development and governance and associated support that is available from their respective NGBs and Sport England. This has been included here as an overarching action for all clubs rather than including it within the sport specific sections of the action plan listed below.
- 4.6 The action plans are given a priority:
 - **High. Delivered against or worked towards within three years (ahead of the first full review of the Playing Pitch Strategy)**
 - **Medium. Delivered within 6 years**
 - **Ongoing. No specific date – In many instances the action is a general support for clubs or other bodies to progress with ground improvements and is not necessarily an action the Council or the Playing Pitch Steering Group have control over.**

Table 4.1: Individual Sport Specific Action Plans

OBJECTIVE	RECOMMENDATION	STRATEGIC RECOMMENDATION	PRIORITY SITES/ CLUBS/ACTIONS	PRIORITY	TIMESCALE	RESPONSIBILITY	COST
FOOTBALL							
PROTECT	Football 1.	All football pitches in London Borough Barnet should be protected unless suitable equivalent or better replacements are provided.	All existing pitches and sites that have been previously used as playing fields and remain of potential value,	High	Ongoing	LB Barnet	
PROTECT	Football 2.	Ensure formal Community Use Agreements are in place with Education establishments providing football pitches and 3G rubber crumb pitches for community use	All schools, colleges and Higher Education facilities used by clubs.	High	Ongoing	LB Barnet / Schools / Academies / Colleges and Higher Education	
PROTECT	Football 3.	Ensure clubs have appropriate levels of security of tenure at playing pitch sites where feasible to secure the long-term future of the club.	All relevant clubs	High	Ongoing	LB Barnet / Owners / Tenants.	
ENHANCE	Football 4	Develop 3 sites across LB Barnet as Sports Hubs and carry out Master Planning exercise at these Sports Hubs.	Priority Sites: Copthall, West Hendon Playing Fields, Barnet Playing Fields.	High	Medium	LB Barnet, NGBs and Sport England	
ENHANCE	Football 5.	Increase the quality and playing capacity of pitches at priority sites and those that are classified as 'Poor' in the assessment for Adult, junior 11 V 11, junior 9 v 9 and mini soccer	Priority Sites Sports Hubs: Copthall, West Hendon Playing fields, Barnet and King George Playing fields. 'Poor' site classification: Brook Farm Open Space Mill Hill Park	High	Medium	Site Owners / Schools	

OBJECTIVE	RECOMMENDATION	STRATEGIC RECOMMENDATION	PRIORITY SITES/ CLUBS/ACTIONS	PRIORITY	TIMESCALE	RESPONSIBILITY	COST
			<p>New Southgate Recreation Ground Princes Park Barnet Burnt Oak Leisure Centre Christ College Finchley Ashmole Academy Brondesbury Sports</p> <p>Other pitches that require improvement's:</p> <p>Bethune Park Ludgrove Playing Fields Old Cholmelians – improve drainage Old Elizabethans Memorial Playing Field - Needs support to improve the maintenance of the pitches and therefore improve the quality.</p>				
ENHANCE	Football 6.	Improve the standard of non-playing pitch facilities including access and car parking and the quality of changing rooms to provide segregated changing for male and females where feasible.	<p>Ancillary Facilities: Subject to the 3 hub sites been identified in the Parklife programme</p> <p>Bethune Park - Changing rooms require additional security to stop break-ins.</p> <p>Chase Lodge Park - Improved integration of Chase Lodge with Cophall and improved car parking.</p> <p>Cophall - Consider the replacement of current changing facilities and pavilions in the master plan.</p> <p>Hadley Disability Sports Association - Currently seeking funds to refurbish the clubhouse.</p> <p>Ludgrove Club – Clubhouse is currently being refurbished.</p> <p>Ludgrove Playing Fields - Clubhouse is poor and quality of pitches is impacted upon by poor drainage.</p> <p>Old Cholmelians Sports Ground - The current clubhouse is old, and requires updating.</p> <p>Rowley Lane – ageing ancillary facilities</p> <p>Victoria Recreation Ground – need to consider use for outdoor changing as part of leisure centre rebuild.</p>	Medium	Medium	Football clubs, LB Barnet, FA and Middlesex FA.	

OBJECTIVE	RECOMMENDATION	STRATEGIC RECOMMENDATION	PRIORITY SITES/ CLUBS/ACTIONS	PRIORITY	TIMESCALE	RESPONSIBILITY	COST
ENHANCE	Football 7.	Consider the re-designation of some adult pitches for junior, and 9 v 9 use	Childs Hill Park - 1 adult pitch Cophall - 5 adult pitches Glebelands - 1 adult pitch Princess Park - 2 adult pitches Victoria Recreation Ground - 1 adult pitch West Hendon Playing Fields - 3 adult pitches Woodside Park - 1 adult pitch	High	On going	FA, Middlesex FA, Site Owners, LB Barnet	
ENHANCE	Football 8.	There is a lot of club ownership in the borough who are maintaining their own sites. A priority should be to develop a grounds maintenance service/equipment bank to support these clubs.	Clubs with leased sites	High	On going	FA, Middlesex FA, Site Lease Holders, LB Barnet	
ENHANCE	Football 9.	Work with junior football clubs that meet the Council and NGBs priorities to support them to achieve Charter Standard accreditation as a minimum kite mark for the Council. To provide future support and funding to those clubs that have a desire to develop and work towards and achieve accreditation standards.	Clubs where appropriate	High	Ongoing	LB Barnet, Clubs and Middlesex FA	
ENHANCE	Football 10.	Support junior clubs to develop with the management and improvement of facilities and ensure security of tenure of playing facilities for junior clubs either through leasing or community asset transfers so clubs can become sustainable in the future. There is a need to encourage clubs to utilize resources i.e. Club Matters and London Sport support.		High	Medium	All site owners, Middlesex FA. FA	
PROVIDE	Football 11.	Support the development of 4 x 3G rubber crumb pitches (artificial grass pitches).	Cophall Sports Hub 2 3G pitches (Possible Football and Rugby 3G), West Hendon Sports Hub 2 3G pitches	High	Ongoing	LB Barnet, FA, Middlesex FA and RFU.	
PROVIDE	Football 12.	Provide a solution to meet latent demand and future demand of pitches up to 2031.	Can be met from current and planned pitches along with introduction of 3G rubber crumb pitches at proposed sports hubs. Need to provide quality facilities in the future to compete with new facilities coming into fruition in Borehamwood on the LB Barnet borders.	High	Ongoing	LB Barnet other site owners, Clubs, FA and Middlesex FA	
PROVIDE	Football 13.	Provide Section 106 and CIL payments to enhance football facilities across London Borough Barnet for use by residents of new developments.	LB Barnet is currently seeking a Capital Bid for funding including Section 106 and CIL funding along with development capital funds from the Local Authority and identifying possible partnership funding required.	High	Ongoing	LB Barnet, Partners and other Stakeholders.	

OBJECTIVE	RECOMMENDATION	STRATEGIC RECOMMENDATION	PRIORITY SITES/ CLUBS/ACTIONS	PRIORITY	TIMESCALE	RESPONSIBILITY	COST
CRICKET							
PROTECT	Cricket 1.	All cricket pitches in LB Barnet should be protected unless suitable equivalent or better replacements are provided.	All existing pitches and sites that have been previously used as playing fields and remain of potential value,	High	On going	LB Barnet	
PROTECT	Cricket 2.	Ensure clubs have appropriate levels of security of tenure at playing pitch sites where feasible to secure the long-term future of the club and that rental fees are realistic for a sports clubs to manage.	All clubs	High	On going	LB Barnet / Owners / Tenants.	
ENHANCE	Cricket 3.	LB Barnet to work in partnership with the ECB and Middlesex Cricket Board to support clubs and schools in improving the quality of pitches, and in accessing funding through the ECB Grant Aid and Pitch Advisory Scheme. Any improvements undertaken should seek to ensure that facilities are in line with ECB standards as well as meeting specifications for the local leagues	Grounds and Square quality improvements Mill Hill Village Sports Club, Old Elizabethans Cricket club – outfield and Totteridge Millhillians Cricket club	High	On going	Site Owners, Clubs, LB Barnet, ECB and Middlesex Cricket Board.	
ENHANCE	Cricket 4.	Work with cricket clubs that meet the Council's and NGBs priorities.	The ECB are currently in the process of creating a club development framework, which incorporates ECB Clubmark within its design. The aim of the framework is to reduce bureaucracy and allow more clubs to access the most relevant support to enhance sustainability and improve provision for all involved.	High	On going	ECB/ LB Barnet	
ENHANCE	Cricket 5.	Ensure that ancillary facilities meet club needs and requirements to ensure sustainability of use. All ancillary facilities should meet Sport England and ECB Guidance	Net Facilities: Alice Owen, Brondesbury sports Club, Finchley Cricket club, Mill Hill Village Sports Club, Totteridge Millhillians Cricket Club and Old Fincleians Cricket club Car Parking: Mill Hill Village Sports Club Changing Facilities: Finchley Cricket Club Mill Hill Village Sports Club Old Elizabethans Cricket club	High	On-going	LB Barnet, ECB, Middlesex Cricket, Site Owners and Clubs	
PROVIDE	Cricket 6.	Work with clubs to identify satellite facilities of appropriate quality when demand exceeds supply at the club base.	Priority clubs are: Brondesbury CC	High	On-going	ECB. Clubs, LB Barnet	

OBJECTIVE	RECOMMENDATION	STRATEGIC RECOMMENDATION	PRIORITY SITES/ CLUBS/ACTIONS	PRIORITY	TIMESCALE	RESPONSIBILITY	COST
			Finchley CC Totteridge Millhillians CC				
PROVIDE	Cricket 7.	Provide a solution to meet latent demand and future demand of pitches up to 2031.	Latent Demand and Future demand can be met by quality improvements to existing cricket facilities and planned additional cricket facilities to be provided	High	Ongoing	LB Barnet other site owners, Clubs, ECB Middlesex Cricket	
PROVIDE	Cricket 8.	Provide off site payments to enhance cricket facilities across LB Barnet for use by residents of new developments.	LB Barnet is currently seeking a Capital Bid for funding including Section 106 and CIL funding along with development capital funds from the Local Authority and identifying possible partnership funding required.	High	Ongoing	LB Barnet	
RUGBY UNION							
PROTECT	Rugby 1.	All Rugby pitches in LB Barnet should be protected unless suitable equivalent or better replacements are provided.	All existing pitches and sites that have been previously used as playing fields and remain of potential value,	High	Ongoing	LB Barnet	
PROTECT	Rugby 2	Work with rugby clubs to provide a long-term lease or a community asset transfer to include maintenance of pitches	Mill Hill Rugby Club, Hendon Rugby club, Barnet Elizabethans Rugby Club.	High	Complete as soon as possible	LB Barnet, RFU, Mill hill Rugby club, Hendon Rugby Club, Barnet Elizabethans Rugby Club.	
ENHANCE	Rugby 3	The quality, availability and carrying capacity of existing rugby pitches to meet current and future needs of clubs. Particular emphasis on improving maintenance and installing drainage and access to floodlit training facilities.	Mill Hill Rugby Club Hendon Rugby Club BERFC Hampstead Heath Rugby Club Finchley Rugby club Glebelands Paying Fields rugby pitches.	High	On-going	LB Barnet, Rugby Clubs, RFU	
ENHANCE	Rugby 4	Support the improvement of all ancillary facilities to the required NGB standard.	Mill Hill Rugby Club Hendon Rugby Club BERFC	High	On-going	LB Barnet Rugby Clubs, RFU	
ENHANCE	Rugby 5	Work with rugby clubs that meet the Council's and NGBs priorities. The Rugby Football Union have a Whole Club Accreditation Scheme.	LB Barnet and the RFU to support development of clubs with accreditation.	High	On-going		
PROVIDE	Rugby 6	3G World 22 rugby pitch IRB compliant.	Copthall – 1 Football and Rugby Barnet Elizabethan Rugby Club – 1 Rugby	High	Within 3 years	RFU, Rugby clubs, LB Barnet	
PROVIDE	Rugby 7	Discussions need to take place regarding the reconfiguration of football pitches to rugby pitches at Glebeland's and Hampstead Heath.	Sites impacted upon are Glebelands Playing Fields Barnet 2 pitches. LB Barnet Hampstead Playing Fields 1 pitch. City of London Corporation. All of these require discussion between the Council, MFA and the RFU	High	ongoing	RFU, LB Barnet, Rugby clubs, City of London, Middx FA	

OBJECTIVE	RECOMMENDATION	STRATEGIC RECOMMENDATION	PRIORITY SITES/ CLUBS/ACTIONS	PRIORITY	TIMESCALE	RESPONSIBILITY	COST
PROVIDE	Rugby 8.	Provide a solution to meet latent demand and future demand of pitches up to 2031.	Latent Demand and Future demand can be met by quality improvements to existing rugby union facilities, development of World 22 IRB compliant pitches and additional pitches for training at Glebeland's and Hampstead Heath Extension.	High	On-going	LB Barnet, Rugby Club, RFU, FA and Middx FA to be involved in discussions on Glebelands.	
PROVIDE	Rugby 9.	Provide off site payments to enhance rugby facilities across LB Barnet for residents of new developments.	LB Barnet is currently seeking a Capital Bid for funding including Section 106 and CIL funding along with development capital funds from the Local Authority and identifying possible partnership funding required.	High	Ongoing		
HOCKEY							
PROTECT	Hockey 1.	All hockey suitable sand-based AGPs in LB Barnet area are required to be protected. Change of use of existing hockey artificial turf pitches to 3G rubber crumb pitches should be discussed and agreed with LB Barnet, the Football Association, England Hockey and the Rugby Football Union.	All existing pitches and sites that have been previously used as hockey AGPs and remain of potential value: <ul style="list-style-type: none"> • Ashmole Academy • Mill Hill County High School • University College School Playing Fields • Whitefield School 	High High	On-going On-going	LB Barnet LB Barnet, FA, England Hockey, RFU	
PROTECT	Hockey 2	There is a requirement for a community use agreement to be put in place with Ashmole Academy and Whitefields School.	Partners to work together to implement a community use agreement at Ashmole Academy and Whitefields School.	High	On-going	LB Barnet, Ashmole Academy, Whitefields School, Hockey Clubs, England Hockey and London Sport	
PROTECT	Hockey 3.	It is important to ensure that those AGPs used for hockey and provide community use have prioritised peak time match slots and training slots for hockey use.	Clubs and schools.	High	Ongoing	Clubs / LB Barnet / NGB / Schools / Academies/Colleges and Higher Education	
ENHANCE	Hockey 4.	The quality, availability and carrying capacity of existing sand-based AGPs. Particular emphasis on ensuring sink funds are in place for sand based AGPs. Encourage clubs to use Club Matters and enable clubs to become self-sufficient.	<ul style="list-style-type: none"> • Ashmole Academy • Mill Hill School • University College School Playing Fields • Whitefield School 	High High High	Short Term Short Term Medium Term	Site Owners / Schools Site Owners/ Schools Clubs/ England Hockey/ LB Barnet	
ENHANCE	Hockey 5.	Encourage ongoing development of junior hockey through school and hockey club links.	Intention to work through London Sport on satellite programmes and a programme of Teacher Training will be implemented through England Hockey. There will be continued use of the Primary Premium in Primary Schools to deliver hockey.	High	Ongoing	Clubs/ London sport/ England Hockey	

OBJECTIVE	RECOMMENDATION	STRATEGIC RECOMMENDATION	PRIORITY SITES/ CLUBS/ACTIONS	PRIORITY	TIMESCALE	RESPONSIBILITY	COST
ENHANCE	Hockey 6.	Clubs to continue working with England Hockey to promote Back to Hockey and other programmes to increase participation.		High	Ongoing	Clubs/ England Hockey/ LB Barnet	
PROVIDE	Hockey 7.	Provide a solution to meet latent demand and future demand of pitches up to 2031.	<p>Latent Demand</p> <p>Sufficient pitches currently provided.</p> <p>Future Demand</p> <p>Sufficient pitches currently provided. However, it is important to note that one specific reason why there is sufficient provision for West Hampstead HC is because they have access to Preston Manor School outside of the borough in Brent if they need it.</p> <p>However, the Brent PPS identifies that there is only a need to protect one of JFS or Preston Manor. A loss of Preston Manor could limit growth of West Hampstead HC particularly as they have recorded junior growth this year. It is unlikely that they would travel to Ashmole or JFS.</p>	High		Playing Pitch Strategy Steering Group	
ARTIFICIAL GRASS PITCHES (AGPs)							
PROTECT	AGP 1.	Protect all existing AGPs currently in use for hockey football and Rugby (Allianz Park).	All existing pitches	High	Ongoing	LB Barnet	
PROTECT	AGP 2,	Ensure that there remains sufficient sand based/dressed facilities to fulfil hockey need at both the current time and in the future by retaining sand based facilities that are strategically important for hockey	Ashmole Academy	High	Ongoing	Clubs / LB Barnet / NGB / Schools / Academies	
ENHANCE	AGP 3.	Ensure that the quality of AGPs is sufficient and that a sinking fund is in place for the refurbishment of existing facilities.	All AGPs	High	Ongoing	LB Barnet / Clubs / Schools / Academies	
ENHANCE	AGP 4.	There needs to be a drive for more 3G rubber crumb pitches to achieve the FiFA Quality Performance Standard and that for all 3G pitches going forward a condition of planning is that they achieve this performance standard otherwise these pitches have nil impact of weekend match play.	All 3G rubber crumb pitches	High	Ongoing	FA, Middlesex FA, LB Barnet	
PROVIDE	AGP 5.	Provide 4 additional 3G rubber crumb pitches: Ensure new sites can accommodate floodlights, changing, toilets, car parking and shelters.	<p>Provide 4 additional 3G rubber crumb pitches at:</p> <ul style="list-style-type: none"> • Copthall 2 pitches (one football only and a second for football and rugby) • 1 West Hendon 	High	Short Term	Site Owners / LB Barnet, FA, RFU and England Hockey.	

OBJECTIVE	RECOMMENDATION	STRATEGIC RECOMMENDATION	PRIORITY SITES/ CLUBS/ACTIONS	PRIORITY	TIMESCALE	RESPONSIBILITY	COST
			<ul style="list-style-type: none"> 1 Barnet Playing Fields <p>Ensure new sites can accommodate floodlights, changing, toilets, car parking and shelters.</p>				
TENNIS							
PROTECT	Tennis 1.	Protect all existing tennis courts	All existing courts	High	Ongoing	LB Barnet	
PROTECT	Tennis 2.	Ensure as much as possible that Clubs are maintaining sinking funds for the future facilities developments.	All existing courts	High	Ongoing	Lawn Tennis Association	
ENHANCE	Tennis 3.	<p>LB Barnet and the LTA to work together to:</p> <ul style="list-style-type: none"> Develop strong Local Park and other community tennis venue partnerships to deliver inclusive tennis provision for all. Invest in great people delivering great experiences in parks. Target investment in “welcoming “park facilities for people to socialise and play. Explore opportunities for floodlights at key locations to improve accessibility throughout the year and improve sustainability of key park sites 	Tennis facilities in parks with high latent demand and have 3 courts or more:	High	Ongoing	LB Barnet – Lawn Tennis Association	
ENHANCE	Tennis 4.	<p>LB Barnet to focus its work with the LTA on tennis facilities with 3 or more courts to further develop and prioritise any opportunities to invest or seek capital investment into tennis facilities.</p> <p>Enhance for 2 clubs above capacity – Brondesbury, Avenue short and long term plans.</p>	<p>Tennis facilities with 3 or more courts</p> <ul style="list-style-type: none"> Mill Hill Park Oak Hill Park Old Courthouse Rec. Sunny Hill Park. Victoria Park Lyttleton Playing Fields Victoria Recreation Ground 	High	Ongoing	LB Barnet, Lawn Tennis Association	
ENHANCE	Tennis 5.	Work with tennis clubs that meet the Council’s and NGBs priorities. The LTA work to clubmark.					

OBJECTIVE	RECOMMENDATION	STRATEGIC RECOMMENDATION	PRIORITY SITES/ CLUBS/ACTIONS	PRIORITY	TIMESCALE	RESPONSIBILITY	COST
GAA							
PROTECT	GAA 1.	All GAA pitches in LB Barnet should be protected unless suitable equivalent or better replacements are provided.	All existing pitches	High	Ongoing	LB Barnet	
PROVIDE	GAA 2.	LB Barnet is committed to the provision of a GAA Pitch to replace the GAA pitch at Copthall	<p>The first, and preferred, option is to create a new Gaelic Football pitch with ancillary facilities on a currently unused grassed area as part of the redevelopment for residential use of the former NIMR site.</p> <p>The second option is the Montrose Recreation Ground which is currently used for training by the Gaelic Football club that plays at Copthall. In the unlikely event of the council not being able to provide permanent facilities for the playing of Gaelic football within the wider NIMR site redevelopment in option 1 the playing of Gaelic football could be relocated to Montrose Recreation Ground.</p> <p>The Council recognises that temporary arrangements will need to be put in place for the playing of Gaelic Football for the 2017 season, and possibly, the 2018 season following commencement of the re provision of the Copthall Leisure Centre and the completion of new, permanent facilities on the former NIMR site and these will be put into place at Montrose Recreation Ground.</p>	High	Ongoing	LB Barnet, GAA Club	

GENERAL ACTIONS

- 4.7 The tables below identify the general Planning Policy recommendations, Playing Pitch Strategy Development recommendations, the general actions which are followed by the sub area site by site action plan.
- 4.8 The actions are given priorities and relevant potential delivery partners are highlighted. By being highlighted as a potential delivery partner, partners are not obligated to fund or facilitate the action but they should be involved in the project.
- 4.9 The action plans are given a priority:
- **Priority 1. Delivered against or worked towards within three years (ahead of the first full review of the Playing Pitch Strategy)**
 - **Priority 2. Delivered within 6 years**
 - **Priority 3. No specific date – In many instances the action is a general support for clubs or other bodies to progress with ground improvements and is not necessarily an action the Council or the Playing Pitch Steering Group have control over.**

MONITORING AND REVIEW

- 4.10 It is important that the Playing Pitch Strategy Steering group keep this strategy alive. This will be achieved by:
- **Monitoring the delivery of the recommendations and actions.**
 - **Providing up to date annual supply and demand for pitch stock.**
 - **Addressing changing trends and formats for the different pitch sports as they develop and monitoring participation of these changes and trends.**
- 4.11 The on-going monitoring of the strategy will be led by LB Barnet and will be linked to the Playing Pitch Strategy Steering Group. The Strategy will be updated every 3 – 5 years to fit in with Planning Policy reviews.

- 4.12 Sport England recommends that a process should be put in place to ensure regular monitoring of how the recommendations and action plan are being delivered. This monitoring should be led by the local authority and supported by all members of, and reported back to, the steering group. Understanding and learning lessons from how the Playing Pitch strategy has been applied should also form a key component of monitoring its delivery. This should form an on-going role of the steering group.
- 4.13 As a guide, if no review and subsequent update has been carried out within three years of the PPS being signed off by the Steering Group, then Sport England and the NGBs would consider the PPS and the information on which it is based to be out of date.
- 4.14 Ideally the PPS could be reviewed on an annual basis from the date it is formally signed off by the Steering Group. This will help to maintain the momentum and commitment that would have been built up when developing the PPS. Taking into account the time to develop the PPS this should also help to ensure that the original supply and demand information is no more than two years old without being reviewed.
- 4.15 An annual review should not be regarded as a particularly resource intensive task. However, it should highlight:
- **How the delivery of the recommendations and action plan has progressed and any changes required to the priority afforded to each action (e.g. the priority of some may increase following the delivery of others)**
 - **How the PPS has been applied and the lessons learnt**
 - **Any changes to particularly important sites and/or clubs in the area (e.g. the most used or high quality sites for a particular sport) and other supply and demand information, what this may mean for the overall assessment work and the key findings and issues**
 - **Any development of a specific sport or particular format of a sport or recent information e.g. the FA modelling for 3G pitch requirements.**
 - **Any new or emerging issues and opportunities.**
- 4.16 There is further information in Section E of Sport England’s Playing Pitch Strategy guidance.
- 4.17 The table below provides general Planning Policy recommendations and Playing Pitch Strategy Development recommendations.

Table 4.2: General Recommendations

GENERAL PLANNING & PLAYING PITCH STRATEGY DEVELOPMENT	ACTION
GENERAL RECOMMENDATIONS FOR PLANNING	<p>Objective 1 - To protect the existing supply of playing pitch facilities where it is needed for meeting current or future needs</p> <p>The PPS Assessment shows that all currently used playing field sites require protection and therefore cannot be deemed surplus to requirements because of shortfalls now and in the future. Therefore, based on the outcomes of the PPS, local planning policy should reflect this situation.</p> <p>Lapsed and disused – playing field sites that formerly accommodated playing pitches but are no longer used for formal or informal sports use within the last five years (lapsed) or longer (disused).</p> <p>The PPS Assessment shows that all currently used playing field sites require protection and therefore cannot be deemed surplus to requirements because of shortfalls now and in the future. Lapsed, disused, underused and poor quality sites should also be protected from development or replaced as there is a requirement for playing field land to accommodate more pitches to meet the identified shortfalls.</p> <p>Objective 2 – Secure tenure and access to sites for clubs through a range of solutions and partnership agreements and maximise community use of education sites where there is demand</p> <p>A number of sites are being used in Barnet but do not have security of tenure or a short lease and there are also school sites where there is no community agreement in place. The Council should undertake further works to ensure an appropriate Community Use Agreement (CUA) is in place (including access to changing provision where required).</p> <p>NGBs and London Sport (County Sports Partnership) can often help to negotiate and engage with schools, particularly academies where the local authority may not have direct influence.</p> <p>Sport England has also produced guidance, online resources and toolkits to help open up and retain school sites for community use and can be found at:</p> <p>http://www.sportengland.org/facilities-planning/accessing-schools/</p> <p>Following Sport England’s work on the PPS with Gloucester City, the Council there is setting up a working group to review community use of schools in the local area and seek to improve access.</p> <p>As well as improving the quality of well-used, local authority sites, there are a number of sites which have poor quality (or no) ancillary facilities. The Council should further explore opportunities where security of tenure could be granted to the clubs playing on these sites (minimum 25 years as recommended by Sport England and NGBs) so the clubs are in a position to apply for external funding to improve the ancillary facilities.</p> <p>There could be examples in the local authority area where long term leases could be put into place for the continued use of a site. Each club should be required to meet service and/or strategic recommendations. However, an additional set of criteria should be considered, which takes into account the quality of the club, aligned to its long-term development objectives and sustainability.</p> <p>Following central government cuts, it is important for the Council to work with sports clubs in order that they may be able to take greater levels of ownership and support the wider development and maintenance of facilities.</p> <p>Local sports clubs should be supported by partners including the Council, NGBs or the County Sports Partnership (CSP) to achieve sustainability across a range of areas including management, membership, funding, facilities, volunteers and partnership working. For example, support club development and encourage clubs to develop evidence of business and sports development plans to generate an income through their facilities.</p> <p>All clubs could be encouraged to look at different management models such as registering as Community Amateur Sports Clubs (CASC). Clubs should also be encouraged to work with partners locally whether volunteer support agencies or linking with local businesses.</p> <p>Sport England has also produced the following guidance on Community rights for Sport guidance to help Clubs; https://www.sportengland.org/facilities-planning/tools-guidance/community-assets-guidance/</p>

GENERAL PLANNING & PLAYING PITCH STRATEGY DEVELOPMENT	ACTION
<p>GENERAL PLAYING PITCH STRATEGY DEVELOPMENT</p> <p>RECOMMENDATIONS</p>	<p>LB Barnet will work in partnership with the:</p> <ul style="list-style-type: none"> • Football Association Regional Investment and Facilities Manager and Middlesex Football Association. • England and Wales Cricket Board Facilities and Investment Manager and Middlesex Community Cricket • Rugby Football Union Investment and Facilities Manager • England Hockey Relationship Manager for London • GAA • LTA • Sport England <p>Short Term Action by June 2017</p> <p>LB Barnet will continue working with the Playing Pitch Strategy Steering Group. The Steering Group will monitor and review the PPS and site action plans on a six-monthly basis.</p> <p>Short Term Action March 2017 - Long Term Action May 2020:</p> <p>The action plan from the PPS should be implemented by LB Barnet with the assistance of the Steering Group. It is important that the Playing Pitch Strategy Steering group keep this strategy alive. This will be achieved by:</p> <ul style="list-style-type: none"> • Working together to put in place an Investment Plan to deliver the Playing Pitch Strategy in Partnership. • Monitoring the delivery of the recommendations and actions. • Providing up to date annual supply and demand for pitch stock. • Addressing changing trends and formats for the different pitch sports as they develop and monitoring participation of these changes and trends. <p>The on-going monitoring of the strategy will be led by LB Barnet and will be linked to the Playing Pitch Strategy Group. The Strategy will be updated every 3-5 years.</p>

INDIVIDUAL SITE ACTION PLANS

4.18 The following provides information on individual sites.

COSTS

4.19 The strategic actions have also been ranked as low, medium or high based on cost. The brackets in which these sits are:

- (L) -Low - less than £50k;
- (M) -Medium - £50k-£250k;
- (H) -High £250k and above.

4.20 These are based on Sport England’s estimated facility costs Quarter 2 2016 and costs supplied by the Lawn Tennis Association.

FUNDING PLAN

4.21 In addition to using the planning system to lever in contributions through Section 106 or CIL, it is recognised that external partner funding will need to be sought to deliver much of the action plan. Although seeking developer contributions in applicable situations and other local funding/community schemes could go some way towards meeting deficiencies and/or improving provision, other potential/match sources of funding should be investigated.

4.22 As previously stated the LB Barnet are currently taking a capital funding budget through its Committee cycle to secure prime funding for this Playing Pitch Strategy.

4.23 It is envisaged that if the Capital Funding bid is successful, the LB Barnet will be providing funding from S106, Development Reserve and its own capital programme. Alongside this it will look to apply for grants and work with NGBs and Sport England to seek partnership funding for a number of projects.

4.24 The high cost elements of the action plan below are within the capital bid as are a number of medium and low cost actions. It is important to clarify the position regarding Graeme Park and the need for the LB Barnet to fulfil its obligation to replace the carpet at the Graeme Park AGP. There is a funding bid within the current Capital Funding bid that will impact on this Playing Pitch Strategy.

Table 4.3: Individual Site Action Plans

SITE NAME / OWNERSHIP	STRATEGY	ACTION	PRIORITY/TIMESCALE	RESPONSIBILITY	APPROXIMATE COST
DAME ALICE OWEN - LOCAL AUTHORITY (LOCAL AUTHORITY) Sports: Football 2 x 7 v 7 Cricket – 2 squares 1 only playable at any time due to outfield There are plans to build an Education Support Unit on site and This would possibly mean the loss of 1 cricket square	PROTECT	Ensure protection of this site as a playing field in the Local Plan.	1	LB Barnet	Low
	ENHANCE				
	PROVIDE	There are currently 2 cricket squares on the site. Only one can be played at any one time due to the out fields over laying each other. Any proposed development on this site will need to meet Sport England’s Policy Exemption 4 below: Sport England’s Playing Fields Policy - ‘A Sporting Future for the Playing Fields of England’ Policy Exemption E4: ‘The playing field or playing fields, which would be lost as a result of the proposed development, would be replaced by a playing field or playing fields of an equivalent or better quality and of equivalent or greater quantity, in a suitable location and subject to equivalent or better management arrangements, prior to the commencement of development’. There is a requirement to replace the existing cricket net on site and provide an additional net area (2 nets).	1	LB Barnet/ ECB/Sport England	Medium

SITE NAME / OWNERSHIP	STRATEGY	ACTION	PRIORITY/ TIMESCALE	RESPONSIBILITY	APPROXIMATE COST
ARKLEY ASSOCIATION TENNIS CLUB (PRIVATE) SPORTS: Tennis: 3 Courts	PROTECT	Ensure protection of this site as a sports facility in the Local Plan.	1	LB Barnet	Low
	ENHANCE				
	PROVIDE				
ASHMOLE ACADEMY (EDUCATION) Sports: Hockey Sand filled Artificial Turf Pitch Football – 1 adult 11 v 11 2 junior	PROTECT	Ensure protection of this site as a playing field in the Local Plan. Need to put in place a formal community use agreement to safeguard community use for hockey and football.	1 1	LB Barnet LB Barnet, England hockey, Middlesex FA, Ashmole Academy.	Low Low
	ENHANCE	Improve the quality of the pitches for community use funded through proposed school expansion programme for the site			Medium
	PROVIDE	Need to provide a sink fund for the replacement of the artificial pitch carpet 2019. Provide an alternative adult venue to accommodate the proposed loss of adult football on the site.	1 - 2	LB Barnet/ Ashmole Academy	Medium
	PROTECT	Ensure protection of this site as a playing field in the Local Plan. Any future provision for community use must be agreed with a formal community use agreement in place as a 'Planning Condition'.	1 - 2	LB Barnet/ Sport England/ FA/ ECB	Low
BARNET CRICKET CLUB (OLD) AND UNDERHILL (PROPOSED FREE SCHOOL DEVELOPMENT) Sports: proposed Football 3 junior 11 v 11 Proposed Cricket: 1 new square and pavilion	ENHANCE				
	PROVIDE	As part of a new school development and as a minimum 3 junior 11 v 11 football pitches and 1 new cricket square and pavilion built to Sport England and National Governing Body Guidance should be provided and be available for community use.	1 - 2	LB Barnet/Sport England/ Middx FA/ ECB/ New School	High
	PROTECT	Ensure protection of this site as a playing field in the Local Plan.	1	LB Barnet	Low
BARNET ELIZABETHANS RUGBY FOOTBALL UNION CLUB (LEASED TO CLUB FROM LOCAL AUTHORITY) Sports: rugby 4 adult pitches	ENHANCE	Enhance remaining quality of pitches and complete the refurbishment of clubhouse to a good standard	3	BERFC	High
	PROVIDE	Consider further the provision of a 3G world rugby 22 IRB compliant pitch for training and match play on this site	2	BERFC/ RFU/LB Barnet	High
	PROTECT	Ensure protection of this site as a sports facility in the Local Plan.	1		Low
BARNET LAWN TENNIS CLUB (PRIVATE) Sports: Tennis: 8 courts (5 courts Floodlit)	ENHANCE				
	PROVIDE	Resurface 2 artificial grass courts (including base works) Potential to rebuild clubhouse if club obtain freehold.	3	Tennis club / LTA	Medium

SITE NAME / OWNERSHIP	STRATEGY	ACTION	PRIORITY/TIMESCALE	RESPONSIBILITY	APPROXIMATE COST
BARNET PLAYING FIELDS AND KING GEORGE V PLAYING FIELDS (LOCAL AUTHORITY) Sports: Proposed Football: minimum 7 junior 11 v 11 pitches Proposed Cricket: 1 new square and Pavilion	PROTECT	Ensure protection of this site as a playing field in the Local Plan.			Low
	ENHANCE	Improve the quality of the football pitches from poor to standard for community use.			See below
	PROVIDE	These 2 sites are adjacent to the Hadley FC (Old Stationers Site), the proposed new Free School at Underhill and the playing fields at Old Barnet Cricket Club. The site is being regenerated through £1m from the Dollis Valley Estate Development. It is proposed to provide 7 junior 11 v 11, 1 x 9 v 9 2 x 7 v 7 football pitches. These pitches would assist with the provision for latent demand for Hendon Utd 0.5 junior t11 v 11 pitch and TFA Totteridge 2.5 junior teams. 1 9 v 9 team and 2,5 mini soccer pitches. Hendon Utd – An additional junior 11 v 11 team would be able to play at Barnet Playing Fields/King George V In addition, a new pavilion will be provided on Barnet Playing Fields and a smaller modular cricket pavilion with new square for cricket on King George V Playing Fields. All new facilities to be built to Sport England and National Governing Body guidance.	1	LB Barnet/ Sport England/ Land Owner/ FA/ECB	High
BASING HILL PARK (LOCAL AUTHORITY) Sports: Football 1 adult (Not Currently Used) Tennis 2 courts	PROTECT	Ensure protection of this site as a playing field in the Local Plan.	1	LB Barnet	Low
	ENHANCE				
	PROVIDE	This site should be used to provide for future latent demand in particular Eagles United and changes to pitch configuration at Childs Hill Park and possible accommodation for 9 v 9 and 5 v 5 pitches.	1 - 3	LB Barnet	Low
BURNT OAK LEISURE CENTRE (LOCAL AUTHORITY) Sports: Football: 2 junior 11 v 11 AGP: Sand Based	PROTECT	Ensure protection of this site as a playing field in the Local Plan	1	LB Barnet	Low
	ENHANCE	Improve the quality of these pitches from poor to good quality to allow for a minimum of 2 games per week.	1	LB Barnet / Leisure Operator	Low
	PROVIDE	Replace carpet and or discuss change of carpet to 3G 2019.	1 - 2	LB Barnet/Leisure Operator/Middlesex FA.	High
BETHUNE RECREATION GROUND (LOCAL AUTHORITY) Sports: Football: 4 adult 11 v 11, 1 9 v 9, Tennis: 1 court	PROTECT	Ensure protection of this site as a playing field in the Local Plan.	1	LB Barnet	Low
	ENHANCE	Need to resurface tennis court	2	LB Barnet	Low
	PROVIDE	Currently 2 spare adult pitches at peak times. 1 adult pitch is required to be reconfigured as a junior pitch. The Second adult pitch could also be reconfigured as a junior 11 v 11 pitch or used for other sports and physical activity.	1	LB Barnet	Low
BITTACY HILL PARK (LOCAL AUTHORITY) Sports: Tennis: 2 courts	PROTECT	This site needs to be protected as a playing field site in the Local Plan.	1	LB Barnet	Low
	ENHANCE	Need new surfacing, root barriers along with the new rebound tennis fencing. Additional entrance required DDA compliant as these are double courts and the existing entrance is steps	2	LB Barnet/LTA	Medium
	PROVIDE				

SITE NAME / OWNERSHIP	STRATEGY	ACTION	PRIORITY/ TIMESCALE	RESPONSIBILITY	APPROXIMATE COST
BRAMPTON LAWN TENNIS CLUB (PRIVATE) Sports: Tennis: 8 courts (5 courts Floodlit)	PROTECT	Ensure protection of this site as a playing field in the Local Plan.	1	LB Barnet	Low
	ENHANCE				
	PROVIDE				
BRONDESBURY SPORTS CLUB (LEASED TO CLUB BY LOCAL AUTHORITY)) Sports: Cricket: 1 square, 2 non-turf Football: 2 5 v 5 Tennis: 7 Courts	PROTECT	This site needs to be protected as a playing field site in the Local Plan.	1	LB Barnet	Low
	ENHANCE	Brondesbury cricket club are to renew their square winter 2016 and replace 1 of the non-turf pitches Tennis facilities, short term one new court with lights. Potential increase in number of courts and lights in long term.	1 1 - 3	Brondesbury Cricket Club, ECB Brondesbury Tennis Club /LTA	Medium
	PROVIDE	Need to provide alternative provision for cricket whilst the new square settles in 2017	1	LB Barnet, ECB and Brondesbury Cricket Club	Low
		Need to redevelop net facilities so they are capable of being used in the winter months. If required, the Brondesbury club should be approached to provide their 2 5 v 5 pitches for community use they are not currently in use except for birthday parties.	3 2		Medium Low
BROOK FARM OPEN SPACE (LOCAL AUTHORITY) Sports: Football 2 adult 11 v 11	PROTECT	This site needs to be protected as a playing field in the Local Plan.	1	LB Barnet	Low
	ENHANCE	Improve the quality of the pitches from poor to standard to allow a minimum of 2 gamers per week. Need to consider FA Pitch improvement programme	1	LB Barnet	Medium
	PROVIDE	This site could provide for 2 reconfigured junior 11 v 11 pitches (Poor quality with a slope) or other sports and physical activity.	1	LB Barnet / FA	Low
BRUNSWICK PARK SCHOOL (EDUCATION) Sports: Football: 1 adult 11 v 11, 2 junior 11 v 11 1 junior 9 v 9	PROTECT	This site needs to be protected as a playing field in the Local Plan. There is a requirement to negotiate a formal community use agreement for this site.	1 1	LB Barnet LB Barnet/Brunswick Park School/FA	Low
	ENHANCE				
	PROVIDE				
CAMDENIANS SPORTS (LEASED TO CLUB FROM LOCAL AUTHORITY) Sports: Football: 2 adult 11 v 11 Cricket: 2 Squares	PROTECT	This site needs to be protected as a playing field in the Local Plan. Lease yearly payments are seen as excessive by the club. Club needs to follow CBAT process.	1 1	LB Barnet Camdenians Sports Club/ LB Barnet	Low
	ENHANCE				
	PROVIDE	Cricket club needs to invest in its squares and outfield maintenance, maintenance equipment and playing equipment	3	Camdenians Cricket Club/ECB	Medium

SITE NAME / OWNERSHIP	STRATEGY	ACTION	PRIORITY/TIMESCALE	RESPONSIBILITY	APPROXIMATE COST
CENTRAL SQUARE (HAMPSTEAD GARDEN TRUST) Sports: Tennis: 2 courts	PROTECT	This site needs to be protected as a sports facility in the Local Plan.	1	LB Barnet	Low
	ENHANCE				
	PROVIDE				
CHANDOS LAWN TENNIS CLUB (PRIVATE) Sports: Tennis: 4 courts (floodlit), 4 indoor courts	PROTECT	This site needs to be protected as a sports faci in the Local Plan.	1	LB Barnet	Low
	ENHANCE				
	PROVIDE				
CHASE LODGE PLAYING FIELDS (OWNED BY TRUST) Sports: Football 2 adult 11 v 11 3 junior 11 v 11 2 7 v 7 2 5 v 5 and 1 40 x 40 3G rubber crumb pitch. Recently Leased land from LB Barnet to seek planning permission for a 3G rubber crumb pitch on land in between chase Lodge Park and Cophall. There may be planning issues with this site. Preferred option would be to provide a 3G rubber crumb pitch at Cophall	PROTECT	This site needs to be protected as a playing field in the Local Plan.	1	LB Barnet	Low
	ENHANCE	Seek to enhance the quality of the playing pitches with improved maintenance equipment and maintenance programme.	3	Chase Lodge Pitch operator	Low - Medium
	PROVIDE	Existing 3G pitch (small) will require carpet replacement in 2023 1 additional adult pitch at peak period could be reconfigured to meet 1 of the 2 junior 11 v 11 pitches required at peak period, Need to provide for 5 9 v 9 pitches 2.3Ha 2 5 v 5 pitches spare at peak time 0.93Ha The 5 v 5 pitches could be reconfigured to meet the 2 nd junior 11 v 11 pitch required. All 9 v 9 pitches 5 that are required could be played on 3G rubber crumb pitches either at Cophall or the land in between Cophall and Chase Lodge. Further exploration required with RFU and FA regarding the potential for a WR22 AGP compliant pitch on this site due to the close proximity with with Mill Hill RFC and Hendon RFC.	3 1	Chase Lodge Pitch Operator Chase Lodge Pitch Operator LB Barnet / FA / RFU	High Low Low
CHERRY TREE WOOD PARK (LOCAL AUTHORITY) Sports: Tennis: 2 courts	PROTECT	This site needs protecting as a sports facility in the Local Plan	1	LB Barnet	Low
	ENHANCE	Rebuild and resurface 2 porous macadam courts and add new weld mesh perimeter fencing.	2	LB Barnet/LTA	Medium
	PROVIDE				
CHILDS HILL PARK (LOCAL AUTHORITY) Sports: Football 1 adult 11 v 11 Tennis 2 courts	PROTECT	This site needs to be protected as a playing field in the Local Plan.	1	LB Barnet	Low
	ENHANCE				
	PROVIDE	1 spare adult 11 v 11 pitch could be reconfigured as 1 junior 11 v 11 pitch. There is a need for 1 9 v 9 pitch and 1 7 v 7 pitch or these games could be transferred to a 3G rubber crumb pitch.	1	LB Barnet/ Middlesex FA and Eagles Utd	Low

SITE NAME / OWNERSHIP	STRATEGY	ACTION	PRIORITY/TIMESCALE	RESPONSIBILITY	APPROXIMATE COST
CHRISTS COLLEGE FINCHLEY – DOLLIS PLAYING FIELDS (EDUCATION) Sports: Cricket 1 square and 1 non-turf pitch. Football: 1 junior 11 v 11, 3G rubber crumb pitch full size	PROTECT	This site needs to be protected as a playing field in the Local Plan. There is a requirement for a formal community use agreement to be negotiated and put in place to protect future use of the cricket facilities by Finchley Cricket club who use the cricket facilities as an overspill for their adult teams.	1 1	LB Barnet LB Barnet/Finchley Cricket club/ Middlesex Cricket and Christs College Finchley.	Low
	ENHANCE	There is potential to register the full size 3G pitch on the FA Register. Encourage the school to provide for wider community use with appropriate pitch markings to meet competitive requirements.	1	Christ College Finchley/ FA	Low
	PROVIDE				
CLITTERHOUSE PLAYING FIELDS (LOCAL AUTHORITY) Sports: Football – to be developed	PROTECT	This site needs to be protected as a playing field in the Local Plan.	1	LB Barnet	Low
	ENHANCE				
	PROVIDE	This site will receive funding from development and will provide 3 Junior 11 v 11, 2 x 9 v 9, 2 x 7 v 7 and 2 x 5 v 5 football pitches in the future. Provide appropriate changing facilities ensuring all new facilities to be built to Sport England and National Governing Body guidance. Has an opportunity to become a hub site for junior football.	1 - 3	LB Barnet/ FA	High
COPTHALL (LOCAL AUTHORITY) Sports: Football 10 adult 11 v 11, 5 9 v 9, 4 7 v 7, 4 5 v 5 Cricket: 3 squares 30 pitches poor quality Rugby Mill Hill Rugby Club 2 adult and a training area. Hendon Rugby Club Gaelic Games - Football	PROTECT	Ensure protection of this site as a playing field in the Local Plan.	1	LB Barnet	Low
		Leases need to be agreed with Mill Hill Rugby Club and Hendon Rugby club and consideration of Community Asset Transfers to be considered.	1	LB Barnet. RFU, Mill Hill and Hendon Rugby Clubs.	Low
		Due to the proposal to re locate the Leisure Centre at Copthall, the new build leisure centre means that the GAA football pitch has to be relocated. The first, and preferred, option is to create a new Gaelic Football pitch with ancillary facilities on a currently unused grassed area as part of the redevelopment for residential use of the former NIMR site. The second option is the Montrose Recreation Ground which is currently used for training by the Gaelic Football club that plays at Copthall. In the unlikely event of the council not being able to provide permanent facilities for the playing of Gaelic football within the wider NIMR site redevelopment in option 1 the playing of Gaelic football could be relocated to Montrose Recreation Ground. The Council recognises that temporary arrangements will need to be put in place for the playing of Gaelic Football for the 2017 season, and possibly, the 2018 season following commencement of the re provision of the Copthall Leisure Centre and the completion of new, permanent facilities on the former NIMR site and these will be put into place at Montrose Recreation Ground.	1	LB Barnet and all PPS Steering Group Partners	High Low
	ENHANCE	The playing surfaces for football, cricket and rugby require quality improvements the Master Plan will need to take this into consideration.	1	Master Plan Development – LB Barnet, RFU, FA, ECB and Sport England.	High

SITE NAME / OWNERSHIP	STRATEGY	ACTION	PRIORITY/ TIMESCALE	RESPONSIBILITY	APPROXIMATE COST
	PROVIDE	Provide sink fund to maintain and replace 3G carpet 2020	2	East Barnet School	High
EDGEWAREBURY PARK (LOCAL AUTHORITY) Sports: Football: 2 adult 11 v 11, 1 9 v 9, 1 5 v 5 Cricket: 1 square Tennis: 2 courts	PROTECT	Ensure protection of this site in the local plan.	1	LB Barnet	Low
	ENHANCE	Cricket square could have quality improvements and be used by the community on Saturdays and Sundays if required or rested for use when required in the future.	1	LB Barnet	Medium
	PROVIDE	Currently there are 2 adult 11 v 11 pitches spare at peak times these could be reconfigured as junior 11 v 11 or rested for use when required in the future.	1 - 2	LB Barnet	Low
FARM WALK TENNIS CLUB (PRIVATE) Sports: Tennis: 5 courts (4 floodlit)	PROTECT	This site needs to be protected as a sports facility in the Local Plan.	1	LB Barnet	Low
	ENHANCE				
	PROVIDE	Resurface 1 artificial grass court to include new carpet and some attention to base works.	3	Tennis Club/LTA	Low
FINCHLEY CATHOLIC HIGH SCHOOL (EDUCATION) Sports: Football: 1 adult 11 v 11 2 junior 11 v 11	PROTECT	Ensure Protection of this site as a playing field in the Local Plan.	1	LB Barnet	Low
		Need to put in place a formal community use agreement to safeguard community use of the 3G rubber crumb pitch.	1	LB Barnet	Low
	ENHANCE				
FINCHLEY CRICKET CLUB (LEASED TO CLUB FROM LOCAL AUTHORITY) Sports: Cricket 1 square	PROTECT	Ensure protection of this playing field within the local plan.	1	LB Barnet	Low
	ENHANCE	There is a need to identify quality facilities for the 3 rd and 4 th teams – teams currently play at Christs College Dollis Hill and Old Owens CC Potters Bar.	1 - 2	ECB/Middlesex Cricket	Low
	PROVIDE	Investigate and if possible due to size provide an additional 4 net facility alongside the existing 2 net facility. Explore funding to provide up to date changing and pavilion facilities for women men and young people.	3	Finchley Cricket club	Medium High
FINCHLEY LAWN TENNIS CLUB (PRIVATE) Sports: Tennis: 5 courts (3 floodlit)	PROTECT	This site needs to be protected as a sports facility in the Local Plan.	1	LB Barnet	Low
	ENHANCE				
	PROVIDE				
FINCHLEY MANOR TENNIS SQUASH AND HEALTH CLUB (PRIVATE) Sports: Tennis: 10 courts (2 floodlit)	PROTECT	This site needs to be protected as a sports facility in the Local Plan.	1	LB Barnet	Low
	ENHANCE				
	PROVIDE	Resurface 3 artificial grass courts, resurface 2 acrylic courts and floodlight two existing courts.	3	Tennis Club	Medium

SITE NAME / OWNERSHIP	STRATEGY	ACTION	PRIORITY/TIMESCALE	RESPONSIBILITY	APPROXIMATE COST
FINCHLEY RUGBY CLUB (LEASED TO CLUB FROM LOCAL AUTHORITY)	PROTECT	Ensure protection of this playing field within the local plan.	1	LB Barnet	Low
	ENHANCE				
	PROVIDE	Need to provide additional rugby pitches at Glebelands.	1	LB Barnet	Low
FRIARY PARK (LOCAL AUTHORITY) Sports: Tennis: 2 courts	PROTECT	Ensure protection of this sports facility within the local plan.	1	LB Barnet	Low
	ENHANCE	Rebuild and resurface 2 porous macadam courts and add new weld mesh perimeter fencing	2	LB Barnet/LTA	Medium
	PROVIDE				
GLEBELANDS OPEN SPACE (LOCAL AUTHORITY) Sports: 3 adult rugby pitches, 2 adult football pitches	PROTECT	Ensure protection of this playing field within the local plan.	1	LB Barnet	Low
	ENHANCE				
	PROVIDE	There are 3 rugby pitches on this site and 2 football pitches. Finchley Rugby club would benefit from the 2 existing adult football pitches being reconfigured for junior and mini rugby. 1 junior football team U13 and 1 adult football team will need to be found alternative playing pitches.	1 - 3	LB Barnet/ Middlesex FA/ RFU/ Finchley rugby club	Low
GOLDERS HILL PARK (CITY OF LONDON) Sports: Tennis 4 courts	PROTECT	Ensure protection of this sports facility within the local plan.	1	LB Barnet	Low
	ENHANCE				
	PROVIDE				
GRAEME PARK COMMUNITY PITCH Sports: 3G rubber crumb pitch 64m x 40m	PROTECT	Ensure protection of this playing field within the local plan.	1	LB Barnet	Low
	ENHANCE	Provide funding to replace the existing carpet and re open to the public. Possible to seek FA registration of this pitch	1	LB Barnet	High Low
	PROVIDE	Ensure there is a sink fund in place to replace the carpet.	2	LB Barnet	Low
HADLEY AND WINGATE AND FINCHLEY TRAINING GROUND –OLD STATIONERS Sports: Football 3G rubber crumb pitch FA registered and 1 adult pitch.	PROTECT	Ensure protection of this playing field within the local plan.	1	LB Barnet	Low
	ENHANCE				
	PROVIDE	Ensure there is a sink fund in place to replace the carpet in 2026 Ensure that the 3G pitch continues to be registered with the FA.	3	Hadley and Wingate and Finchley FC	High Low
HALLIWICK RECREATION GROUND (LOCAL AUTHORITY) Sports:	PROTECT	This site needs to be protected as a sports facility in the Local Plan	1	LB Barnet	Low
	ENHANCE	2 courts in poor condition requiring rebuild and resurface including a new weld mesh fence and gates	2	LB Barnet/LTA	Medium

SITE NAME / OWNERSHIP	STRATEGY	ACTION	PRIORITY/ TIMESCALE	RESPONSIBILITY	APPROXIMATE COST
Tennis:	PROVIDE				
HAMPSTEAD HEATH EXTENSION (OWNED BY CITY OF LONDON CORPORATION) Sports: Cricket 3 squares 9 pitches Football 1 adult 11 v 11 3 adult Rugby	PROTECT	This site needs to be protected as a playing pitch site in the Local Plan	1	LB Barnet	Low
	ENHANCE	There is a need to improve the quality of the cricket squares to ensure community use in the future There are plans to improve rugby pitch 1 and 3.	1	City of London / Middlesex Cricket	Medium
	PROVIDE	There is a need to provide additional pitches and or improve the maintenance of the rugby pitches at Hampstead Heath. LB Barnet to offer use of Lyttleton playing fields for junior and mini rugby and or work with City of London Corporation to reconfigure football pitch at Hampstead Extension.		LB Barnet - Lyttleton Playing Fields Hampstead Heath – City of London	Low
HDSA SPORTS GROUND BRICKFIELD LANE, ARKELY (CHARITY WITH A LEASE) Sports: Football 1 adult pitch	PROTECT	This site needs to be protected as a playing field within the Local Plan	1	LB Barnet	Low
	ENHANCE	HDSA are currently fund raising to refurbish the clubhouse	3	HDSA	High
	PROVIDE	Teams using this pitch require an additional pitch on a different site.	1	HDSA	Low
HENDON PARK (LOCAL AUTHORITY) Sports: Football disused 3 mini soccer 7 v 7 Tennis: 8 courts	PROTECT	This site needs to be protected as a playing field within the Local Plan	1	LB Barnet	Low
	ENHANCE	Floodlight 4 tennis courts if planning allows	2	LB Barnet/LTA	Medium
	PROVIDE	Bring the 3 7 v 7 mini soccer pitches back into use if and when required.	2	LB Barnet	Low
LIVINGSTONE PRIMARY SCHOOL (EDUCATION) Sports: Football: 4 mini soccer 7 v 7 and 2 mini soccer 5 v 5	PROTECT	Ensure Protection of this site as a playing field in the Local Plan. Need to put in place a formal community use agreement to safeguard community use of the 3G rubber crumb pitch.	1	LB Barnet	Low
	ENHANCE				
	PROVIDE				
LONDON ACADEMY (EDUCATION) Sports: 1 non-turf cricket pitch Football 2 junior 11 v 11, 1 9 v 9	PROTECT	This site needs to be protected as a playing field within the Local Plan	1	LB Barnet	Low
	ENHANCE				
	PROVIDE				
LUDGROVE CLUB (LEASED TO CLUB FROM LOCAL AUTHORITY) Sports: Football 2 adult 11 v 11, 2 7 v 7	PROTECT	This site needs to be protected as a playing field within the Local Plan	1	LB Barnet	Low
	ENHANCE	Clubhouse is currently being refurbished	1	Ludgrove club	Medium
	PROVIDE	Need to provide additional adult pitch on existing site – There is sufficient space for this to occur and will mean the loss of 1 7 v 7 pitch	1	FA/ Ludgrove Club/ LB Barnet	Medium

SITE NAME / OWNERSHIP	STRATEGY	ACTION	PRIORITY/ TIMESCALE	RESPONSIBILITY	APPROXIMATE COST
LUDGROVE PLAYING FIELD (LOCAL AUTHORITY) Sports: Football 2 adult 11 v 11	PROTECT	This site needs to be protected as a playing field within the Local Plan	1	LB Barnet	Low
	ENHANCE	Need to improve quality of pitches and refurbish changing pavilion	1	LB Barnet	High
	PROVIDE	Space for 1 adult football team every other week. This would meet Southgate county latent demand for 1 adult team. 1 adult team would have to be allocated elsewhere.	1	LB Barnet/ Middlesex FA	Low
LYTTELTON PLAYING FIELDS (LOCAL AUTHORITY) Sports: Cricket 2 squares Tennis: 3 courts	PROTECT	This site needs to be protected as a playing field within the Local Plan.	1	LB Barnet	Low
	ENHANCE	Quality of squares requires enhancement	1	LB Barnet/ ECB	Medium
	PROVIDE	Consider provision of rugby pitches by reconfiguring football for Hampstead Heath Rugby club juniors and minis. There is space at the Norrice Lea End of the playing fields. Rebuild and resurface porous macadam courts.	1 -2 2	LB Barnet / RFU Hampstead Heath Rugby Club LB Barnet / LTA	 Medium
MERCURY LAWN TENNIS CLUB (PRIVATE) Sports: Tennis: 4 courts	PROTECT	This site needs to be protected as a sports facility in the Local Plan.	1	LB Barnet	Low
	ENHANCE				
	PROVIDE				
MILL HILL COUNTY HIGH SCHOOL (EDUCATION NO COMMUNITY USE) Sports: Cricket 1 non –turf pitch and 1 square Rugby 1 rugby pitch	PROTECT	This site needs to be protected as a playing field within the Local Plan.	1	LB Barnet	Low
	ENHANCE				
	PROVIDE				
MILL HILL PARK (LOCAL AUTHORITY) Sports: Cricket 2 squares, 1 non-turf pitch Football 3 adult 11 v 11 1 9 v 9, 1 7 v 7 and 1 5 v 5 Tennis 4 courts	PROTECT	This site needs to be protected as a playing field within the Local Plan.	1	LB Barnet	Low
	ENHANCE	Need to raise the quality of both cricket squares to good and provide for 2 games on a Saturday and 2 games on a Sunday at peak time.	1	LB Barnet / ECB	Medium
		Rebuild and resurface 4 porous macadam courts, install new weld mesh fencing, and add floodlights. Small renovation of pavilion next to courts.	2	LB Barnet / LTA	Medium
		Improve the quality of football pitches from poor to standard to allow a minimum of two games per week. Possible FA Improvement Programme	1	LB Barnet	Medium
	PROVIDE	3 adult football pitches need to reconfigure to Junior 11 v 11	1	LB Barnet	Low

SITE NAME / OWNERSHIP	STRATEGY	ACTION	PRIORITY/ TIMESCALE	RESPONSIBILITY	APPROXIMATE COST
MILL HILL SCHOOL SPORTS CENTRE INDEPENDENT EDUCATION NO COMMUNITY USE) Sports: Cricket 2 squares, 1 non-turf pitch Rugby 5 rugby pitches Football 3 junior 11 v 11 2 sand dressed AGPs	PROTECT	This site needs to be protected as a playing field within the Local Plan.	1	LB Barnet	Low
	ENHANCE				
	PROVIDE				
MILL HILL VILLAGE SPORTS CLUB (COUNCIL LEASE TO CLUB BUT IS BEING HELD OVER FOR NEW LEASE) Sports: Cricket 2 squares football 1 adult 11 v 11 1 junior 11 v 11 1 7 v 7 and 1 5 v 5.	PROTECT	This site needs to be protected as a playing field within the Local Plan. The lease needs to be resolved at a sensible rate so the club can seek funding for enhancements	1 1	LB Barnet LB Barnet/ Mill Hill Village Sports Club	Low Low
	ENHANCE	Need to improve drainage on site and the car park facilities	3	Mill hill village Sports club/ECB	Medium
	PROVIDE	Need to provide new pavilion clubhouse facilities – possibly in conjunction with GAA pitch development at the Medical Research Centre. There is also a need for an additional 9 v 9 pitch which could be provided on the land of the GAA Football pitch.	1 - 2	LB Barnet/ GAA/ St Kiernans/ Mill Hill Village Sports Club/ECB	High
	PROTECT	Ensure protection of this playing field within the local plan.	1	LB Barnet	Low
MILLBROOK PARK PRIMARY SCHOOL Sports: 3G rubber crumb pitch 90m x 60m	ENHANCE	Possible to seek FA registration of this pitch	1	LB Barnet	Low
	PROVIDE	Ensure there is a sink fund in place to replace the carpet.	2	LB Barnet	High
	PROTECT	This site needs to be protected as a playing field within the Local Plan.	1	LB Barnet	Low
MONKEN HADLEY CRICKET CLUB (COMMON LAND) SPORTS: CRICKET 1 SQUARE	ENHANCE				
	PROVIDE				
	PROTECT	This site needs to be protected as a playing field within the Local Plan	1	LB Barnet	Low
MONTROSE PARK (LOCAL AUTHORITY) Sports: Football GAA football – Training Tennis: 2 courts	ENHANCE	Tennis courts require rebuild and resurface. New fencing also required. Not suitable for lights. – To be developed as part of the Montrose Master Planning exercise and investment plans.	1	LB Barnet	Medium
	PROVIDE	Montrose Recreation Ground which is currently used for training by the Gaelic Football club that plays at Copthall. In the unlikely event of the council not being able to provide permanent facilities for the playing of Gaelic football within the wider NIMR site redevelopment in option 1 the playing of Gaelic football could be relocated to Montrose Recreation Ground. The Council recognises that temporary arrangements will need to be put in place for the playing of Gaelic Football for the 2017 season, and possibly, the 2018 season following commencement of the re provision of the Copthall Leisure Centre and the completion of new, permanent facilities on the	1	LB Barnet	Medium
	PROTECT	This site needs to be protected as a playing field within the Local Plan	1	LB Barnet	Low

SITE NAME / OWNERSHIP	STRATEGY	ACTION	PRIORITY/TIMESCALE	RESPONSIBILITY	APPROXIMATE COST
		former NIMR site and these will be put into place at Montrose Recreation Ground. Provide a 9 v 9 football pitch as a minimum.			
MYDDLETON LAWN TENNIS CLUB (PRIVATE) Sports: Tennis: 2 courts (1 floodlit)	PROTECT	This site needs to be protected as a sports facility in the Local Plan.	1	LB Barnet	Low
	ENHANCE				
	PROVIDE	Convert 2 shale courts to porous macadam, install new perimeter fencing and floodlight all three courts.	3	Tennis club/LTA	Medium
INSTITUTE OF MEDICAL RESEARCH (PRIVATE HOUSING DEVELOPMENT) Sport: Football and Cricket	PROTECT	There is a need to protect the playing field element of this site in the Local Plan	1	LB Barnet	Low
	ENHANCE				
	PROVIDE	The development by Barratts on this site provides an opportunity to provide facilities for Gaelic Football and to provide pavilion accommodation for Gaelic football and the adjoining Mill Hill Sports Club. The first, and preferred, option is to create a new Gaelic Football pitch with ancillary facilities on a currently unused grassed area as part of the redevelopment for residential use of the former NIMR site.	1 - 2	LB Barnet/ Barratts/ St Kierans GAA	High
NEW SOUTHGATE RECREATION GROUND (LOCAL AUTHORITY) Sports: Football: 1 adult 11 v 11 1 9 v 9 Tennis: 2 courts	PROTECT	The site needs to be protected as a playing field in the Local Plan	1	LB Barnet	Low
	ENHANCE	Resurface in 2017/18 - resin coating to extend the life of the surface and colour coating required. Fencing is galvanised weldmesh which is still ok, but could replace with new tennis rebound to complete the works and provide users with high specification courts.	1	LB Barnet/LTA	Medium
		Improve the quality of football pitches from poor to standard to allow a minimum of two games per week.	1	LB Barnet	Medium
	PROVIDE	Adult pitch can be reconfigured as a junior 11 v 11	1	LB Barnet/ Middlesex FA	Low
NORTHWAY GARDENS TENNIS CLUB (PRIVATE) Sports: Tennis: 4 courts (1 floodlit)	PROTECT	This site needs to be protected as a sports facility in the Local Plan.	1	LB Barnet	Low
	ENHANCE				
	PROVIDE	Floodlight two courts where the level of screening between the courts and houses is good.	3	Tennis Club/LTA	Low
OAK HILL PARK (LOCAL AUTHORITY) Sports: Cricket 2 squares Football 3 adult pitches Tennis Courts: 3 courts	PROTECT	This site needs to be protected as a playing field within the Local Plan.	1	LB Barnet	Low
	ENHANCE	Cricket squares are currently not in use. The squares need to be raised to a good quality to ensure that 2 games can be played on a Saturday and 2 games can be played on a Sunday.	1	LB Barnet/ ECB	Medium
		Tennis courts are to have a specialist resin applied and colour coated	1	LB Barnet/LTA	Medium
PROVIDE	1 adult pitch could be reconfigured as a junior 11 v 11 pitch and one of the 2 remaining adult pitches has capacity for use every other week to meet latent demand (Arnos Rangers).	1	LB Barnet	Low	

SITE NAME / OWNERSHIP	STRATEGY	ACTION	PRIORITY/ TIMESCALE	RESPONSIBILITY	APPROXIMATE COST
OAKLEIGH PARK LAWN TENNIS AND SQUASH CLUB (PRIVATE) Sports: Tennis: 10 courts (7 floodlit)	PROTECT	This site needs to be protected as a sports facility in the Local Plan.	1	LB Barnet	Low
	ENHANCE				
	PROVIDE	Floodlight an additional two courts.	3	Tennis Club / LTA	Low
OLD CHOLMENIANS CRICKET CLUB (LEASED TO CLUB) Sports: Cricket 1 square Football 3 adult 11 v 11, 1 junior 11 v 11, 1 junior 9 v 9	PROTECT	This site needs to be protected as a playing field within the Local Plan.	1	LB Barnet	Low
	ENHANCE	Need to improve the quality of the pitches through improved drainage/maintenance	3	Old Cholmenians	Medium
	PROVIDE	1 adult pitch could be reconfigured as a junior 11 v 11 pitch and one of the 2 remaining adult pitches has capacity for use every other week. This meets the requirements for 2 junior 11 v 11 pitches. The 9 v 9 pitch is of sufficient quality to manage the Girls football that takes place on the pitches. There is a need to improve the clubhouse	1 3	Old Cholmenians Old Cholmenians	Low High
OLD COURT HOUSE (LOCAL AUTHORITY) Sports: Tennis: 6 courts.	PROTECT	This site needs to be protected as a sports facility within the Local Plan.	1	LB Barnet	
	ENHANCE	Will need new fencing on four of the six courts to upgrade the existing chain link to rebound. (Two courts already have rebound fencing). Colour coat and carry out minor repairs to six courts.	1	LB Barnet/LTA	Medium
	PROVIDE				
OLD ELIZABETHANS MEMORIAL PLAYING FIELDS (LEASED TO CLUB FROM LOCAL AUTHORITY) Sports: Cricket 2 squares Football 3 adult 11 v 11, 1 junior 11 v 11 3G rubber crumb pitch 60m x 40m not FA registered	PROTECT	This site needs to be protected as a playing field site in the Local Plan.	1	LB Barnet	Low
	ENHANCE	The club needs to liaise with its own football section to ensure outfield is maintained as soon as football have finished to provide a level surface on the outfield for cricket.	1 – 2	Old Elizabethans Cricket club / ECB	Low
		Ancillary facilities need enhancing	3	Old Elizabethans Cricket club / ECB	Low
		Drainage on grass pitches needs enhancing	3	Old Elizabethans Football club	Medium
PROVIDE	Need to provide a new surface and floodlights on the existing AGP. There is capacity for an adult team on a Saturday and 2 adult teams on a Sunday morning. The junior pitch has capacity for 1 regular junior team to play.	3 1	Old Elizabethans Football Club	High Low	
OLD FINCHELLIANS MEMORIAL GROUND (LEASED TO CLUB FROM THE COUNCIL) Sports:	PROTECT	This site needs to be protected as a playing field within the Local Plan.	1	LB Barnet	Low
	ENHANCE				

SITE NAME / OWNERSHIP	STRATEGY	ACTION	PRIORITY/TIMESCALE	RESPONSIBILITY	APPROXIMATE COST
Cricket 1 square, football 2 adult 11 v 11	PROVIDE	There is a need for 2 additional adult 11 v 11 pitches to be found at an alternative site on a Saturday	1	Old Finchelians	Low
PRINCESS PARK YOUTH FC – WOODFIELD PARK (LEASED TO CLUB BY THE LOCAL AUTHORITY) TENNIS COURTS ARE LOCAL AUTHORITY. Sports: Football 2 adult 11 v 11, 1 9 v 9, 4 7 v 7 small AGP Tennis Courts: 2 courts.	PROTECT	This site needs to be protected as a playing field within the Local Plan.	1	LB Barnet	Low
	ENHANCE	Improve the quality of football pitches from poor to standard to allow a minimum of two games per week. Possible FA Pitch Improvement Programme	1	LB Barnet	Medium
	PROVIDE	2 adult pitches to be reconfigured as junior 11 v 11 pitches. This meets the requirement currently for 2 junior 11 v 11 pitches. There is a need for 1 additional 9 v 9 pitch this can be met from capacity on the existing pitch. 2 5 v 5 pitches required can be reconfigured from existing 7 v 7 pitches on site. Ensure a sink fund is in place to replace the carpet on the 3G rubber crumb pitch in 2021.	1 - 2	Princess Park Youth	Low Low Medium
RAVEN LAWN TENNIS CLUB PRIVATE) Sports: Tennis: 4 courts (2 floodlit)	PROTECT	This site needs to be protected as a sports facility in the Local Plan.	1	LB Barnet	Low
	ENHANCE				
	PROVIDE				
RAVENS CROFT LAWN TENNIS CLUB PRIVATE) Sports: Tennis: 4 courts (3 floodlit)	PROTECT	This site needs to be protected as a sports facility in the Local Plan.	1	LB Barnet	Low
	ENHANCE				
	PROVIDE				
RUSHGROVE PARK (LOCAL AUTHORITY) Sports: Tennis: 2 courts	PROTECT	This site needs to be protected as a sports facility in the Local Plan	1	LB Barnet	Low
	ENHANCE	Tennis courts require rebuild and resurface. New fencing is also required	2	LB Barnet/LTA	Medium
	PROVIDE				
STONEGROVE PARK (LOCAL AUTHORITY) Sports: Tennis: 1 court	PROTECT	This site needs to be protected as a sports facil in the Local Plan	1	LB Barnet	Low
	ENHANCE	Tennis court will need repainting. Attention needed to tree root damage in the runbacks. Lights would be possible – Root damage may require installation of root protection zone to protect the trees and courts. - (one court (basketball) has subsidence and will require root barriers and also some or all of the self-set ash along the fence line removed. Both courts need relaying and a new entrance added for the basketball court. At the moment, you have to cross the tennis court. New tennis rebound fencing needed).	2	LB Barnet/LTA	Low
	PROVIDE				

SITE NAME / OWNERSHIP	STRATEGY	ACTION	PRIORITY/ TIMESCALE	RESPONSIBILITY	APPROXIMATE COST
SUNNY HILL PARK (LOCAL AUTHORITY) Sports: Cricket no square marked out Tennis: 3 courts	PROTECT	This site needs to be protected as a playing field in the Local Plan	1	LB Barnet	Low
	ENHANCE	Tennis courts require a complete resurface. A fourth court could also be good here given infrastructure. Could be good to try and light courts if accessible and park opening hours permit.	2	LB Barnet/LTA	Low
	PROVIDE	Possible to provide a cricket square if required.	1 - 2	LB Barnet/ ECB	Medium
ROWLEY LANE SPORTS GROUND (PRIVATE - MACCABI LONDON BRADY) Sports: Cricket 1 square football 4 adult 11 v 11, 2 junior 11 v 11. 1 full size 3G rubber crumb pitch	PROTECT	This site needs to be protected as a playing field within the Local Plan.	1	LB Barnet	Low
	ENHANCE				
	PROVIDE	There is a requirement for 2 9 v 9 pitches, 4.5 7 v 7 pitches and 4.5 5 v 5 pitches. It is assumed that the existing 3G rubber crumb pitch is used for these competitive games. The club have aspirations for second 3G pitch in the north of the borough, it might be that some of this demand can be accommodated elsewhere in the borough on some of the larger hub sites to reduce travelling times of some of their partner clubs using the site. Need to ensure a sink fund is in place to replace the 3G rubber crumb carpet in 2019. Need to ensure that registration to the FA Register continues.	1 - 3	Maccabi London Brady	Low High Low
TEMPLARS LAWN TENNIS CLUB Sports: Tennis 5 courts floodlit	PROTECT	This site needs to be protected as a sports facility within the Local Plan	1	LB Barnet	Low
	ENHANCE				
	PROVIDE				
TEMPLE FORTUNE LAWN TENNIS CLUB Sports: Tennis 6 courts (5 floodlit)	PROTECT	This site needs to be protected as a sports facility within the Local Plan	1	LB Barnet	Low
	ENHANCE				
	PROVIDE	Floodlight one additional court.	3	Tennis Club	Low
THE AVENUE LAWN TENNIS CLUB Sports: Tennis 3 courts (2 floodlit)	PROTECT	This site needs to be protected as a sports facility within the Local Plan	1	LB Barnet	Low
	ENHANCE	Addition of lights to court 3 in short term and potential addition of 1 additional court in longer term.	2	Tennis Club / LTA	Low
	PROVIDE				
THE DRIVE LAWN TENNIS CLUB Sports: Tennis 12 courts (4 floodlit)	PROTECT	This site needs to be protected as a sports facility within the Local Plan	1	LB Barnet	Low
	ENHANCE				
	PROVIDE				
THE DWIGHT SCHOOL – DALE GREEN ROAD (EDUCATION NO COMMUNITY USE) Sports:	PROTECT	This site needs to be protected as a playing field within the Local Plan.	1	LB Barnet	Low
	ENHANCE				

SITE NAME / OWNERSHIP	STRATEGY	ACTION	PRIORITY/TIMESCALE	RESPONSIBILITY	APPROXIMATE COST
Cricket 1 square Football 1 junior 11 v 11, 1 9 v 9	PROVIDE				
TOTTERIDGE MILLHILLIANS CRICKET CLUB	PROTECT	This site needs protecting as a playing field within the local plan.	1	LB Barnet	Low
Sports: Cricket 1 square Teams play cricket at Rowley Lane.	ENHANCE	Grounds are being levelled with a grant to improve uneven outfield.	1	Totteridge Millhillians Cricket Club	Medium
	PROVIDE	Need to provide 2 cricket nets.	1 - 3	Totteridge Millhillians Cricket Club	Medium
TOTTERIDGE LAWN TENNIS CLUB	PROTECT	This site needs to be protected as a sports facility within the Local Plan	1	LB Barnet	Low
Sports: Tennis 9 courts floodlit	ENHANCE				
	PROVIDE				
TUDOR SPORTS GROUND (LOCAL AUTHORITY)	PROTECT	This site needs protecting as a playing field within the local plan.	1	LB Barnet	Low
Sports: Cricket 1 square Tennis: 1 court	ENHANCE		1		
	PROVIDE	An option to provide for additional cricket every other Saturday and every Sunday	1	LB Barnet/ ECB	Low
VICTORIA PARK (LOCAL AUTHORITY)	PROTECT	This site needs protecting as a playing field within the local plan.	1	LB Barnet	Low
Sports: Tennis	ENHANCE	Rebuild and resurface 4 porous macadam courts	2	LB Barnet/LTA	Medium
	PROVIDE				
VICTORIA RECREATION GROUND (LOCAL AUTHORITY)	PROTECT	This site needs protecting as a playing field within the local plan.	1	LB Barnet	Low
Sports: Football: 2 adult 11 v 11 Tennis: 3 courts	ENHANCE				
	PROVIDE	This is a site for a new leisure centre and it is hoped that changing provision could be provided for playing pitches in the new construction along with reconfigured pitches providing for 1 junior 11 v 11 pitch. As part of the Leisure Centre Scheme replace the tennis courts with installation of a MUGA	1 - 2	LB Barnet	High
WATERFALL TENNIS CLUB	PROTECT	This site needs to be protected as a sports facility within the Local Plan	1	LB Barnet	Low
Sports:	ENHANCE				

SITE NAME / OWNERSHIP	STRATEGY	ACTION	PRIORITY/TIMESCALE	RESPONSIBILITY	APPROXIMATE COST
Tennis 3 courts floodlit	PROVIDE				
WATLING PARK (CRESSINGHAM) (LOCAL AUTHORITY) Sports: Football 1 adult 11 v 11	PROTECT	This site needs protecting as a playing field within the local plan.	1	LB Barnet	Low
	ENHANCE				
	PROVIDE	Reconfigure adult pitch to junior pitch - Previous season team Watling Boys have folded.	1	LB Barnet	Low
WEST HENDON PLAYING FIELDS (LOCAL AUTHORITY) Sports; Football: 8 adult 11 v 11, 1 9 v 9, 1 7 v 7 and 1 5 v 5 Tennis: 2 courts	PROTECT	This site needs protecting as a playing field within the local plan.	1	LB Barnet	Low
	ENHANCE	This playing field is identified as a Sports Hub in the LB Barnet Open Space Strategy.	1	LB Barnet	high
		Rebuild and resurface 2 porous macadam tennis courts and add new weld mesh perimeter fencing.	2	LB Barnet/LTA	
		Enhance the changing facilities to in line with Sport England and Football Association guidance.			
	PROVIDE	5 adult 11 v 11 pitches can be reconfigured to 4 junior 11 v 11 pitches leaving an adult 11 v 11 pitch that could be re configured to a 3G rubber crumb pitch.	1 - 3	LB Barnet/FA	High
WHITEFIELDS SCHOOL (EDUCATION) Sports: 2 x Hockey Sand filled Artificial Turf Pitch	PROTECT	Ensure protection of this site and the 2 x sand filled AGPs as a playing field within the Local Plan.	1	LB Barnet	Low
		Need to put in place a formal community use agreement to safeguard community use for hockey.	1	LB Barnet, England hockey, Whitefields School.	
	ENHANCE				
	PROVIDE	Need to provide a sink fund for the replacement of the artificial pitch carpet 2024. Need to retain the 2 x pitches as a sand filled AGP's due to the location of the Hockey club on the site	3	Whitefields School	High
WILF SLACK MEMORIAL GROUND (LEASED BY COUNCIL TO WILF SLACK YOUNG CRICKETERS AND HALL SCHOOL) Sports: Cricket 2 squares Rugby 1 pitch	PROTECT	This site needs protecting as a playing field within the local plan.	1	LB Barnet	Low
	ENHANCE				
	PROVIDE				
WINGATE AND FINCHLEY (SUMMERS LANE)	PROTECT	This site needs protecting as a playing field within the local plan.	1	LB Barnet	Low
	ENHANCE				
	PROVIDE				
WOODHOUSE COLLEGE (EDUCATION) Sports: 3G rubber crumb pitch	PROTECT	This site needs protecting as a playing field within the local plan.	1	LB Barnet	Low
	ENHANCE	Maintain FA registration of 3G pitch	1	Woodhouse College	Low
	PROVIDE	Ensure sink fund in place to replace carpet 2025	3	Woodhouse College	

SITE NAME / OWNERSHIP	STRATEGY	ACTION	PRIORITY/ TIMESCALE	RESPONSIBILITY	APPROXIMATE COST
					High
WOODSIDE PARK CLUB	PROTECT	This site needs protecting as a playing field within the local plan.	1	LB Barnet	Low
Sports:	ENHANCE				
Football 2 adult 11 v 11 1 9 v 9 1 5 v 5	PROVIDE				
UNIVERSITY COLLEGE SPORTS GROUND (EDUCATION WITH SECURED COMMUNITY USE).	PROTECT	This site needs protecting as a playing field within the local plan.	1	LB Barnet	Low
Sports:	ENHANCE	The school are going to replace the ancillary provision with a larger facility and at the same time the cricket nets will be replaced	1 - 3	University College	High
Cricket 3 squares Rugby 3 adult pitches	PROVIDE	It is possible that the Old Boys Cricket club will need assistance with a home ground during the remodelling.		It is possible that the Old Boys Cricket club will need assistance with a home ground during the remodelling.	Low
ALLIANZ PARK (LEASED TO SARACENS RUGBY CLUB BY LB BARNET)	PROTECT	This site needs protecting as a playing field within the local plan.	1	LB Barnet	Low
Sports:	ENHANCE				
Rugby World 22 IRB compliant 3G rubber crumb pitch	PROVIDE				
ARCHER ACADEMY (EDUCATION)	PROTECT	This site needs protecting as a playing field within the local plan.	1	LB Barnet	Low
Sports:	ENHANCE				
Small 3G rubber crumb not FA registered	PROVIDE	Sink fund to replace carpet 2025	3	Archer Academy	High
ORION PRIMARY SCHOOL (EDUCATION)	PROTECT	This site needs protecting as a playing field within the local plan.	1	LB Barnet	Low
Sports:	ENHANCE				
Small 3G rubber crumb not FA registered	PROVIDE	Sink fund to replace carpet 2025	3	Orion Primary School	High
LUCOZADE POWER LEAGUE (BARNET – PRIVATE)	PROTECT	This site needs protecting as a playing field within the local plan.	1	LB Barnet	Low
	ENHANCE				
	PROVIDE	Sink fund to replace carpet	3	Lucozade Power League	High
LUCOZADE POWER LEAGUE (MILL HILL – PRIVATE)	PROTECT	This site needs protecting as a playing field within the local plan.	1	LB Barnet	Low
	ENHANCE				

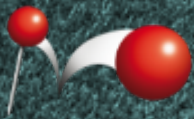
SITE NAME / OWNERSHIP	STRATEGY	ACTION	PRIORITY/ TIMESCALE	RESPONSIBILITY	APPROXIMATE COST
	PROVIDE	Sink fund to replace carpet	3	Lucozade League Power	High
FRITH MANOR PRIMARY SCHOOL (EDUCATION NO COMMUNITY USE) Sports: Mini soccer 7 v 7	PROTECT	This site needs protecting as a playing field within the local plan.	1	LB Barnet	Low
	ENHANCE				
	PROVIDE				
MOSS HALL JUNIOR SCHOOL (EDUCATION NO COMMUNITY USE) Sports: Football Mini Soccer 7 v 7	PROTECT	This site needs protecting as a playing field within the local plan.	1	LB Barnet	Low
	ENHANCE				
	PROVIDE				
ST JAMES CATHOLIC HIGH SCHOOL (EDUCATION NO COMMUNITY USE) Sports: Football 1 junior 11 v 11, 1 9 v 9 Rugby 1 rugby pitch	PROTECT	This site needs protecting as a playing field within the local plan.	1	LB Barnet	Low
	ENHANCE				
	PROVIDE				
TOTTERIDGE ACADEMY (EDUCATION) Sports: Rugby 1 rugby pitch Football 1 junior 11 v 11	PROTECT	This site needs protecting as a playing field within the local plan.	1	LB Barnet	Low
	ENHANCE				
	PROVIDE				
The Henrietta Barnett School (Education no community use) Sports: small sand dressed AGP	PROTECT	This site needs protecting as a playing field within the local plan.	1	LB Barnet	Low
	ENHANCE				
	PROVIDE				
BISHOP DOUGLAS SCHOOL (Education no community use) Sports: Football 1 junior 11 v 11	PROTECT	This site needs protecting as a playing field within the local plan.	1	LB Barnet	Low
	ENHANCE				
	PROVIDE				
COLINDALE PRIMARY SCHOOL (Education no community use) Sports: small sand dressed AGP	PROTECT	This site needs protecting as a playing field within the local plan.	1	LB Barnet	Low
	ENHANCE				
	PROVIDE				
COURTLAND SCHOOL (Education no community use)	PROTECT	This site needs protecting as a playing field within the local plan.	1	LB Barnet	Low

SITE NAME / OWNERSHIP	STRATEGY	ACTION	PRIORITY/TIMESCALE	RESPONSIBILITY	APPROXIMATE COST
Sports: Football 1 junior 11 v 11	ENHANCE				
	PROVIDE				
CROMER ROAD PRIMARY SCHOOL (Education no community use) Sports: Football 1 mini 5 v 5	PROTECT	This site needs protecting as a playing field within the local plan.	1	LB Barnet	Low
	ENHANCE				
	PROVIDE				
DANEGROVE PRIMARY SCHOOL (Education no community use) Sports: Football 1 mini 7 v 7	PROTECT	This site needs protecting as a playing field within the local plan.	1	LB Barnet	Low
	ENHANCE				
	PROVIDE				L
HENDON SCHOOL (Education no community use) Sports: Football 2 mini 5 v 5	PROTECT	This site needs protecting as a playing field within the local plan.	1	LB Barnet	Low
	ENHANCE				
	PROVIDE				
HOLY TRINITY C OF E PRIMARY SCHOOL (Education no community use) Sports: Football 1 mini 7 v 7	PROTECT	This site needs protecting as a playing field within the local plan.	1	LB Barnet	Low
	ENHANCE				
	PROVIDE				
KING ALFRED SCHOOL (Education no community use) Sports: Football 1 junior 9 v 9 2 small sand dressed AGP	PROTECT	This site needs protecting as a playing field within the local plan.	1	LB Barnet	Low
	ENHANCE				
	PROVIDE				
OAK HILL COLLEGE (Education no community use) Sports: Football 1 adult 11 v 11	PROTECT	This site needs protecting as a playing field within the local plan.	1	LB Barnet	Low
	ENHANCE				
	PROVIDE				
OSIDGE PRIMARY SCHOOL (Education no community use) Sports: Football 1 mini 7 v 7	PROTECT	This site needs protecting as a playing field within the local plan.	1	LB Barnet	Low
	ENHANCE				
	PROVIDE				
ST VINCENT'S RC PRIMARY SCHOOL (Education no community use) Sports: Football 1 mini 7 v 7	PROTECT	This site needs protecting as a playing field within the local plan.	1	LB Barnet	Low
	ENHANCE				

SITE NAME / OWNERSHIP	STRATEGY	ACTION	PRIORITY/ TIMESCALE	RESPONSIBILITY	APPROXIMATE COST
	PROVIDE				
THE MOUNT MILL HILL INTERNATIONAL (Education no community use) Sports: Football 1 mini 5 v 5	PROTECT	This site needs protecting as a playing field within the local plan.	1	LB Barnet	Low
	ENHANCE				
	PROVIDE				
TUDOR PRIMARY SCHOOL (Education no community use) Sports: Football 2 mini 7 v 7	PROTECT	This site needs protecting as a playing field within the local plan.	1	LB Barnet	Low
	ENHANCE				
	PROVIDE				



PREPARED BY



Strategic Leisure



London Borough of Barnet
Environment Committee Work Programme
January 2017 - July 2017

Title of Report	Overview of decision	Report Of (officer)	Issue Type (Non key/Key/Urgent)
Title of Report	Overview of decision	Report Of (officer)	Issue Type (Non key/Key/Urgent)
15 March 2017			
Street Scene Alternative Business Model (ADM)	To consider a report on the Outline Business Case II for the Street Scene ADM and agree the preferred business model for future delivery of the service	Commissioning Director Environment	Non-key
Playing Pitch Strategy – Final Approval	Committee to consider and agree the Playing Pitch Strategy 2016 to 2025	Commissioning Director Environment	Non-key
2017/18 Commissioning Plan	Committee to agree the 2017/18 Commissioning Plan	Commissioning Director Environment	Non-key
Footway Parking Review Update	That the Committee consider and provide approval of the Footway Parking Review	Commissioning Director Environment	Non-key
LiP Programme – 2017/18	To agree LiP priorities for 2017/18	Commissioning Director Environment	Non Key
Network Recovery Plan 2017/18	To agree to NRP schemes for 2017/18	Commissioning Director Environment	Non-key

Title of Report	Overview of decision	Report Of (<i>officer</i>)	Issue Type (Non key/Key/Urgent)
11 May 2017 – Items to be allocated			
Public Realm arboriculture	To note and comment on the development of an arboriculture policy for new and established trees	Commissioning Director Environment	Non-key
Parks and Open Spaces Strategy update	Committee to comment on the progress of the action plan for Parks and Open Spaces	Commissioning Director Environment	Non-key
Transport Strategy update	Committee to comment on the progress of the Transport Strategy	Commissioning Director Environment	Non-key
Network Recovery Plan 2016/17 Outturn	Committee to agree and comment on the 2016/17 Outturn Report for NRP	Commissioning Director Environment	Non-key
Govia Thameslink Railway	To provide a verbal presentation	N/A	Non-Key
Xx July 2017 – Items to be allocated			
Recycling and Waste Strategy Update	Committee to comment on the progress of the action plan for the Recycling and Waste Strategy	Commissioning Director Environment	Non-key
Annual Parking Report 2016/17	Committee to comment on annual Parking Report 2016/17	Commissioning Director Environment	Non-key

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